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#### ABSTRACT

Compiled as a tool for locating information about research in educational management, this new edition lists 152 organizations and 535 individuals. Educational management, as used to define the scope of this Directory, includes all aspects of the leadership, administration, and structure of public and private educational organizations and the provision of facilities for their operation. Cited for each organization is its name and address, purpose, policy for supplying information to users, geographic service areas, and topics of available publications. The personnel section cites each researcher's name, title, address, subject areas, research affiliation, and available publications. Extensive subject indexes are provided for both organizational and personnel sections. (Author) US DEFARTMENT OF HEALTH. EDUCATION A WELFARE EDUCATION A WELFARE EDUCATION THIS: DOCUMENT HAS BEEN REPRO DUCED EXACTLY AS RECEIVED FROM THE PERSON OR ORDANIZATION ORIGIN STATED DO NOT NECESSARILY REPRE SENT OFFICIAL NATIONAL INSTITUTE OF EDUCATION POSITION OR POCICY

# DIRECTORY OF ORGANIZATIONS AND PERSONNEL

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# IN EDUCATIONAL MANAGEMENT

## Fourth Edition

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PHILIP K. PIELE

STUART C. SMITH

1974

ERIC CLEARINGHOUSE ON EDUCATIONAL MANAGEMENT UNIVERSITY OF OREGON EUGENE, OREGON 97403

#### ERIC and ERIC/CEM

The Educational Resources Information Center (ERIC) is a national information system operated by the National Institute of Education. ERIC serves educators by disseminating research results and other resource information that can be used in developing more effective educational programs.

The ERIC Clearinghouse on Educational Management, one of several such units in the system, was established at the University of Oregon in 1966. The Clearinghouse and its companion units process research reports and journal articles for announcement in ERIC's index and abstract bulletins.

Research reports are announced in *Research in Education (RIE)*, available in many libraries and by subscription for \$38 a year from the United States Government Printing Office, Washington, D.C. 20402. Most of the documents listed in *RIE* can be purchased through the ERIC Document Reproduction Service, operated by Leasco Information Products, Inc.

Journal articles are announced in *Current Index to Journals in Education. CIJE* is also available in many libraries and can be ordered for \$44 a year from Macmillan Information, 866 Third Avenue, Room 1126, New York, New York 10022. Annual and semi-annual cumulations can be ordered separately.

Besides processing documents and journal articles, the Clearinghouse has another major function—information analysis and synthesis. The Clearinghouse prepares bibliographies, literature reviews, monographs, and other interpretive research studies on topics in its educational area.

#### Cover Designed by Alan Zinn

The material in this publication was prepared pursuant to a contract with the National Institute of Education, U.S. Department of Health, Education, and Welfare. Contractors undertaking such projects under government sponsorship are encouraged to express freely their judgment in professional and technical matters. Prior to publication, the manuscript was submitted to the Center for Educational Policy and Management for critical review and determination of professional competence. This publication has met such standards. Points of view or opinions, however, do not necessarily represent the official view or opinions of either the Center for Educational Policy and Management or the National Institute of Education.

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# PREFACE

If change is an indication of progress, this new edition speaks well for the progression of research in educational management. Rure is the organization or individual researcher who has not substantially redirected the focus of his research during the past two years since the previous edition was issued. Open schooling, systems building techniques, and community education are only a few of the subjects receiving increased attention by today's researchers.

A comparison with the previous edition will reveal more than changes in subjects of research. A total of thirty-five organizations in the last edition were omitted from the present listing. The majority of these deletions are the result of our decision no longer to include organizations operating for profit. In addition, several organizations ceased operation or shifted the area of their specialization such that they no longer fall within the Directory's scope. Thirty-three organizations have been added to this edition for a net reduction of two.

The number of researchers listed has grown from 416 to 535, a net increase of 119. *Actional management*, as used to define the scope of this Directory, includes all aspects of the leadership, administration, and structure of public and private educational organizations and the provision of facilities for their operation. Although the Glearinghouse-concerns itself only with the elementary and secondary levels, the Directory coversmanagement at all educational levels.

\*\*Although combined-into one directory, the organizational and personnel sections are intended to have somewhat different purposes. The organizational listing is designed to guide users to sources of information on educational management. For this reason we have indicated each organization's policy for supplying information in response to requests and, wherever applicable, publications that can be obtained by writing to it.

Also in keeping with this purpose, we have chosen to include in the directory both organizations engaged in research and development and those providing service to the educational management profession or a segment of it "Service" is defined generally to include disseminating information, providing consultation, providing exchange of ideas,



conducting workshops, etc. Organizations that meet these criteria and are listed in the following pages include federally funded research centers and laboratories, professional associations, school study councils, university research and service bureaus, and a variety of independent organizations. Agencies specializing in information retrieval are not included.

The personnel section, on the other hand, is mean't to facilitate communication among researchers, who can use the listing to locate others doing similar or related research. It is hoped the increased communication made possible by the section will contribute to the overall improvement of educational management research.

Information for the personnel section was obtained by questionnaires sent to professors of educational administration in colleges and universities across the country and torresearchers in a variety of organizations. Persons were selected for inclusion in the Directory on the basis of the relevance of their research for educational management.

We would like to acknowledge three members of the Clearinghouse staff for their assistance in preparing the indexes-Ellen Rice, Emily Hungerford, and Mary Ellen McCrossen.

> PHILIP K, PIELE STUART C. SMITH

# ORGANIZATIONS

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### INTRODUCTION

Organizations can be easily located in the directory in any one of three ways: (1) by their titles in the alphabetic listing, (2) by their subject areas and publication topics through use of the subject index, and (3) by their service areas through use of the geographic index. Indexes refer to the organizations' entry numbers, not to page numbers. Following is a sample entry and an explanation of its use:

125. National School Public Relations Association 1801 North Moore Street Service area Arlington, Virginia 2220 - m (Nation) (703) 528-5840~ Service policy (see key Purpose: To promote a better understand-ing of the objectives, accomplishments, and steeds of the schools of the United on odd-numbered pages) Phone number General purpose States or mission Subject areas: School district policy-making, program administration, public relations, school-community. relations, Subjects in which the communications media and programs, organization specializes staff development and inservice training, problem areas facing education. **Topics of publications** Publication topics: Discipline, citizens adavailable from, visory committees, school volunteers, deorganization at time segregation, alternative schools, informal education, polling and survey research directory was compiled Indicates availability of (catalog of publications). catalog of publications

The letters a, b, x, (beneath the address) indicate the organization's policy for responding to requests for substantive information from professionals and laymen. The three alternatives are explained in a key at the bottom of each odd-numbered page: Many organizations provide services only within a specified geographical area. This geographical service area is indicated in parentheses beneath the address. If publication topics are listed, copies of the publications are usually, available to anyone, even if the organizations must be purchased, however.

With few exceptions, only subjects that relate to educational management have been listed in the organizations' subject areas. Listed terms are therefore not necessarily the only subjects in which the organizations specialize.

# ALPHABETIC LISTING

1. Academy for Educational Development, Inc. 680 Fifth Avenue

New York, New York 10019

b (Nation) (212) 265-3350 Purpose: Nonprofit, tax-exempt planning, organization to assist schools, colleges, universities, governmental agencies, and other organizations with the improvement of their operations and educational programs, and the development of plans for the future; through Management Division, to provide presidents and other top administrators of colleges and universities with information to improve the administration of higher education.

Subject areas: General management and planning studies 'under contract for colleges, universities, individual schools, and systems (catalog of publications).

#### 2. American Association for Higher Education

One Dupont Circle, Suite 700

Washington, D.C. 20036 a. (Nation) (202) 293-6440

[NEXUS (202) 785-8480)]

Purpose: To serve as a forum for examining important issues in postsecondary education through its national and regional conferences, publications, and other programs and to interrelate individuals, institutions, and associations from diverse roles in examining issues (membership is individual, not institutional).

Subject areas: Entire range of institutional administration, including decisionmaking, academic freedom, individual rights, finances, institutional goals, consortia.

Publication topics: Shared authority on campus, accountability in higher education, collective bargaining, state aid to private higher education.

#### 3. American Association of School Administrators

1801 North Moore Street Arlington, Virginia 22209

x (Nation) (703) 528-0700 Purpose: A professional organization to ptomote development of competent administrative leadership for schools and to provide means by which this leadership gives united expression to the goals and values in education to which it subscribes. Subject areas: All areas of school administration.

Publication topics: Alternative schooling, assessing educational innovations, collective negotiations, curriculum development, educational accountability, instructional technology, performance contracting, planning the school administration center, preparation programs for superintendents, open space schools, superintendent's cabinet, teacher tenure, working with attorneys, year-round school (catalog of publications).

4. American Association of School Personnel Administrators clo Executive Secretary-Treasurer

2056 Golden Rain Road, Number 4 Walnut Creek, California 94595

x (Nation) (415) 939-0966 Purpose: To involve members in exchange of ideas, data, and information regarding practices in school personnel administration.

Subject areas: School personnel administration, evaluation techniques, collective bargaining, staff integration, community involvement and decentralization, innovation in teacher recruitment, employment and use of paraprofessionals.

#### 5. American Association of State Colleges and Universities. One Dupont Circle, N.W., Suite 700 Washington, D.C. 20036

a (Nation) (202) 293-7070

Purpose: To serve as a vehicle for coordinated action and research programs, and as a clearinghouse for information. Subject areas: All matters of interest to public higher éducation, especially state colleges and universitiés; special offices include federal programs, urban development, program development, and governmental relations. Publication topics: Coordination and governance (catalog of publications).

6. American College Public Relations Association One Dupont Circle, N.W., Suite 600

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Washington, D.C. 20036

a (Nation) (202) 293-6360 Purpose: To advance the understanding and support of higher education. Subject areas: Public relations, fund raising, public affairs, publications, electronic media, program management (catalog of publications).

7. American Council on Education One Dupont Circle, N.W.

Washington, D.C. 20036 Washington, D.C. 20036 T(Nation) (202) 833-4700 Subject areas: Higher education academic affairs, administrative affairs, federal relations, institutional research, international education, long-range plans and objectives (catalog of publications).

8. American Educational Research Association

1126 Sixteenth Street, N.W. Washington, D.G. 20036

b (Nation) (202) 223-9485 Purpose: To encourage and improve educational research and its applications, thereby increasing the contribution of education to human welfare. Subject areas: All areas of education (catalog of publications).

#### 9. American Management Association (Professional Institute)

135 West 50th Street

New York, New York 10020

a (Nation) (212) 586-8100 Purpose: To increase the management effectiveness of administrators in education, government, health, religion, and the entire noncommercial sector through management development, inservice training and planning services.

Subject areas: Short courses and seminars in general management for school superin; tendents and principals, college presidents, and other administrators; specialized short courses in personnel administration, training techniques, program planning and budgeting, and computer systems planning; accountability; performance contracting; differentiated staffing; management by objectives (catalog of publications).

**KEY**: a = Services requests for information; <math>b = Does not service requests for information; x = Limits services to members

ERIC

#### 10. American School Food Service , Association

4101 East Hiff Avenue

Denver, Colorado 80222

D (Nation) (303) 757.8555 Purpose: To maintain and improve the, health and nutrition education of school children through nutritionally adequate and educationally sound, nonprofit school food service programs.

Subject areas: School food service management, including personnel, facilities, finances, nutrition research, and food preparation (catalog of publications).

#### 11. Appalachia Educational

Laboratory, Inc.

P.O. Box 1348

Charleston, West Virginia 25325

x (Western and southeastern Virginia, northern Alabama, eastern Tennessee, eastern Kentucky, southeastern Ohio, western Penn-

sylvania) (304) 344-8371 Purpose: The increase access to educational opportunities and to improve the effectiveness and efficiency of education in the Appalachian. Region through educational

research, development, and implementation regarding improved management structures and instructional services.

Subject areas: Development, implementation, and evaluation of new structures and processes for educational policy-making, management, and delivery systems-especially educational cooperatives/consortia and curriculum development in early childhood education and career education.

#### 12. Associated Public School Systems

Teachers Collége

525 West 120th Street, Box 301 Columbia University

New York, New York 10027

(212) 678-3270 x (Nation) Purpose: Through research and educational service, to seek out new approaches and solutions to the pressing needs of its member school districts-public school systems throughout the United States. Subject areas: APSS quality inventory-a device for self-assessment of school system inputs, community attitudes toward education, factors influencing educational decision-making, financial provisions for education, indicators of quality-a process measure of institutional quality, patterns of staff and specialist deployment, selected classroom variables related to school quality (catalog of publications).

#### 13. Association for Educational Data Systems

1201 Sixteenth Street, N.W.

Washington, D.C. 20036

b (International) (202) 833-4100 Purpose An private, nonprefit educational corporation founded by a group of professional educators and technical specialists in educational applications to provide a forum for the exchange of ideas and information about the relationship of modern technology to modern education. <u>Subject areas: Educational data process-</u> ing and computer technology.

Publication topics: Survey of large-school computer systems (catalog of publicat, tions).

14. Association for Institutional?

c/o Editôr

Miller Hall

University of Washington

Seattle, Washington 98195

b (Nation) (206) 543-1891 Purpose: To benefit, assist, and advance research leading to improved understanding, planning, and operation of institutions of higher education. Subject areas: All areas of institutional research, such as goals and long-range planning, administration and faculty, currículum and instruction, space utilization and scheduling, recruitment and admissions.

15. Association for Supervision and Curriculum Development 1201 Sixteenth Street, N.W.

Washington, D.C. 20036

b (Nation) (202) 833-4072 Purpose: To improve education through the promotion of programs and practices that will facilitate the wholesome development of all persons involved in educational efforts.

Subject areas: Theory and practice of supervision and curriculum development at all levels of schooling from elementary through high school and in a variety of subject areas (catalog of publications).

### 16. Association of College and University Housing Officers

c/o Housing Office \

Ball State University

Muncie, Indiana 47306

x (Nation) (317) 285-4451

Purpose: To improve and coordinate housing and food service operations for students and staff members in institutions of higher learning. Subject areas:' Housing and food service operations in colleges and universities.

17. Association of Physical Plant Administrators of Univer-

sities and Colleges

Suite 510

One Dupont Circle

Washington, D.C. 20036

b (Nation) (202) 785-3062 Purpose: To exchange technical information among members. Subject areas: Budgeting, constructing, designing; planning, maintaining, and operating schools' physical facilities.

Association of School Business
 Officials of the United States

 and Canada

x (International) (312) 728-3204 Purpose: To improve efficiency and effectiveness in school business management and to encourage the wise expenditure of taxpayers' funds.

Subject areas: Accounting and finance, data processing, federal programs, junior and community college management, legal aspects, maintenance and operations, management techniques, negotiations, nonpublic school management, office management, personnel management, professional development, pupil transportation management, purchasing and supply management, risk management (insurance), safety management, school food and nutrition management, schoolhouse planning and construction, school book and supply store management, small school district management, state/province departments of education, student activity accounting, university contacts.

19. The Athletic Institute

705 Merchandise Mart

Chicago, Illinois 60654

a (Nation) (312) 644-3020 Purpose: Nonprofit organization to advance athletics, physical education, and recreation.

Subject areas: Planning and design of facilities for health, physical education, and recreation at all educational levels (catalog of publications).

20. Building Systems Information Clearinghouse

Educational Facilities Labora-

3000 Sand Hill Road

Menlo Park, California 94025 a (Nation) (415) 854-2300,

Purpose: To collect, generate, and disseminate information about the use of building systems and other systems building techniques in design and construction projects, especially of educational facilities.

Subject areas: Energy conservation in educational facilities, systems building techniques in design and construction of educational facilities (catalog of publications).

21. Bureau of Applied Social Research

- 605 West 115th Street

Columbia University

New York, New York 10025 a (Nation) (212) 280-4034

Purpose: To conduct research and to

#### Organizations -

provide research training in sociology. Subject areas: School boards, goals of higher education, organization of educational research (schools of education and research centers), evaluation of educational information dissemination systems, school-community relations (catalog of publications). - - -

#### 22. Bureau of Educational Field

Services

311 McGuffey Hall Miami University

Oxford; Ohio 45056

a (Ohio, Indiana, Kentucky,

Pennsylvania, West Virginia)

(513) 529-4427

Subject areas: Administration, administrative and instructional and operational personnel, budget planning, business management, central office and staff planning, community characteristics, curriculum plans and practices, enrollment data, federal aid programs, finance, inservice training, instructional programs, organization, plant facilities, comprehensive school surveys-professional negotiations and school-community relations.

23. Bureau of Educational Field Services

School of Education University of Colorado

Boulder, Colorado 80302

b (Nation) (303) 492-6937. Purpose: To coordinate and facilitate services provided by the School of Education in a variety of areas to the schools and other educational agencies of Colorado and the nation. Subject areas: Staff and organizational

development, facilities and organizational planning (catalog of publications).

#### 24. Bureau of Educational Planning and Development

College of Education

University of New Mexico Albuquerque, New Mexico 87131

b (Nation) (505) 277-2622 Purpose: To assist educational organiza-

tions with the planning and improvement of education,

Subject areas: Elementary, middle, and secondary educational planning, school facilities planning, and school-community surveys.

25. Bureau of Educational **Research and Services** 

#### **College** of Education.

Arizona State University 🚿 Tempe, Arizona 85281

a (Nation). (602) 965-3538 Purpose: To make available information on surveys and research, to bring together human and material resources, and to assist in research and surveys for the total improvement of the educational product. Subject areas: All areas of education, Publication topics: Assessing teacher attitude's toward staff differentiation (catalog of publications).

### 26. Bureau of Educational Studies

and Field Services

College of Education University of Georgia Athens, Georgia 30601

a (Nation, primarily Georgia)

(404) 542-3343

Purpose: To provide services to school systems, including comprehensive surveys and noncredit inservice programs for superintendents, principals, supervisory personnel, and librarians.

Subject areas: Administration, administrative organization of public schools, school finance, school law, teacher and administrator preparation, utilization of facilities.

#### 27. Bureau of Field Studies and Surveys 300 Health Services Building

University of Minnesota, St. Paul St. Paul, Minuesota 55101

b (Nation) (6:2) 373-2251 Purpose: To provide research and consulting service to local; state, regional, and federal education agencies.

Subject areas: School plant facility planning, enrollment forecasting, school census systems, business management systems, program evaluation, of inion polling; training programs in educational administration and other related areas.

28. Bureau of School Service h

**College** of Education

University of Kentucky

Lexington, Kentucky 40506

a (Kentucky) (606) 257-297.9 Purpose: To assist school districts in comprehensive educational planning by providing counsel and doing field studies to help them deal with problems. Subject areas: Buildings, curriculum, facili-

ties, finances, pupil population characteristics, school personnel (catalog of publications).

#### 29. Bureau of School Services

- 313 College of Education
- University of Arizona

Tucson, Arizona 85721

b (Arizona) (602) 884-1944 Purpose: To provide educational research and service for the College of Education and schools in the field. .

Subject areas: Wage and salary classification system, strategy models for bargaining, arbitration education, internship in educational administration, open school staff training (catalog of publications).

30. Bureau of School Services 216 Jamison Hall

Indiana State University

Terre Haute, Indiana, 47809

b (Indiana, Illinois, Kentucky, Michigan, Ohio, Wisconsin) (812) 232-6311 x 2851

Purpose: To respond to requests for services within the scope of the Bureau's capabilities.

Subject areas: All areas of educational administration, including business management, curriculum, planning, problems of a school district reorganization, school facilities, school finance.

31. Campus Safety Association of the National Safety Council 425 North Michigan Avenue Chicago, Illinois 60611

. . (312) 527-4800 a (Nation) Purpose: To promote safety on college and university campuses by exchange of in- y formation on prevention of accidents to faculty, staff, and students. Subject areas: Environmental health and safety on college and university campuses (catalog of publications).

32. Canadian Teachers' Federation 110 Argyle Avenue

Ottawa, Ontario, Canada K2P 1B4 x (Canàda) (613) 232-1505

Purpose: To promote and advance education and to raise the status of the teaching profession.

Subject areas: Legislation) school organization, educational finance, staffing patterns, teacher supply and demand, ecônomic status of teachers, innovation pro cesses (catalog of publications).

33. Capital Area School Development

 Association • .

Education Building

135 Western Avenue

SUNY at Albany

Albany, New York 12222

x (Eleven New York State counties

in capital area) (518) 47,2-8470 Purpose: To, study the specific problems of area schools, disseminate information on new and emerging educational practices, promote experimentation and inno vation in affiliated schools, and arrange a sharing of resources among schools and between the University and area schools. Subject areas: Gurriculum development; finance: inservice' education for school administrators, school board members, school business management, teachers, and support staff.

- 34. Center for Architectural Research School of Architecture
- Renssalaer Polytechnic Institute' Troy, New York 12181

**KEY**: a = Services requests for information; <math>b = D bes not service requests for information; <math>x = Limits services to members

a (Nation) (518) 270-6461 Purpose; To serve the environmental design professions, the building industry, and groups interested in providing physical environments (education, health, etc.) by undertaking sponsored research into several areas of the built environment. Subject areas: Facilities planning, programming, and design; environmental variables; protection of property and occupants; construction markets and economics; systems building; development and delivery of the built environment (catalog of publications).

35. Center for Cooperative Research / with Schools

302 Rackley Building

Ponnsylvania State University

University Park, Pennsylvania 16802

a (Nation) (814) 865-9509 Purpose: In general, to apply general system theory to education; more specifically, to analyze organizational structure and function within a context of stated goals, to evaluate programs and projects to assist in deciding among alternatives, and to plan and develop formalized information systems.

Subject áreas: Organizational analysis; needs assessment; goal and objective specification; activity definition; PERT and other flow-chart methods; decision analysls; analysis of information needs to support decision-making at different organizational levels and to accomplish needed reporting; design of information systems, including input or data collection subsystems, manual and computerized data management subsystems, and output or information delivery subsystems; analysis of environmental and contextual influences on drganizational operation; evaluation as an information producing activity in support of program and project development.

36. Center for Curriculum Planning Faculty of Educational Studies.

220A Foster Hall

SUNY at Buffalo

Buffalo, New York 14214

a (Nation) (716) 831-3420 Purpose: To improve curriculum development and instructional resources through research and development. Subject areas: Computer based curriculum planning, improvement of instruction, use of data processing in instructional planning.

37. Center for Educational Facilities
 College of Education
 University of Florida
 Gainesville, Florida 32601
 a (Nation)
 (904) 392-069

Purpose: To provide information, do research, and assist people in the planning of school facilities.

Subject areas; Precisely controlled environment for learning, temperature control, classroom lighting, sound control, furniture and equipment.

38. Center for Educational Policy and Management

Research and Development Division (CASEA) ,

University of Oregon Eugene, Oregon 97401

b (Nation) (503), 686-5171 Purpose: To develop improved arrangements and procedures for educational, decision-making, with particular emphasis on decisions related to instructional jmprovements in public elementary and sec-

ondary schools. Subject areas: The decision-making process at the local school district level; specific program areas include management implications of team teaching, development of self-instructional training kits to help school personnel in their transition to coordinated planning and cooperative teaching, organizational and client consequences of PPBS in schools, responsiveness of schools to their clientele, and strategies of organizational change.

Publication topics: Educational development, elementary school principals and their schools, measuring the implementation of differentiated staffing, organizational training for a school faculty, process of planned change in the school's instructional organization, (catalog of publications).

39. Center for Educational Research and Field Services

51 Press Building

32 Washington Square

New York University

New York, New York 10003

a (Nation) (212) 598-2897 Purpose: To undertake, on a contractual basis, educational surveys, to conduct workshops and institutes, and to offer consultative services for self-directed studies of local educational problems. Subject areas: Differentiated staffing, school reorganization, facilities planning, school superintendent selection, development and evaluation of curriculum programs (catalog of publications).

40. Center for Improved Education 505' King Avenue Battelle Memorial Institute Columbus, Ohio 43201

a (Nation) (614) 299-3151 Purpose: To help schools and colleges improve their educational systems through the application of existing knowledge. Subject areas: Educational planning, inservice training for educational edministrators, human relations, business management practices, inservice training on computer applications in education,

41: Center for Law and Education

Larsen Hell, 14 Appian Way

Harvard University

Cambridge, Massachusetts 02138

x (Nation) (617) 493 4666 Purpose: To promote reform in education through research and action on the legal implications of educational policies, particularly those affecting equality of educational opportunity.

Subject areas: School law, equality of educational opportunity, student rights, educational policies.

Publication topics: Student rights, student codes, alternative schools, desegregation student fees.

42. Center for New Schools

431 South Dearborn Street, Suite 1527 Chicago, Illinois 60605

b (Nation). (312) 922-7436 Purpose: To improve the quality of urban public education by promoting comprehensive and fundamental change in schools that will improve the quality of the individual student's learning experience. Subject ureas: Alternative schools, plan ning, su'f development, developing new organization relationships, evaluation, research, and use of the community as resource.

Publication topics: Alternative schopfs decision-making in alternative secondar schools (catalog of publications).

43. Center for School Study Councils 3700 Walnut Street

University of Pennsylvania

(215) 594-7371

Purpose: To work cooperatively on cur rent educational problems in order to im prove the scope and quality of the educational services in the participating districts Subject-areas: Organizational and admin istrative problems of schools and school districts, improvement of programs is elementary and secondary schools.

44. Genter for Social Organization of Schools

3505 North Charles Street Johns Hopkins University

Baltimore, Maryland ,21218

, b (Nation) (301) 366-3582 Purpose. To develop a scientific know edge of now schools affect their studen and to use this knowledge to develop be ter school practices and organization.

Subject areas; Effects of the social organization of schools on learning and mechanisms through which these effects take place, including studies of class organization, informal social structure among students and teachers, racial and socioeconomic structure, 'and relations between levels of education.

#### 45. Center for Studies in Education and Development

Graduate School of Education Gutman Library Harvard University

Cambridge, Massachusetts 02138

x (International) (617) 495-3551 Subject areas: Public school administration in developing countries, theory and practice in educational administration, manpower and the economics of education, the school and the urban setting, rural education (catalog of publications).

46. Center for the Study of Evaluation 145 Moore Hall

Gissluate School of Education University of California at Los Angeles Los Angeles, California 90024

b (Nation) (213) 825-4711 Purpose: To produce new materials, practices, and knowledge leading to the development of systems for evaluating education that can be adopted and implemented by educational agencies.

Subject areas: Evaluation of educational systems, evaluation training materials, evaluation methodology and theory, evaluation of instructional programs, objectivesbased assessment systems, accountability (catalog of publications).

#### 47. Center for the Study of Higher Education

University of Michigan

Ann Arbor, Michigan 48104

b (Nation) (313) 764-9472 .

Purpose: A teaching and research unit to " prepare college and university administrators and state and federal government administrators and researchers for positions of leadership and responsibility in the nation's rapidly changing higher edutation system.

Subject areas: Community colleges, urban higher education, institutional research and planning, organization and administration, manpower development, collective bargaining, finance, collegiate innovations, relationship of higher education to government'.

#### 48. Central New York School Study Council

- 103 Waverly Avenue.
- Syracuse University Syratuse, New York 13210 .

b (Central New York State) (315) 423-4696

Purpose: To provide services to schools that will aid in the promotion of change. Subject areas: All phases of elementary and secondary education, collective negotiations workshop, communications, educational program planning and evaluation, human relations training, inbasket simulation training for elementary and secondary principals, inservice training, sensitivtity training.

#### ·49. Central School Boards Committee for Educational Research

525 West 120th Street

Teachers College, Columbia University New York, New York 10027

x (New York) (212) 678-3270 Purpose: To'search for the determinants of school quality and to assist member systems in improving the educational process through achieving a quality program. Subject areas: Collective negotiation., public opinion, school finance, school system quality appraisal, staff characteristics, staff deployment, state patterns of control, teacher turnover (catalog of publications).~

#### 50. College and University Personnel Association

One Dupont Circle, Suite 525 Washington, D.C. 20036

a (Nation) (202) 833-9080 Purpose: To promote and develop per-sonnel administration in higher education through publications, workshops and other meetings, research, exchange of information among institutions, and a placement and referral service. Subject areas: Personnel administration, personnel policies, benefit plans, labor relations, affirmative action.

#### **Commonwealth Council for** 51.

**Educational Administration** University of New England

Armldale, N.S.W., 2351, Australia b (Commonwealth countries)

(067) 72 2911 TELEX: 66-050

Purpose: To improve the study and practice of educational administration throughout the British Commonwealth. Subject areas: All areas of educational administration, including the preparation of educational administrators.

#### 52. Comparative Education Center University of Chicago

Chicago, Illinois 60637

b (Nation) (312) 753-2922 Subject areas: Cross-cultural studies of education, education and social change. Publication topics: Educational research in less developed nations (catalog of publications).

#### 53. Connecticut Association for the **Advancement of School** Administration, Inc.

🐱 410 Asylum Street

Hartford, Connecticut-06103

x (Connecticut) (203) 247-6282 Purpose: To improve public education, its administration, and the competency of educators and educational administrators in the state.

Subject. are s: Problems of educational management, including school managemont systems and structures, educational program, school finance, negotiation procedures, student rights, accountability, testing and measurement, administrator characteristics, salary studies, schoolcommunity relations, personnel policies. Publication topics: Extended school year, differentiated staffing, teacher evaluation.

54. Connecticut-Valley Superintendents Service Center, Inc.

School of Education

University of Massachusetts, Amherst Amherst, Massachusetts 01002

x (Western Massachusetts)

(413) 545-2848 Purpose: To serve as an information source and voice for administrators, a news agent, and an organizer for workshops and special courses.

Subject areas: All'areas of education.

#### 55. Cooperative Educational Research and Services

1186A Education Sciences Building 1025 West Johnson Street

Madison, Wisconsin 53706

a (Wisconsin) (608) 263-2737 Purpose: To serve educational interests at any level, to extend the range of staff research interests, and to widen the field experience of advanced students. Subject areas: All areas of education.

#### 56. Council for the Advancement of Small Colleges

. One-Dupont Circle, N.W., Suite 750 Washington, D.C. 20036

x (Nation) (202) 659-3795

Purpose: A service and consultative organization to help member colleges improve their educational programs and administrative processes, and to define and articulate the role of the small, private, liberal arts college.

Subject areas: Academic and fiscal longrange planning, college business and financial management, federal relations information and advisory service, fund-raising by the small college, identification of major academic problems and subsequent conduct of a research and action program aimed at innovation in academic programming, management training for presidents

Y: a = Services requests for information; b = Does not service requests for information; x = Limits services to members

and other administrators, trustee roles and responsibilities as related to top-level administrators.

57. Council of Educational Facility Planners, International 29 West Woodruff Avenue Columbus, Ohio 43210

b (International) (614) 422-1521 Purpose: To improve education through the continuous creation of concepts, principles, practices, and products affecting the physical environment of the learner. Subject areas: All phases of facility planning from early childhood through univer-sity level (catalog of publications).

58. Council of Great City Schools 1707 H Street, N.WE

Washington, D.C. 20006

(202) 298-8707 x (Nation)

Purpose: Nonprofit membership organization to conduct studies "and carry out programs to improve education in the major cities.

Subject areas: School finance, school facilities, curriculum development, administrator preparation, school-community relations.

#### 59. Curriculum Research and Development Center

113 Jamison Hall

School of Education

Indiana State University

Terre Haute, Indiana 47809

b (Indiana) (812) 232-6311 x 2851 Purpose: To provide consultant services, leadership in changing curriculum, workshops and conferences, and printed materials for dissemination of information from research and surveys.

Subject areas: All areas of curriculum research and development.

Publication topics: Open space schools.

#### 60. The Danforth Foundation

222 South Central Avenue

St. Louis, Missouri 63105

(314) 862-6200 b (Nation) Purpose: To proniote personal and humane values in higher education, secondary education, and metropolitan St. Louis urban affairs by making grants to schools, colleges, universities, and other publics and private agencies, and by administering programs of its own designed to reflect its central emphases.

Subject areas: Short-term leave grants for college and university administrators; alternative patterns of school organization in decision-making, power control, staff utilization, and personnel roles.

61. East Central Indiana School Study Council T.C. 915 **Ball State** University

#### Muncie, Indiana 47306

x (Indiana) (317) 285-6847 Purpose: To improve educational administration and supervision. Subject areas: Decision-making, management, finance secondary school administration, elementary school administration, school law, administrative preparation, student activism.

62. East Texas School Study Council Department of Educational Administration East Texas State University

Commerce, Texas 75428 x (Northeast Texas)

(214) 468-2259

Purpose: To improve education in northeast Texas through research, cooperation, and dissemination of information. Subject areas: All areas of educational administration, as related to expressed interests of members.

Publication topics: Trends in use of electronic data processing for administrative purposes.

63. Educational Development Corporation-NEEDS Division

2813 Rio Grande

Austin', Texas 78705

(515) 476-6868 a (Nation) Purpose: A nonprofit division to provide consultative services in education to improve the change process.

Subject areas: Educational change, needs assessment, planning, program implementation, evaluation, diffusion.

#### 64. Educational Facilities Center

223 North Michigan Avenue Chicago, Illinois 60601

a (Nation)

(312) 782.9422 Purpose: To give teachers and administrators an opportunity to inspect innovative learning environments and information modules displaying the materials and products in use in such environments; to conduct workshops, and to provide a teachers' resource lab giving access to curriculum materials.

Subject areas: Administrative workshops in such areas as facilities planning, budgetteachef evaluation, and space , ing, utilization.

.65. Educational Facilities Laboratories, Inc.

477 Madison Avenue

New York, New York 10022 3

(212) 751-6214 a (Nation) Purpose: A nonprofit corporation established by The Ford Foundation to help schools and colleges with their physical problems by the encouragement of research and experimentation and the dissemination of knowledge regarding educa-

#### tional facilities.

Subject areas: Career education facilities, early childhood facilities, energy conservation, facilities for independent schools, fast-track techniques for building planning, furniture and equipment for early. childhood centers, joint occupancy, maintenance and selection of school carpeting, modular systems, open plan' environmental design, remedies for aircraft noise in existing schools, school site planning, shared facilities, space conversion, stateschool construction programs, wide student-initiated/housing, systems building approach.

Publication opics: Alternatives for financing school buildings, career education facilities, experimental schools, found spaces and equipment, joint occupancy, physical recreation facilities, shared facilities for community schools, site development goals for city schools, systems building (catalog of publications).

#### 66. Educational Facilities Laboratories,

Inc. New Life for Old Schools Project 20 North Wacker Drive, Suite 1734 Chicago, Illinois 60606

b (Nation) (312) 641-6195 Purpose: To encourage, initiate, and report on projects to determine the feasibility and the best way to modernize existing educational facilities or to convert noneducational buildings to educational use. Subject areas: Revitalization of outmoded school buildings, school building renovation and modernization, conversion of existing facilities to house an innovative educational concept, feasibility of converting noneducational buildings to educational use, upgrading of existing college and university buildings (catalog of publications).

#### 67. Educational Improvement Center Box 426

Pitman, New Jersey 08071

a (Southern counties of New Jersey) (609) 589-3410

Purpose: To bring about change for the improvement of education. Subject areas: A variety of issues concerning educational change and management.

of the change process. Publication topics: Change process, community school, computer in education, cost-benefit analysis, differentiated staffing, educational program evaluation, extended school year, financing education, middle school, PPBS, performance contracting, student unrest, systems approach, technology in education, teacher accountability.



68. Educational Policies Service of the National School Boards Association Policy Information Clearinghouse 152 Cross Road

Waterford, Connecticut 06385

x (Nation) (203) 442-0160 Purpose: To provide information, ideas, and reference help on topics relating to development of school board policies and administrative rules.

Subject areas; Development, codification, and updating of school board policies and administrative rules.

#### 69. Educational Policy Group

2130 H Street, N.W., Suite 714U Washington, D.C. 20037

(202) 676-7405-7 x (Nation) Purpose: To study the impact of science and technology on education, and to develop strategies for applying technology to learning situations in and outside of formal schools.

Subject areas: Policy problems related to educational administration, including technology and manpower training; development of methodology for assessment of the effects of educational technology on the learner and on social and political aspects of education.

#### 70. Educational Policy Research Center

333 Rayenswood Avenue Stanford Research Institute Menlo Park, California 94025

b (Nation) (415) 326-6200 Purpose: To provide the United States Office of Education with analysis of key educational policy issues.

Subject areas: Educational technology, educational trends and patterns. Publication topics: Accountability, anticipating educational issues over the next two decades (catalog of publications).

#### 71. Educational Products Information Exchange Institute (EPIE)

463 West Street

New York, New York 10014

x (Nation) (212) 675-1163 Purpose: Independent, unbiased, nonprofit organization to evaluate educational products, including materials, equipment, and educational programs and systems. Subject areas: Consumer education, educational product evaluation, educational standards, innovations.

Publication topics: Accountability, behavioral objectives, innovations, performance \* contracting, school bus safety, school finance; school security, standard's (catalog of publications).

#### 72. Educational Program Management Center

**College of Education** 

21,6 Ramseyer Hall

Ohio State University Columbus, Ohio 43210

b (Nation)

(614) 422-1814 Purpose: To conduct research, development, and training activities regarding the application of systems management concepts, principles, procedures, tools, and techniques to the modification or change of educational systems and subsystems. Subject areas: Systems theory, project management, program management. PPBS, PERT, planned change, systems development (catalog of publications).

#### 73. Educational Research and Development Council of the Twin Cities Metropolitan Area, Inc.

221 Student Health Services Building University of Minnesota, St. Paul St. Paul, Minnesota 55101

a (Minneapolis-St. Paul metro: politan area) (612) 373-4860 Purpose: A nonprofit corporation of Twin Cities area schools to improve education through conduct of needed research, development of instructional programs, and

training of school personnel. Subject areas: Administrative salaries, differentiated staffing, effects of class size on pupil achievement, evaluation of modular flexible study programs, municipal overburden (catalog of publications).

#### - 74. Educational Research Council State of America

**Rockefeller Building** 

614 West Superior Avenue

Cleveland, Ohio 44113

x (Nation) (216) 696-8222 Purpose: To research, develop, implement, and evaluate changes in educational content and processes that will lead to improvement in education, especially at the elementary and secondary levels. Subject areas: Curriculum development (major emphasis), budgeting systems, data processing, differentiated staffing, educational policy development, extended school year designs, facilities planning, inservice education for school administrators, instructional supervision, management by objectives, organizational analysis, performance contracting, school climate, systems analysis (catalog of publications).

#### 75. Educational Research Institute of British Columbia

1237 Burrard Street, Room 200 Vançouver I, British Columbia, Canada

b (British Columbia) (604) 688-8574 Purpose: To survey the educational needs of the province, to promote and conduct research in education, to develop and apply research findings, to provide liaison concerning research and development between all interested organizations, and to publicize research findings.

Subject areas: Open area schools, community schools, "Educational alternatives, educational change (education commission currently operating), student rights, flexible scheduling, teacher training, curriculum development, evaluation. Publication topics: Community service centers, instructional flexibility, systems building program for schools, effective use jof elomentary school personnel, teacher surplus, staff utilization, extended

76. Educational Research Service, Inc. 1815 North Fort Myer Drive Arlington, Virginia 22209

school year, open area schools.

x (Nation) (703) 527-5331 Purpose: To serve the research and informational needs of the nation's school systems, their administrative teams, related organizations, and the public. Subject areas: K-12 administration and supervision.

77. Educational Resources and **Development Center** 

School of Education, U-32 University of Connecticut Storrs, Connecticut 06268

b (New England) (203) 486-4029 Purpose: To assist local communities and their school districts, public and private institutions, and nonprofit organizations in solving educational problems. Subject areas: Comprehensive surveys, educational facilities planning, finance, personnel, program development.

28. Educational Service Bureau

College of Education

**Temple University** 

Philadelphia, Pennsylvania 19122

x (Pennsylvania, Delaware, New

Jersey, New York) (215) 787-8051 Purpose: To make available the human and physical resources of Temple University to school systems, colleges, citizens' groups, and state and local agencies for solving educational problems.

Subject areas: School district and comprehensive educational surveys, regional educational consulting services, recruiting superintendents for school boards, conducting workshops for inservice administrators including evaluating administrative performance.

79. Educational Service Bureau, Inc. 1835 K Street, N.W.

Washington, D.C. 20006

x (Nation) (202) 683-5080 Purpose: To solve specific problems in collective negetiations and modern school

**KEY:** a = Services requests for information; b = Does not service requests for information; x = Limits services to members

management for school systems, colleges, and universities.

Subject areas: All aspects of school administration, collective negotiations, school board policies and procedures, teacher recruiting, and other personnel functions of school districts.

Publication topics: The school administrator as businessman (catalog of publications).

80. Educational Systems and Planning Center

406 Education Building

Florida State University

Tallahassee, Florida 32306 b (Nation) (904) 599-3

b (Nation) (904) 599-3030 Purpose: To conduct research and development relative to the application of systems and operations analysis techniques to educational management and planning. Subject areas: Operations analysis, environmental design, computer graphics, allocation of resources, utility/cost analysis, space allocations and utilization, space costs, management information systems design.

#### 81. Educational Systems Research Institute

5020 Centre Avenue

Pittsburgh, Pennsylvania 15213

b (Nation) (412) 683-8170 Purpose: Nonprofit organization to conduct research and systems development for local, state,<sup>4</sup> and federal educational agencies.

Subject areas: Educational, management information systems, education evaluation studies, 'computer applications to educational problems, student followup surveys.

#### 82. Education Commission of the States

300 Lincoln Tower Building 1860 Lincoln Street Denver, Colorado 80203

x (Nation) (303) 893-5200 Purpose: To provide a partnership of educators, legislators, and governors, all working together toward goals that will improve education at the state level. Subject areas: Administration, collective negotiations, desegregation, facilities, federal aid, finance, interstate compacts, national assessment, nonpublic schools, PPBS, twelve-month school year, urban education.

#### 83. Far West Laboratory for Educational Research and Development

1855 Folsom Street

San Francisco, California 94103

b (Nation) (415) 565-3000 Purpose: Fo develop research-based educational products and processes to help all children and adults have more and better learning opportunities. Subject areas: Determining instructional purposes-instructional program design, decision-making, long-range planning, goal-setting; instructional ' and training systems.

84. Field Training and Service Bureau

College of Education University of Oregon 1 Eugene, Oregon 97403 a (Nation, primarily Oregon)

(503) 685-3409

Purpose: To provide service through school audits, educational studies and individual or group consultation concerning problems of school management, to provide leadership in administrator inservice programs, to assist with mediation and fact finding, and to serve as a linking agent between educational needs of the field and faculty and students in the various divisions in the College of Education. Subject areas: School surveys, school administration, educational goals and objectives, collective bargaining, mediation, teacher evaluation, educational specifications, utilization of facilities, district organization, school board policies, pupil personnel services, administrator preparation and certification, staffing patterns (catalog of publications).

#### 85. Florida Educational Research and Development Council 126 Building "L"

University of Florida

Gainesville, Florida 32611

b (Nation) (904) 392-0738 Purpose: To bridge the gap between practice in elementary and secondary schools and the findings of educational research. Subject areas: Administration, citizens advisory committees, 'survey and legal implications, learning centers. Publication topics: Year-round schools in Florida (catalog of publications).

#### 86. Human Resources Research Organization

300 North Washington Street

Alexandria, Virginia 22314

b (Nation) (703) 549-3611 Purpose: To improve human performance, particularly in organizational settings, through behavioral and social science/research, development, consultation, and instruction.

Subject areas: Systems analysis, communication skills, evaluation, innovative/training systems (catalog of publications).

 Indiana Public School Study Council Teachers College Ball State University Muncic, Indiana 47306 x (Indiana) (317) 285-5729 Purpose: To improve education in member school systems and in the state and nation through cooperative study of common problems, diffusion of effective practices, and stimulation of planning activities by school boards, administrators, teachers, pupils, and laymen.

Subject areas: Administrative procedures, enrollment, facilities, finance, inservice education, organization, personnel, policymaking, transportation.

88. Indiana State University Educational Development Council

School of Education

Indiana State University

Terre llaute, Indiana 47809 x (Indiana, east central Illinois)

(812) 232-6311 x 2851 Purpose: To provide opportunity for members to study, share, and make progress

in matters of mutual concern, Subject areas: All areas of general administration, including finance, budgeting, buildings, curriculum development, law.

89. Institute for College and

University Administrators American Council on Education One Dupont Circle, N.W.

Washington, D.C. 20036

b (Nation) (202) 833-4780 Purpose: To conduct short-term orientation programs for recently appointed presidents, vice-presidents, deans, and business officers, covering the range of problems, issues, and opportunities of academic leadership and administrative decision-making.

Subject areas: College and university administration.

90. Institute for Development of Educational Activities, Inc.

(1/D/E/A) (affiliate of the Charles F. Kettering Foundation) 5335 Far Hills Avenue

Dayton, Ohio 45429

x (Nation) (513) 434-7300 Purpose: To design and test new approaches to improving elementary and secondary schools and to create arrangements for widespread application of these approaches.

Subject areas: Instructional and continuous improvement processes relating to education, task force analysis of selected components of schooling, design and testing of an Education Management Development Center concept, educational policy (catalog of publications).

91. Institute for Educational Development 52 Vanderbilt Avenue

New York, New York 10017



b (Nation) (212) 685-8910 Purpose: To undertake, sponsor, and promote research and development of improved educational materials, methods, systems, institutional structures, and curricula,

Subject aters: Industry-education relationships; intervention of major New York corporations as partners with inner-city schools in New York City; career education; education and government relationships; education, work, and the quality of life; education in a changing society; institutional change and high school internships.

#### 92. Institute for Educational Finance

1212 Fifth Avenue, S.W., No. 6 Gainesville, Florida 32601

b (Nation) (904) 378-1479 Purpose: To work with local school districts, state education agencies, and the federal government in the analysis of existing patterns for support of public education and the generation of new methods and techniques and to provide direct assistance to local school districts interested in analyzing and updating their fiscal management procedures.

Subject areas: State school support programs, funding of capital outlay, transportation support programs, fiscal management procedures, cost analysis of educational programs.

Publication topics: Constitutional reform for school finance, future directions for school financing, dimensions of educational need, economic factors affecting financing of education, planning to finance education, status and impact of educational finance programs, alternative programs for financing education (catalog of publications).

#### 93. Institute for Educational Management

10455 Pomerado Road United States International University San Diego, California 92131

b (Nation) (714) 271-4300 x 229 Purpose: To undertake research and development tasks for and in cooperation with schools, colleges, universities, and related educational agencies.

Subject areas: School size, educational facilities, training programs for school administrators, staff development, career education.

Publication topics: School size.

94. Institute for Research and **Training in Higher Education** 446 French Hall University of Cincinnati Gincinnati, Ohio 45221 x (Nation) (513) 475-2228 Purpose. To provide support and focus for educational innovation in areas of teaching and learning, departmental improvement, new programs, and other campus activities.

Subject areas: Academic evaluation, professional development, organizational developmenť.

#### 95. Institute for Research on Human Resources

Kern Graduate Building

Pennsylvania State University

University Park, Pennsylvania 16802

b (Nation) . (814) 865-9561 Purpose: To conduct research on all as-'; pects of development and utilization of human resources.

Subject areas: Development and utilization of human resources (catalog of publications).

96. Institute of Higher Education

University of Georgia

Athens, Georgia 30602

a (Southeast) (404) 542-3464 Purpose: To function as a service and research agency of the University of Georgia in working with two-year and four-year colleges in the state of Georgia and surrounding region and to serve as an instructional agency for the College of Education's doctoral program in higher education.

Subject areas: Organization; governance; administrative leadership; legal aspects of higher education; financial aspects of higher education; management concepts and techniques-management information systems, institutional research, and planning techniques (catalog of publications).

#### 97. International and Development Education Program

165 Mervis Hall

University of Pittsburgh

Pittsburgh, Pennsylvania 15260

b (Nation) (412) 624-5574 Purpose: To strengthen the professionalism of educational planners. Subject areas: Professional growth and development of educational planners, educational planning, facility planning, manpower planning, institutional planning.

#### 98. International Association of Collège and University Security Directors **Executive House** 2600 Dixwell Avenue

Hamden, Connecticut 06514

.x (International) (203) 288-3094 Purpose: A' nonprofit association of degree-granting institutions whose purpose is to professionalize and insure that security provides effective protection and service while remaining sensitive to an academic community.

Subject areas: Campus security, innovative security programs, security standards, and qualifications, statewide legislation on police authority.

99. International Council for **Educational Development** 680 Fifth Avenue

New York, New York 10019

x (International) (212) 582-3970 Purpose: To identify and analyze major educational problems shared by a number of countries, to generate policy recommendations, and to provide consultation, on request, to international and national organizations.

Subject areas: Systems of higher education, strategies for educational development, international programs.

#### 100. International Institute for **Educational Planning**

7-9, rue Eugene-Delacroix

75016 Paris, France

b (International) 504-28-22

Purpose: To function as a world center for research and advanced training in educational planning and to help all member states of UNESCO in their social and economic development efforts by enlarging the fund of knowledge about educational planning and the supply of competent experts in this fast-growing technical field.

Subject areas: Educational planning, educational development, systems approach in educational planning (catalog of publications).

101. Iowa Center for Research in **School Administration** Lindquist Center for Measurement

University of Iowa

lowa City, lowa 52242

x (lowa) (319) 353-4200 Purpose: To provide research reports and other services to member schools. Subject areas: Administration, curriculum, instruction.

#### 102 Ilowa Educational Information Center'

Lindquist Center for Measurement University of Iowa

Iowa City, Iowa 52242

- b (Iowa, Louisiana,
- Missouri, Indiana).

(319) 353-4200

Purpose: To improve education through the application of modern data processing methods and computer technology. Subject areas: Management information systems, modular flexible scheduling service, traditional scheduling service, mark and attendance reporting service.

EY: a = Services requests for information; b = Does not service requests for information; x = Limits services to members

### 103. Cawyers' Committee for Civil Rights under Law School Finance Project

733 Fifteenth Street, N.W., Suite 520 Washington, D.C. 20005

a (Nation) (202) 628-7446 Purpose: A resource center and a clearinghouse for litigation seeking to eliminate Inequities in the allocation of educational funds and resources.

Subject areàs: Litigation involving challenges to inequalities in state school finance systems, litigation involving resource inequalities between schools with in school districts, the supplanting and comparability requirements of Title I of ESEA; two current research projects: (1) study of the obligations imposed by the constitutions of the fifty states with respect to the quantity and quality of equcation that the state must provide and their implementation through statutes, state department of education regulations, and guidelines and litigation, and (2) study of the impact on District of Columbia schools of court decrees respecting educational resource equalization and the exclusion of exceptional children. Publication topics: School finance cases, + manual for enforcing Title I comparability, analysis of reform alternatives for statewide school finance systems.

### 104. Metropolitan Detroit Bureau of

School Studies, Inc. 5029 Old Second Avenue

Wayne State University

Detroit, Michigan 48202

x (Six-county metropolitan

Detroit area) (313) 873-2544 Purpose: Nonprofit organization of educational institutions to serve school management through cooperative development, responsible research, and service. Subject areas: Systems approaches, management by objectives, improving the management team, improvement of management's collective negotiations process, accountability in educational managemens PPBS, administrative evaluation, « collective negotiations.

#### 105. Metropolitan School Study

Council Teachers College 525 West 120th Spreet Columbia University New York, New York 10027 a (Connecticut, New Jersey, New

York) (212) 870-4391

Purpose: To assist school districts by conducting research and facilitating the pooling and sharing of educational ideas. Subject areas: 'Factors that relate to school quality (factors subject to administrative decision) (catzlog of publications).

#### 106. Mid-Continent Regional **Educational Laboratory**

104 East Independence Avenue Kansas City, Missouri 64106

b (Nation) (816) 221-8686 Purpose: Private, nonprofit corporation engaged in educational research and development to bridge the gap between educational research and classroom-practice with the basic objective of creating improved educational programs and practices through systematic long-term programs of research and development.

Subject areas: Inservice staff development programs for school administrators, managers, supervisors, and classroom teachers, including programs in human awareness, inquiry skill development, managing ethnic problems in urban schools, and raduate institute in urban education for Dervisors and teachers.

#### 107. Middle School Research and **Resource Center**

**1.P.S. Education Center** 

-120 Fast Walnut Street ....

Indianapolis, Indiana 46204

a (Nation) (317) 638-8024 Purpose: To gather and disseminate material and information concerning middle school education, to assist schools that are considering a conversion to middle school, and to provide material to existing programs that are in the process of altering their programs.

Subject areas: Educational specifications, evaluation (student, teacher, program), facilities, floor plans, grouping of students, individualized instruction, innovative programs, middle school aims and objectives, philosophy, planning and organization, schedules, staffing and personnel policies, student activities programs, team teaching program.

#### 108. Midwest Administration Center

5835 Kimbark Avenue

University of Chicago

Chicago, Illinois 60637

b (Nation) (312) 753-2481 Subject areas: Educational administration (policy-making, research, and theory), decision-making, professionalism in school administration, school finance, study of educational organization.

#### 109. Midwest Research Institute

**Economics and Management** Science Division

425 Volker Boulevard

Kansas City, Missouri 64110

x (Nation) (816) 561-0202 Purpose: To apply management science techniques to the administration of education.

Subject areas: Computer-assisted long-

range planning, statistical analysis and projection of enrollments, cost analysis; program evaluation techniques, PPBS applications, training seminars and workshops in quantitative techniques in institutional research and management, data processing feasibility planning.

110. Mott Institute for Community

Improvement |

College of Education

517 Erickson Hall

Michigan State University

East Lansing, Michigan 48824

a (Nation) (517) 353-6453 Purpose: To prepare school personnel to function in schools and communities using the community school approach to aid educationally disadvantaged students. Subject' areas: Community school, differentiated staffing, preparation program for educational leadership, preparation program for teachers in the inner city, urban education.

1111. National Academy for School

Executives

American Association of School Administrators

1801 North Moore Street

Arlington, Virginia 22209

b (Nation) (703) 528-7875 Purpose: To design and conduct high quality inservice programs for school administrators across the United States, on a variety of current and relevant topics related to the leadership of the schools. Subject areas: All areas of, interest to school executives, including alternative schools, collective negotiation, management by objectives, the administrative team, futurism, needs assessment, role institutes for superintendents, personnel directors, accountability, PPBS, evaluation of administrative and instructional personnel, educational planning, performance objectives and curriculum design, performance contracting, differentiated staffing, student involvement and participation, year-round school.

Publication topics: Accountability, management by objectives, year-round schools.

#### 112. National Association of College and University Business Officers

One Dupont Circle, Suite 510

<sup>14</sup> ishington, D.C. 20036

a (Nation) (202) 296-2346 Purpose: To help improve, through studies of principle and practice and the use of appropriate professional communication, business and financial management in higher education.

Subject areas: Business administration in higher education, administrative management, business management, fiscal

management, accounting and reporting (lists of publications).

#### 113. National Association of Elementary School Principals

1801 North Moore Street

Arlington, Virginia 22209

b (Nation) (703) 528-5639 Purpose: To facilitate positive educational leadership.

Subject areas: All areas of elementary - education.

Publication topics: Administrative team, school and community, educational change, open education, evaluating school personnel, educational alternatives, professional negotiations, the principalship (catalog of publications).

#### 114. National Association of Independent Schools

Four Liberty Square Boston, Massachusetts 02109 a (Nation) (617) 542

a (Nation) (617) 542-1988 Purpose: To assist and strengthen independent schools in the United States and similar schools clsewhere and to aid them to serve effectively the free society from which they derive their independence. Subject areas: Independent school education, classroom and curriculum, management and financial planning in independent schools, independent school administration, role of trustees (catalog of publications).

#### 115. National Association of School Security Directors

P.O. Box \$408

Fort Lauderdale, Florida 33310

x (Nation) (305) 525-3311 Purpose: To exchange ideas on and solutions to the many security problems facing school systems throughout the country.

Subject areas: School security, drug abuse, vandalism.

#### 116. National Association of Secondary School Principals

1904 Association Drive Reston, Virginia 22091

b (Nation) (703) 860-0200 Purpose: To support and improve the secondary schools by providing services in such areas as research on and development of innovative programs, legislation for education, and inservice training for administrators.

Subject areas: All areas of secondary education.

Publication topics: Administering a negotiated contract, administrative appraisal, communication and leadership, effective student council, use of computers in instruction in secondary schools (catalog of publications).

### 117. National Association of State Universities and Land-Grant Colleges One Dupont Orcle, N.W., Suite 710

Washington, D.C. 20036 x (Nation) (202) 293-7120 Purpose: To focus national attention on both the problems and accomplishments

both the problems and accomplishments of the special segment of higher education represented by state universities and landgrant colleges.

Subject areas: Federal legislation affecting higher education; student and university finance; university governance; role of voluntary support in public higher education; contributions of predominantly black public institutions; surveys on tuition, admissions, enrollment, degrees awarded, innovative activities at public institutions, and state tax support (catalog of publications).

#### 118. National Community Resources Workshop Association

c/o Department of Education Hope College

Holland, Michigan 49423

x (Nation) (616) 392-5111 Purpose: To encourage, organize, promote, and assist lo**4**1 community resources workshops throughout the country. Subject areas: Communication and cooperation between all segments of community life and schools, community resources a workshops for teachers, utilization of community resources to strengthen instruction in the schools.

#### 119. National Community School Education Association

1017 Avon Street

Flint, Michigan 48503

a (Nation). c (313) 234-1634 Purpose: To promote and expand com-, munity schools and to establish community schools as an integration necessary part of the educational plan of every community.

Subject areas: Administration of the community school, development of community education, innovation in community education, planning for construction of community school facilities.

Publication topics: Community educa-. \*tion, community education model, financing community education.

120. National Education Association Research Services

1201 Sixteenth Street, N.W. Washington, D.C. 20036

a (Nation) (202) 833-5462 Purpose: To conduct original studies in basic educational statistics, to provide support for the NEA legislative program, to collect data for decision-making by NEA official bodies, and to assist state and local education associations on certain problems. Subject areas: Salaries scheduled and paid, professional negotiation. Publication topics: School finance, status of teachers (catalog of publications).

121. National Institute for Applied Behavioral Science

P.O. Box 9155, Rosslyn Station 1815 North Fort Myer Drive Arliggton, Virginia 22209

b (Nation) (703) 527-1500 Purpose: To develop ways of improving the quality and effectiveness of relation-

ships in all areas of human life. Subject areas: Management training, organization development, professional training, training for individual potential. Publication topics: Diagnosing professional climates of schools (catalog of publications).

122. National Laboratory for

Higher Education

Mutual Plaza

Durham, North Carolina 27701

a (Nation) (919) 688-8057 Purpose: To promote constituctive change in higher education administration, in; struction, and curriculum. Subject areas: Coordination program of planned change, including elements in computer systems, management, and planning, institutional research, training internal change catalysts, organization development, evaluation (catalog of publications).

123. National Organization on Legal ·

Problems of Education

\*825 Western Avenue

Topeka, Kansas 66606

x (Nation) (913) 357-7242 Purpose: To improve education, by promoting interest in and understanding of school law throughout the United States, by holding méetings for the presentation and discussion of school law problems, by . stimulating the teaching of school law, and by issuing publications on school law subjects.

Subject areas: School law.

Publication topics: Legal aspects of student rights, crime investigation in the schools, legality of using public funds for religious schools, teacher discipline, school desegregation, compulsory attendance and student assignment.

124. National School Boards Association

800 State National Bank Plaza Evanston, Illinois 60201

a (Nation) (312) 869-7730 Purpose: To promote the general advancement of education, to encourage the most efficient and effective organization and administration of the public schools, to

**EY:**  $\mathbf{a}$  = Services requests for information;  $\mathbf{b}$  = Does not service requests for information;  $\mathbf{x}$  = Limits services to members

promote public understanding of the role of school boards in the improvement of education, and to act as a clearinghouse for dissemination of pertinent data on all aspects of public education.

Subject areas: School boards and general education topics.

Publication topics: Advisory committees, field trips and excursions, negotiations, policy development, purchasing, schools and energy crisis, student records (catalog of publications).

125. National School Public Relations Association

1801 North Moore Street

Arlington, Virginia 22209

x (Nation) (703) 528-5840 Purpose: To promote a better understanding of the objectives, accomplishments, and needs of the schools of the United States.

Subject areas: School district policymaking, program administration, public relations, school-community relations, communications media and programs, staff development and inservice training, problem areas facing education.

Publication topics: Discipline, citizens advisory committees, school volunteers, desegregation, alternative schools, informal education, polling and survey research (catalog of publications).

#### 126. National Society for the Study of Education

5835 Kimbark Avenue

Chicago, Illinois 60637

(312) 753-3813 b (Nation) Purpose: To investigate educational problems, to publish the results of same, and to promote their discussion. Subject areas: All areas of education.

Publication topics: Conflicting conceptions of curriculum, rethinking educational equality, flexibility in school programs, performance contracting, potential of educational futures.

#### 127. National Study of School Evaluation

2201 Wilson Boulevard

Arlington, Virginia 22201

(703) 522-1511 b (Nation)

' Purpose: To improve education through the development, publication, and distribution of materials to evaluate schools. Subject areas: Evaluation of all phases of the school program, including instruction, administration, facilities, and services. Publication topics: Evaluative criteria, evaluative criteria for elementary schools, evaluative criteria for junior high schools and middle schools.

128. New England School Development Council

55 Chapel Street

Newton, Massachusetts 02160

x (Connecticut, Maine, Massachu-

setts, New Hampshire, Rhode Is-

land, Vermont) (61'7) 969-1150 Purpose: To promote changes in educational practice to meet today's challenges. Subject areas: Collective negotiations, computer applications, evaluation of educational programs, management training, New England finance programs, predicting school enrollments, school district reorganization, school plant planning (catalog of publications).

129, New Mexico Research and Study Council

121 College of Education University of New Mexico

Albuquerque, New Mexico 87131

• b (New Mexico) (505) 277-2621 Purpose: To assist local school districts in improving their educational operations. Subject areas: All areas of educational management.

130, North Country School Study Council

114 Satterlee Hall

SUNY College at Potsdam Potsdam, New York 13676

a (Northern New York State)

(315) 268-2949

Purpose: To stimulate change by providing staff development programs, disseminating educational information, sharing resources among schools and colleges, and promoting experimentation and innovation.

Subject areas: Staff development programs including management training, individualized learning programs, and curriculum education programs.

#### 131. Northeastern Indiana School Study Council **Ball State University**

Muncie, Indiana 47306

x (Northeastern Indiana)

Purpose: To improve the process of edu-

cational change for public schools in the state of Indiana. Subject areas: Curticulum development, decision-making, finance, research and theory.

132. Northwest Community Education **Development Center** 1724 Moss Street University of Oregon Eugene, Oregon 97403 a (Alaska, Oregon, Washington, Montana, western Idaho)

(503) 686-3996 Purpose: To promote and assist in the establishment of broad-based community education and service programs in school districts throughout the Pacific Northwest. Subject areas: School-community relations, community use of school facilities, interagency relationships, community surveys, school-community recreation, enrichment, funding, training for community school coordinators, community, organization.

#### 133. Office of Research and Field Services

School of Education 2901 Cathedral of Learning University of Pittsburgh Pittsburgh, Pennsylvania 15280

x (Pittsburgh and western

Pennsylvania) (412) 624-6195 🔹 Purpose: To serve as a center for longrange educational planning within the School and as liaison between the School and 'area school systems in matters of educational programming and develop ment.

Subject areas: Long-range developmental program design, school organization, school district reorganization and regionalization, curriculum evaluation and design, school district desegregation, equal educational opportunity programs, research and training grant proposal design, program and project evaluation, training programs for paraprofessional staff (catalog of publications).

134. Ontario Institute for Studies

in Education

Department of Educational

Administration

252 Bloor Street West

Toronto, Ontario, Canada M5S 1V6 (416) 923-6641

Subject areas: Educational administration\* and the social sciences, administrative theory, change, interpersonal relations, organizational theory program development.

135. Oregon School Study Council

**College of Education** University of Oregon

Eugene, Oregon 97403

x (Oregon) (503) 686-3409 Purpose: To research topics of interest at the request of member school districts, to publish important educational materials, and to arrange work conferences and plan school visitations for members to exemplary school programs and facilities. Subject areas: Administration, curriculum, finance, innovations, legislation, inservice,

training, school policies, community

(317) 285-1337

b (Ontario)

15

relations, decision-making, staffing, negotiations (catalog of publications).

#### -136. Pennsylvania School Study

Council, Inc. of

327 Cedar Building

University Park, Pennsylvania 16802 b (Pennsylvania) (814) 865-0321 Purpose: To conduct research and study activity, disseminate such research and other relevant information, and join in other activities to the mutual benefit of both university and school district personnel.

Subject areas: All areas of school administration, including curriculum, facilities, inservice education for teachers and administrators and school board members, personnel, planning, professional negotiations, school business, school community relations, school district reorganization, supervision, teaching surveys (catalog of publications).

#### 137. Phi Delta Kappa

Eighth and Union Streets Bloomington, Indiana 47401

a (Nation) (812) 339-1156 Purpose: To promote quality education, particularly publicly supported, as essential to the democratic way of life, by providing high quality leadership through research, teaching, and other professional services.

Subject areas: Policy-making at all levels, financing education, organizational problems, administrative theory and practice, instructional methodology, curriculum. Publication topics: Educational futures, financing the public schools, Gallup polis of attitudes toward education, curriculum development, busing, alternative schools, how, to achieve accountability, middle school (catalog of publications).

#### 138. Public Education Association

20 West 40th Street New York, New York 10018 b (New York City)

(212) 354 6100

Purpose: To improve public education in New York City.

Subject areas: School finance, decentralization, selection of supervisory personnel, school board elections, educational accountability.

#### 139. Public Policy Research Organization University of California'at Irvine

Irvine, California 92664

b (Nation) (714) 833-5407 Purpose: To foster the initiation, conduct, and utilization of research and analysis on problems of public policy and to conduct research into the evolving methodology of public policy research itself. Subject areas: Novel means of organizing teachers and pupils in a school to increase student participation, development of planning and goal-setting procedures for public school systems (catalog of publications).

140. Research and Information Services for Education

198 Allendale Road

King of Prussia, Pennsylvania 19406

a (Penpsylvania) (215) 265-6056 Purpose: To link the work of the education rescarch and development community and those educational practitioners responsible for decision-making relating to the quality of the public and private educational enterprise.

Subject areas: All areas of administration, curriculum, school facilities, and school personnel (catalog of publications).

141. Research for Better Schools, Inc.

1700 Market Street, Suite 1700

Philadelphia, Pennsylvania 19103 --

x (Nation) (215) 561-4100 Purpose: To individualize and humanize learning.

Subject areas: Training, materials for school district administrators to effect planned change, implementation strategies and procedures in schools, the ways states bring R & D products to schools (catalog of publications).

142. School Facilities Council of Architecture, Education, and Industry, Inc. Western Illinois University

Macomb, Illinois 61455 b (Nation), (309) 298 1070

Purpose: To promote better understanding among educators, architects, and industry on matters influencing school facility design and the necessary equipment to implement improved educational opportunities for all people. Subject areas: School building design, utilization, and equipment.

143. School Information and Research

Service

200 East Union Avenue

Olympia, Washington 98501

x (Washington) (206) 943-5717 Purpose: To provide information on school management problems to school administrators and other chief school officials.

Subject areas: All areas of education, Publication topics: Middle schools, professional negotiations.

144. School Management Institute 6800 High Street Worthington, Ohio 43085 b (Nation) (614) 846-1355

Western office:

2046 Alameda Padre Serra

Santa Barbara, California ,93103 b'(Nation) (805) 965-5241

Purpose: To improve public school management methods, on a nonprofit basis, through seminars, publications, inservice training audiovisuals, and consulting. Subject areas: Management communications, performance evaluation, management by objectives, school-community relations, educational planning, staff development programs, teacher selection, decentralized administration, middle school management, care counseling programs.

Publication topics: Teacher evaluation through performance objectives, school volunteer programs, self-evaluation for teachers' and administrators, communication guide for school secretaries and receptionists, human relations, PPBS (catalog of publications).

#### 145. Southern Regional Education Board 130 Sixth Street, N.W.

Atlanta, Georgia 30313

a (Alabama, Arkansas, Florida, Georgia, Kentucky, Louisiana, Maryland, Mississippi, North Carolina, South Carolina, Tennessee, Texas, Virginia, West Virginia) (404) 875-9211

Purpose: To do research on the South's problems and needs in higher education, to provide consultant services to states and institutions, to help solve problems in higher education through programs of regional cooperation, to publish information on higher education.

Subject areas: Public and private higher education in the South: long-range goals, statewide planning and coordination (catalog of publications).

146. South Florida Educational " Planning Council, Inc.

Executive Office, Suite 112 College of Education Building University of South Florida Tampa, Florida 33620

x (Twelve Florida counties)

(813) 974-2100 Purpose: To serve as a cooperative planning, research, and development unit, bringing together major educational agencies in the region for purposes of longrange planning; and to provide a vehicle for cooperative studies and activity, and a forum for exchange of promising ideas and practice.

Subject areas: Long-range educational planning, accountability.

147. Southwest Regional Laboratory for Educational Research and **Development** 

4665 Lampson Avenue Los Alamitos, California 90720

b (Nation) (2) 3) 598-7661 Purpose: To conduct long-range programmatic educational research and development.

Subject areas: Instructional systems; training systems, installation systems, quality assurance systems.

148, Tri-State Area School Study Council 2817 Cathedral of Learning University of Pittsburgh

Pittsburgh, Pennsylvania 15260

#### x (Western Pennsylvania) (412) 624-6181

Purpose: To pool the resources of cooperating neighboring school districts, intermediate units, and the School of Education, University of Pittsburgh, to work on common problems, to facilitate educational improvements, and to be a vehicle for the continued professional development and updating of skills and knowldge for administrative staff and school boards.

Subject areas: Administrative roles and behavior, compensation structure and evaluation of administrators, accountability systems, needs assessment, fiscal problems, planning systems, conflict management, student rights and responsibilioties,

149. The University Council for

**Educational Administration** 29 West Woodruff Avenue Columbus, Ohio 43210

b (Nation)

(614) 422-2565 Purpose: To promote through interuniversity cooperation the improved professional preparation of administrative personnel in education.

Subject areas: Administration of public and nonpublic schools: instructional materials for preparing administrators, including simulations, case studies, other written materials, and televised lectures.

**Publication topics:** Continuing education of school administrators, field experiences for preparing educational administrators, new approaches to recruitment and selection of educational administrators, preparing educational leaders, professors of eduadministration, quantitative cational analysis in preparation programs, trainingin-common for educational and public and business administrators, unconventional methods and materials for preparing educational administrators (catalog of publications).

150. Upper Wabash Valley School Study Council Headquarters, Teachers College **Ball State University** Muncie, Indiana 47306 x (North central Indiana)

(317) 285-5924 Purpose: To bring about the improvement of education in member school systems. Subject areas: Salary schedules, budget planning, personnel policies, educational; programs, workshops on evaluation, and student unrest. -

#### 151. Western Interstate Commission for Higher Education

P.O. Drawer P

Boulder, Colorado 80302

a (Alaska, Arizona, California, Colorado, Hawaii, Idaho, Montana, Nevada, New Mexico, Oregon, Utah, Washington, and

Wyoming) (303) 449-3333 Purpose: To help the thirteen western states work together to increase educational opportunities for western youth, improve programs of colleges and universities, expand the supply of specialized manpower, and inform the public of higher education needs.

Subject areas: Planning and management systems, program classification structure, resource requirements prediction model, student flow model, input/output indicators, information exchange procedures, space analysis, personnel classification manual.

Publication topics: Change in higher education management (catalog of publications).

152. Western New York Educational Service Council

317 Foster Hall

3435 Main Street

State University of New York at Buffalo

Buffalo, New York 14214 a (Eight western New York

counties) (716) 831-5142-Purpose: To enable the colleges and universities of western New York to serve the broad educational community of westerny New York.

Subject areas: All areas of education.



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### INTRODUCTION

Researchers are listed alphabetically by their last names. An extensive subject index is cross-referenced with the alphabetic listing and provides access to the researchers by means of the subjects in which they specialize. Following is a sample entry and an explanation of its use:

Name and title -----

Address for 1974academic year

J

Agency with which research efforts are affiliated

 Alexander, Kern Director Institute for Educational Finance 1212 Fifth Avenue, S.W., No. 6 Gainesville; Florida 32601 SR: Educational finance and economics. -RA: (1) Federal and state research grants, (2) state education department, (3) local school district.
 "Alternative Programs for the Financing of Education," "Planning to Finance Education," "Future Directions for School Financing," "Constitutional Reform for School Finance," "The NEFP Decision Process-'A Computer Simulation."

Publications available from researcher

-Subjects of research

With few exceptions, only subjects that relate to educational management have been listed in the subjects of research. Listed terms are therefore not necessarily the only subjects in which the researchers specialize. If a researcher specializes in more than one subject, or if his research is conducted under affiliation with more than one agency, each subject or each agency is numbered.

In compiling this edition, we asked the researchets if they would be willing to answer requests for information on the subjects in which they specialize. Their responses, about evenly divided between yes and no, indicate that they should not be expected to supply such information. Several expressed willingness to respond only to well-phrased questions in their areas of interest.

Only publications that can be obtained by writing to the researchers at their own addresses are cited. All publications-papers, articles, books, etc.-are enclosed in quotation marks.

### ALPHABETIC LISTING

1212 Fifth Avenue, S.W., No. 6

SR: Educational finance and economics.

RA: (1) Federal and state research grants,

(2) state education department, (3) local

P: "Alternative Programs for the Financ-

ing of Education," "Planning to Finance

Decision Process-'A Computer Simula-

Gainesville, Florida 32601

1. Abbott. Max G.

Professor of Education Director, Center for Educational Policy and Management **College** of Education 1472 Kincaid Street University of Oregon . Eugene, Oregon 97401

SR: (1) Responsiveness of public schools to their clientele, (2) management implications of team teaching, (3) strategics of organizational change, (4) management' utilizing staff training, (5) PPBS in schools. RA: Federal research contracts.

2. Achilles, Charles M.

Associate Professor of Educational Administration and Supervision Bureau of Educational Research and

Service

**College** of Education

University of Tennessee at Knoxville Knoxville, Tennessee 37916

SR: (1) Cooperative arrangements in education having formal governing boards and formal organizational structures-educational cooperatives or RESAs, (2) evaluation of exemplary career education programs.

RA: (1) Federal research grant, (2) state research grant, (3) university research bureau, (4) school study council.

P: "Final Report; Evaluation of Project" SPAN," "Interpretive Study of Educational Cooperatives."

3. Ainsworth, C. L. (Len)

Associate Vice-President'for Academic Alfairs Professor of Education P.O. Box 4609 **Texas Technological University** 

Lubbock; Texas 79409

SR: (1) Planning and evaluation of preschool programs for handicapped, (2) planning and evaluating for career education program.

**RA:** Consultation service.

4. Alexander, Kern Director Institute for Educational Finance

Education," "Future Directions for School Financing," "Constitutional Reform for School Finance," "The NEFP

tion'."

school district.

5. Alford, Genevieve

Associate Professor of Education School of Education Sam Houston State University Huntsville, Texas 77340

SR: (1) Evaluation of the instructional program in elementary, middle, and secidary schools, (2) procedures for conducting inservice training in areas needing improvement as revealed by the evaluation. **RA:** Consultation service.

6. Alkin, Marvin C.

Director

Center for the Study of Evaluation Graduate School of Education 145 Moore Hall

University of California at Los Angeles Los Angeles, California 90024

SR: (1) Evaluation of school systems and instructional programs, (2) evaluation theory, (3) accountability, (4) product evaluation.

RA: Federally supported research center. P: "The Center's Changing Evaluation Model" (with others), "Accountability Defined," "Evaluating Teachers for Out-come Accountability" (with S. P. Klein), "Wider Context Goals and Goal-Based Evaluations," "A New Eclectic Model for Redirection of Evaluation Efforts" (with J.-B. Kosecoff), "User Oriented Product Evaluation" (with J. Wingard), "The Use of Evaluation Information in Federal Decision Making" (with others).

7. Allen, Dwight W. Dean, School of Education University of Massachusetts, Amherst

Amherst, Massachusetts 91002 SR: (1) Microteaching, (2) differentiated.) staffing, (3) flexible scheduling, (4) public alternative schools, (5) inservice innovator, (6) evaluation and improvement of university teaching.

RA: (1) Federal research grant, (2) state education department, (3) local school district, (4) university, (5) university department, (6) Vindependent research organization.

P: "A New Design for High School Education: Assuming a Flexible Schedule" (with another), "It's Easier to Move a Cemetery Than to Change a School" (with another), "A Differentiated Teaching Staff," "Needed: A New Professionalism in Education," "The Administrator in the 'New' Education," "Alternative Futures for Education," "Loopholes in the Fortress Wall: Creating Alternatives in the Educational System" '(with another).

8. Ammentorp, William

Professor of Educational Administration

**College** of Education

University of Minnesota, St. Paul,

St., Paul, Minnesota 55101 SR: (1) Roles and behavior in school

organizations, (2) instructional system design, (3) social system analysis.

RA: (1) Local school district, (2) university.

P: "Policy Analysis in Education."

9. Amos, Neil G.

llead, Department of Elementary and Secondary Education Drawer ED

Mississippi State University

Mississippi State, Mississippi 39762

SR: (1) Three-year followup study on graduate and undergraduate student's, leading to development of a systematic evaluation program for use in management decision-makinr (2) curriculum, (3) flexible scheduling.

RA: (1) Local school district, (2) university, (3) university department, (4)

KEY: SR = Subjects of research; RA = Research affiliation; P = Available publications



university research bureau, (5) school study council.

P: "Assessment of Innovative Educational Practices by Professional Educators" (with another), "A Comparison between the Academic Achievement of Elementary Pupils Taught through Team Teaching, Flexible Scheduling, Open Classrooms, and Individualized Instruction and Elementary Pupils Taught through Departmentalized, Fixed Schedule Structure" (with another)."

10. Anderson, Barry D. Associate Professor Graduate Institute of Education McMillan Hall, Box 1183 Washington University St. Louis, Missouri 63130

SR: (1) Impact of school bureaucratization on students, (2) school-society linkages.

RA: (1) Federal research grant, (2) university.

P: "A Methodological Note on Contextual Effects Studies in Education."

11. Anderson, Duane D. Associate Professor of Higher Education Director, Office of Community

College Affairs.

317 Jessup Hall

University of Iowa

lowa City, Iowa 52240 SR: The university's role in the preparation of two year college staff. RA: (1) University, (2) professional association.

12. Anderson, Ernest F.
Associate Professor of Education Coordinator, University-Junior
College Relations
348 Illini Tower
University of Illinois
Champaign, Illinois 61820
SR: (1) State government role in policy
formulation for higher education, (2)
community college finance.
RA: (1) University, (2) university
department.

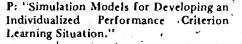
13. Anderson, G. Ernest, Jr.

L Associate Professor of Education School of Education University of Massachusetts, Amherst

Amherst, Massachusetts 01002

SR: (1) Simulation modeling: computerized, interactive, and "batch," (2) school and university scheduling algorithms and computer programs.

RA: (1) Yederal<sup>6</sup>research grant, (2) local school district, (3) university, (4) business firm, (5) consultation service.



14. Anderson, G. Lester Acting Dean, College of Education Director, Center for the Study of Higher Education

101 Rackley Building

The Pennsylvania State University

University Park, Pennsylvania 16802 SR: (1) Nonteaching professionals in universities, (2) academic personnel administration, (3) public authorities as mechanism for converted university support, (4) trends and issues in education for the professions.

RA: University research bureau.

P: "The Land-Grant University and the Urban Condition," "Governance and Emerging Values in Higher Education," "Bureaucracy, Icliosyncrasy, Tolerability and Academic Personnel Administration."

15. Anderson, Waldo K.

Professor of Educational Administration College of Education 427 Education University of Arizona

Tucson, Arizona 85721

**5R:** (1) Community college-university relationships, (2) school food service program, (3) the publishing problem, (4) Indian education.

RA: (1) Local school district, (2) university department, (3) consultation service. P: "Writer's Guide to Educational Periodicals."

16. Andes, John

**Associate** Professor

College of Human Resources and Education

West Virginia University

Morgantown, West Virginia 26506 SR: (1) Higher education collective, bargaining contract content, (2) supply and demand for West Virginia school administrators, (3) higher education simulation games.

RA: University department.

 Andrulis, Richard S. Director of Research American College of Life Underwriters 270 Bryn Mawr Avenue

Bryn Mawr, Pennsylvania 19010 SR: (1) Evaluation of curriculum programs, (2) creative leadership process. RA: Nonprofit educational facility in life insurance.

 Atherton, Peter J. Acting Coordinator of Graduate Studies and Research Faculty of Education Queen's University

Kingston, Ontaric Janada K7L 3N6 SR: (1) Program cost analysis of regional high schools in Saskatchewan, (2) program cost analysis of selected school jurisdictions in Alberta, (3) real expenditures in education in Canada 1945-1970, (4) assessment of the adequacy of the financial arrangements supporting community colleges in Alberta 1968-1970. RA: (1) Local school district, (2) state education department, (3) federal research grant, (4) state research grant. P: "Financing Post-Secondary Education in Alberta," "Alberta Junior College Cost Studies: Number I, Mount Royal," "A1berta Junior College Cost Studies: Num-

ber II, Grande Prairie," "P.P.B.S. in Edu-

cation: The Role of the Professional.'

19. Bailey, Gerald C.

Associate Research Professor Institute of Management and

Labor Relations

137 Church Street

**Rutgers University** 

New Brunswick, New Jersey 08903 SR: Criteria for assessing value changes in individual managers and at the organizatronal level of analysis.

RA: University research bureau.

P: "Distinctions between Self and Role in the Expression of Values in Organizational Problem Solving."

20. Baird, George Henry

President and Executive Director Educational Research Council of America

Rockefeller Building

614 Superior Avenue, N.W.

Cleveland, Ohio 44113

SR: (1) Research and development of elementary and secondary curriculum materials for K through grade 9, (2) models for restructuring teacher education and teaching in the schools, (3) Muskegon, Michigan, comprehensive career education project.

RA: Independent research organization.

21. Ball, Lester B.

Professor of Education Chairman, Administration and Supervision Area School of Education Peabody Hall University of North Carolina

Chapel Hill, North Carolina 27514 SR: (1) Team approach to administration

training, (2) innovative alternative schools, (3) structures for school change.

RA: (1) Federally supported research

center, (2) state education department, (3) local school district, (4) university.

22. Banghan, Frank W. Professor Educational Systems and Planning Center

406 Education Building Florida State University Tallahassee, Florida 32306

SR: (1) Systems, (2) operations analysis, (3) computer graphics, (4) allocation of resources, (5) utility/cost analysis,

(6) environmental planning, (7) space needs.

RA: University research bureau.

#### 23. Baratta, Anthony N/

Professor of Education School of Education Fordham University at Lincoln Center New York, New York 10023

**SR:** (1) New York City decentralization, (2) community-police relations, (3) differentiated staffing program, (4) professor's perception of accountability. RA: (1) State research grant, (2) local school district, (3) university research bureau, (4) independent research organization, (5) consultation service.

#### 24. Barbe, Richard H.

Professor of Educational Administration 33 Gilmer Street, S.E.

Georgia State University Atlanta, Georgia 30303

SR: (1) General systems theory applications in planned educational change models, (2) case studies in administration of higher education, (3) change strategies in periods of zero growth.

RA: (1) State education department, (2) university, (3) consultation service, (4) independent.

25. Barr, W. Monfort Professor of Education School of Education Indiana University at Bloomington Bloomington, Indiana 47401 SR: (1) School finance, (2) school finance

and the courts.

 RA: (1) Federal research grant, (2) local school district, (3) university research bureau, (4) business firm, (5) consultation service, (6) independent.

26. Becker, Gerald L. Director Center for Educational Research and Service 318 Education Hall Oregon State University Corvallis, Oregon 97331 SR: Issues and problems in elementary school administration as perceived by the principals themselves in all the fifty states. RA: Federal research grant.

27. Beegle, Charles W. Associate Professor of Administration and Supervision School of Education University of Virginia

Charlottesville, Virginia 22903 SR: Management of educational change. RA: EPDA-Title V.

P: "Observational Methods in the Classroom," "Community Education: A Challenge to Lead an Educational Renaissance," "The Individual as the Focus in Curriculum Development."

#### 28. Begin, James P.

Associate Research Professor Institute of Management and

Labor Relations

137 Church Street

**Rutgers** University

SR: Origins and impact of faculty bargaining in New Jersey institutions of higher education.

RA: University research bureau. P: "Faculty Bargaining: A Conceptual Discussion, Final Report," "Academics at the Bargaining Table: Early Experience."

29. Bell, Edwin D.

Program Manager National Laboratory for Higher Education

Mutual Plaza

Durham, North Carolina 27701

SR: (1) Educational development officer role and training, (2) implementation of planned change in higher education. RA: (1) Federal research grant, (2) independent research organization.

30. Bennett, Roger V.

Assistant Professor of Education College of Education University of Maryland College Park, Maryland 20742

SR: (1) Curricular organizing strategies, classroom interaction, and pupil affect, (2) competency-based programs for curriculum majors, (3) open and closed organizing centers. RA: (1) University, (2) consultation ser-

vice, (3) independent.

31. Benson, Gregory, Jr.

Coordinator Educational Programs and Studies Information Service (EPSIS) 330 State Education Department Albany, New York 12224 SR: (1) Educational information systems design, (2) developing educational program information banks, (3) information support for educational change, (4) selective dissemination in education, (5) utilizing information for educational crisis avoidance.

RA: State education department.

P: "Installing a Coordinated Information Network in a State Agency: A Case Study of the Decision Process in New York State" (with another), "A" State Design for Educational Research and Resource Utilization," "An Overview of ERIC: Its Development, Objectives and Impact on State and Local Educators," "Dissemination as a Process Component with Implications for Organizing a State Agency Dissemination Unit."

32. Bergen, John J.

Associate Professor of Educational

University of Alberta

Edmonton, Alberta, Canada

SR: (1) Canadian administrator simulation project (junior senior high school principalship simulation), (2) governance of education in Canada.

RA: Independent.

P: "The Alberta Leadership Course for School Principals," "Instructor's Manual for the Jesse Stuart Junior-Senior High School Principalship Simulation,"

#### 33. Bertram, Charles L.

Director

Research and Evaluation Division Appalachia Educational Laboratory,

Inc.

P.O. Box 1348

Charleston, West Virginia 25325

SR: (1) Evaluation in an R & D setting,
(2) determination of regional educational needs, (3) teacher effectiveness indicators,
(4) evaluation of preschool education programs;
(5) evaluation of career education programs.

RA: (1) l'ederally supported regional laboratory, (2) Title III center, (3) state education department, (4) local school district.

P: "The Application of a Model for the Evaluation of Educational Products" (with others).

34., Berty, Ernest

Director of Research State Department of

Education

State Capitol Building 6

Charleston, West Virginia 25305 SR: (1) Long-range staff development plan, (2) plan for evaluation of office personnel, (3) inservice training of school administrators, (4) barriers to Innovations in West Virginia.

**KEY:** SR = Subjects of research; RA = Research affiliation; P = Available publications

RA: State education department. P: "Evaluation of Teacher Education Centers in West Virginia," "Plan for Expansion of Management Information System."

35. Bessent, E. W.

Professor of Educational Administration

College of Education

F38 Education Annex

University of Texas at Austin

Austin, Texas 78712 👘

SR: Computer-assisted instruction in administrative decision-making—the effects of a CAI program on information search patterns, decision rules, and choices under uncertainty.

RA: University research bureau.

36. Bhaerman, Robert D.

Director of Educational Research

<sup>3</sup>American Federation of Teachers 1012 Fourteenth Street, N.W.

Washington, D.C. 20005

**SR:** (1) Teacher accountability, (2) performance-based teacher education and certification, (3) teacher evaluation, (4) inservice education.

RA: Teachers union.

37. Black, Walter P.

Program Associate National Laboratory for Higher Education

Mutual Plaza

Durham, North Carolina 27701 SR: (1) Management by objectives in administration and teaching, (2) general systems planning, (3) problem-solving. RA: (1) Federal research grant, (2) independent research organization. P: "Management by Objectives (MBO) Training Package," "Planning Guide?"

38. Blackburn, Robert T.

Professor of Higher Education Center for the Study of Higher Education

University of Michigan

Ann Arbor, Michigan 48104 SR: College and university faculty-performance under stress, career patterns of production, assessment, values as a function of religious and SES origins.

**RA:** (1) University, (2) independent, (3) private foundation.

P: "Faculty Accountability and Faculty Workload" (with K. Trowbridge), "Faculty Performance under Stress" (with M. J. Clark), "Assessing Quality in Doctoral Programs" (with anotler), "Tenure: Aspects of Job Security on the Changing Campus," "Games That Faculty Play: The Role of the Abrogationist." 39. Blake, Roy F. Associate Professor of Educational Administration College of Education University of Arizona Jucson, Arizona 85721
5%: (1) Internship, (2) organizational development.
RA: (1) Local school district, (2) university research bureau.
P: "The Internship in Educational Ad-

r: The internship in Educational Administration," "Open School Staff Training Project: An Organizational Development Case History."

40. Blankenship, A. H.

Associate Director

Educational Research Council

of America

Rockefeller Building 614 Superior Avenue, N.W. Cleveland, Ohio 44113

SR: (1) Assessment of teacher education in Quio, (2) merit pay and differentiated staffing; (3) early high school graduation. RA: (1) Local school districts, (2) independent research organization, (3) consultation service, (4) independent.

41. Bliss, Sam W.

Director

Educational Resources Management Center

Box 57/74

Northern Arizona University Flagstaff, Arizona 86001

SR: (1) Development of an educational program evaluation model, (2) development of an educational management system instructional package.
RA: (1) School district, (2) university research bureau, (3) consultation service.
P: "Pilot Test of Career Education Instructional Units-Cost/Effectiveness Research Study," "Cost Analysis of the Implementation of Career Education Instructional Packages."

42. Bogart, Quentin J. Associate Professor and Community College Specialist Center for Higher Education Arizona State University Tempe, Arizona 85281
SR: (1) Arizona community college bond-.

ing theory, (2) community college administration, (3) planning. RA: (1) University department, (2) Arizona State Board of Directors for Ari-

zona Community Colleges.

P: "The Arizona Community College : , stem and Law."

43. Boiçourt, Gerald W. Professor of Educational Administration College of Education 383, Education Building Wayne State University Detroit, Michigan 48202 SR: Review of educational park develop? ments.

RA: University.

44. Bolvin, John O.

Associate Dean, School of Education

Research Associate,

Learning Research and Development Center 2801 Cathedral of Learning

University of Pittsburgh Pittsburgh, Pennsylvania 15260

SR: (1) Classroom management relative to individualizing instruction, (2) changing roles of supervisors and administrators in the elementary school.

RA: (1) Federally supported research center, (2) university department.

45. Bontrager, Ralph L. Professor of Educational

Administration and Supervision

East Corbin

Wichita State University

Wichita, Kansas 67203

SR: (1) Identifying a system's needs for nonprofessional staff, (2) conversion of school finance to a system, (3) viable organizational patterns in schools, (4) administrative accountability, (5) community junior college administration patterns. RA: (1) Local school district, (2) university research bureau, (3) consultation service, (4) independent.

46. Boyan, Norman J.

Professor of Education

Dean, Graduate School of Education University of California

Santa Barbara, California 93106

SR: (1) Authority structure of educational organizations, (2) supervision training programs.

RA: (1) Federal research grant, (2) university, (3) university research bureau. P: "An Emerging Authority Structure for the School," "The Instructional Supervision Training Program."

47. Boyd, Harry E.

Professor of Education College of Education 401D Education Memphis State University Memphis, Tennessee 38111

SR: (1) School board-superintendent monitoring service, (2) computer-assisted advisement system for graduate schools. RA: (1) University, (2) university research bureau, (3) independent.

ERIC<sup>®</sup>

48, Boyd, William L.

Assistant Professor of Education College of Education University of Rochester Rochester, New York 14627

SR: (1) Urban and suburban educational politics, (2) decentralization and community control. RA: University.

P: "Community Status, Citizen Participation, and Conflict in Suburban School: Politics," "Community Control in the Rochester City Schools.'

49. Brenneman, D. Sanders

Program Associate and Coordinator of Planning National Laboratory for **Higher** Education Mutual Plaza

Durham, North Garolina 27701 SR: (1) Management by objectives in education, (2) higher education planning. RA: (1) Federal research grant, (2) independent research organization.

50. Brick, Michael

Professor of Higher Education Chairman, Department of Higher and Adult Education Teachers College, Columbia University 525 West 120th Street New York, New York 10027

SR: (1) Curriculum development in higher education, (2) change and evaluation in higher education, (3) collective negotiations in higher education, (4) community colleges, (5) innovation.

RA: Private foundation supported center. P: "Management of Change," "Collective Negotiations in Higher Education."

51. Briner, Conrad **Frofessor of Education** 211 Harper **Claremont Graduate School** Claremont, California 91711

SR: (1) Authority relationships in largescale educational organizations, (2) experimentation with the use of simulation in instruction at preservice and inservice levels of training for educational administration.

RA: (1) Federal research grant, (2) state · education department, (3) school district, (4) professional association, (5) consultation service, (6) private foundations.

P: "Gonflict of Values in Educational Planning."

52. Brodinsky, Ben

Executive Editor, Education U.S.A. Special Reports

National School Public Relations Association

1801 North Moore Street Arlington, Virginia 22209 SR: (1) Discipline crisis, (2) student rights and responsibilities, (3) desegregation, (4) human relations, (5) school volunteers, (6) citizens advisory committecs, (7) dropouts, (8) schoolgirl pregnancy RA: Professional association.

53. Browder, Lesley H., Jr. Associate Professor of **Educational Administration** School of Education Hofstra University

Hempstead, New York 11550 SR: (1) Comprehensive program development, (2) educational accountability, (3) school reorganization. RA: Independent.

P: "Emerging Patterns of Administrative Accountability," "Developing an Educationally Accountable Program" (with others), "An Administrator's Handbook on Educational Accountability."

54. Brown, Daniel J.

Assistant Professor of Educational

Administration

119C Foster Hall State University of New York at Buffalo

Buffalo, New York 14214 SR: (1) Teacher survival, (2) administrator movement, (3) waiting line theory. RA: (1) Federal research grant, (2) independent, (3) Canada Council. P: "The Administrator as Server," "A Reformulation of the Teacher Survival Process." "Poverty of Educational ) Administration."

55. Browň, Mary Virginia

**Deputy Director** Administering for Change Program Research for Better Schools, Inc. 1700-Market Street

Philadelphia, Pennsylvania 19103 SR: (1) Intervention strategies by external change agents in field-based programs, (2) program monitoring, (3) client support systems, (4) planned change strategies for innoyative program diffusion. RA: Federally funded regional laboratory. P: "Individualizing Instruction" (with another), "Inservice Education for Individualized Instruction" (with another), "Developers Appreciate Importance of Teachers," "Administrative Training Programs for Individually Prescribed Instruction" (with others).

56. Brubacher, John W. Professor and Chairman Department of Educational Administration

School of Education, Box U-32 University of Connecticut

Storrs, Connecticut 06268 SR: (1) Simulation of the school superintendency, (2) manpower study of Connecticut school administrators, (3) study of schools of education.

RA: (1) Local school district, (2) university research bureau, (3) independent research organization, (4) consultation service.

57. Bruno, James E.

Associate Professor

Graduate School of Education University of California at Los Angeles Los Angeles, California 90024

SR: (1) Operations research, (2) systems analysis, (3) economics, (4) standardized test calibration, (5) long-range projections of school outputs.

RA: (1) State education department, (2) local school district, (3) university, (4) consultation service, (5) independent.

58. Bruns, E. Jon

Assistant Dean

**College of Education** 

**Cleveland State University** 

Cleveland, Ohio 44115

SR: (1) Management by objectives and college governance, (2) institutional cooperation and collaboration. RA: University.

59. Brunsvold, P. O.

Professor of Educational

Administration

115 Armstrong Hall

Mankato State College

Mankato, Minnesota 56001 SR: (1) Survey of selected new school plant construction in Iowa, Wisconsin, Minnesota, North Dakota, and South Dakota.

RADUniversity research bureau. P: Report on above subject.

60. Budde, Ray

57 Berkshire Terrace Amhersti Massachusetts 01002 SR: School board policy and school district organization. **RA:** Consultation service.

61. Bullock, William, Jr.

Associate Professor

School of Education

College of William and Mary

Williamsburg, Virginia 23185

SR: (1) Organizing effective school boards; (2) a model of administration and the social sciences, (3) scale of administrative performance. RA: Independent.

KEY: SR = Subjects of research; RA = Research affiliation; P = Available publications

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P: "The Relationship of Educational Training and Years of Administrative Experience to Role Perceptions of High School Principals."

### 62. Burns, Gerald P. President

Our Lady of the Lake College 411 24th Street, S.W. San Antonio, Texas 78285

SR: (1) Faculty in higher education, (2) oren universities, (3) financing higher sinca.
(4) global organization of higher e on RA: Universities

68. Bath. 1

ciat. Processor of Educational Administration Faculty of Education 3700 McTavish Street McGill University

Montreal, Quebec, Canada H3A 1Y2 SR: Prediction of success in a program of teacher training. RA: University department.

64. Buter, Robert L. Professor and Chairman Department of Secondary Education Southern Illinois University

Carbondale, Illinois 62901

SR: (1) Curriculum instructional change through state education leadership, (2) administration of student activity programs in secondary schools, (3) role analysis of the secondary school administrator. RA: (1) University department, (2) prolessional association.

65. Butters, Robert S.

Associate Professor of Educational Administration, Northeastern University

Consultant, Massachusetts Department of Education

Division of Occupational Education 182 Tremont Street

Boston, Massachusetts 02111

SR: Leadership task analysis study in occupational education to yield foundational data related to administrator selection and preparation.

RA: (1) Federal research grant, (2) state research grant, (3) state education department, (4) university, (5) consultation service.

66. Byers, Maureen Staff Associate National Center for Higher Education Management Systems
Western Interstate Commission for Higher Education
P.O. Drawer P Boulder, Colorado 80302 SR: (1) Development of procedures for information exchange among institutions of higher education, (2) institutional data analysis for planning and management decisions.

RA: Federally supported research center. P: "Final Report of Eighth Annual Conference" on Higher Education General Information Survey (HEGIS)."

67. Caldwell, William E. Associate Professor, College of Education

Executive Director, Pennsylvania School Study Council

327 Cedar Building

University Park, Pennsylvania 16802 SR: (1) Collective negotiations, (2) evaluation of administration, (3) rule administration behavior of supervisors, principals, and superintendents.

RA: (1) University department, (2) school study council.

68. Cameron, Alexander R.

**Executive Director** 

Rochester Area Colleges

50 West Main Street

Rochester, New York 14614 SR: Feasibility study toward developing a coordinated system of postsecondary continuing education in the Genesee Valley region.

RA: (1) Federal research grant, (2) state research grant, (3) consortium of fifteen colleges.

69. Campbell, Roald F.

Fawcett Professor of Educational Administration College of Education 29 West Woodruff Avenue The Ohio State University Columbus, Ohio 43210 SR: State governance of education. RA: Federal research grant, Title V.

70. Carlson, Richard O.

Professor of Education Director, Instruction and Field Services Division Center for Educational Policy and Management University of Oregon 1472 Kincaid Street Eugene, Oregon 97401

SR: (1) Organizational implications of instructional change, (2) careers. RA: Federally supported research center.

71. Carmichael, W, R.

Director Special Programs and Services School of Education Sam Houston State University Huntsville, Texas 77340

SR: (1) Evaluation of the instructional

program in elementary, middle, and secondary schools, (2) procedures for conducting inservice training in areas needing improvement as revealed by the evaluation instrument.

RA: (1) Local school district, (2), independent.

P: "An Instrument for Evaluation and Inservice Takining for the Elementary School."

72. Carpenter, H. H.

Director

Graduate Programs in Education

College of Education

Nicholls State University

Thibodaux, Louisiana 70301 • SR: Organizational structural factors and teachers' job satisfaction.

RA: Independent.

73. Carver, Fred D.

Associate Professor of Educational

Administration and Supervision

320 Education Building

University of Illinois, Urbana Campus Urbana, Illinois 61820

SR: (1) Management and educational opinions and assumptions of principals and supervisors in selected Illinois school districts, (2) organizational, human, and edue cational, characteristics of over- and under-achieving elementary schools, (3) school and classroom climate changes associated with the introduction of an educational resource management planning system in a public school district. RA: (1) Local school district, (2) university department.

74. Case, Charles W.

Associate Professor of Organizational and Human Resource Development.

Director of Research

College of Education

University of Vermont

Burlington, Vermont 05401

SR: (1) Competency-based training for educational planners, (2) organizational development model for social service agencies, (3) systems model for differentiated staffing, (4) futures-oriented organizational development model, (5) school district participatory planning using the Delphi Technique.

RA: (1) Federal research grant; (2) state research grant; (3) state education department; (4) local school district; (5) university; (6) professional association; (7) business firm; (8) consultation service; (9) private foundation.

75. Castetter, William B. Professor of Education Graduate School of Education

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### 3700 Walnut Street

University of Pennsylvania Philadelphia, Pennsylvania 19174 SR: (1) Compensation, (2) performance appraisal, (3) economics of public education, (4) organizational effectiveness, (5) state school finance, (6) personnel func-

tion in educational administration. RA: University research bureau.

P: "Economic Aspects of Public Education in Pennsylvania," "Planning the Compensation of School Administration."

76. Chamberlin, Leslie J.

Professor of Educational Supervision and Administration 'Bowling Green State University

Bowling Green, Ohio 43402 SR:<sup>(1)</sup> Team teaching-organization and administration, (2) discipline-relationship of instruction to student control, (3) factors contributing to a successful educational environment.

RA: (1) Independent, (2) business firm.

77. Chambers, Merritt M. Professor of Educational Administration Consultant on Higher Education College of Education Illinois State University

Normal, Illinois 61761

SR: (1) State tax support of higher education, including capital funds and their sources, and improvements in state revenue systems, (2) judicial opinions of higher courts affecting universities from 1800 to the present, with emphasis on current developments, especially new concepts of the constitutional rights and obligations of students and teachers in federal decisions since 1970.

RA: (1) University department, (2) professional association.

Pf" Appropriation of State Tax Funds for Operating Expenses of Higher Education, 1972-73" (small monthly research reports also available on this subject).

78. Chappell, Walt

President

Resource Management Systems, Inc. Box 5518

Carmel, California 93921

SR: (1) Practical approaches to PPBS budgeting and cost allocation, (2) computerized resource optimization models, (3) identifying, planning, and budgeting for the needs of students with learning problems, (4) developing management information systems for educational decision-making, (5) the cost of selfinstructional materials development in higher education.

RA: (1) State education department, (2) consultation service.

P: "A Budget Planning Guide for Self-Instructional Materials' Development," "How to Lead Problem-Oriented Discussions," "Making PPBS Work for Education," "Finding Kids with Special Needs--A' Classroom Screening Instrument," "An Optimization Model for the Allocation of Special Educational Resources."

79. Charters, W. W., Jr. Professor of Education Member, Research and Development Division (CASEA) Center for Educational Policy and Management University of Oregon 1472 Kincaid Street Eugene, Oregon 97401 (On leave through June 1974 at Center for Advanced Study in the Behavioral Sciences, 202 Junipero Serra Boulevard, Stanford, California 97305) SR: (1) Effects of instructional staffing on

social structure of schools,-(2) processes of implementing instructional innovations in schools.

RA: Federally supported research center. P: "The Process of Planned Change in the School's Instructional Organization," "Measuring the Implementation of Differentiated Staffing." to

80. Chester, William R.

Facilities Planner

944 North Van Ness

State Center Community College District

Fresno, California 93728

 SR: (1) Educational specifications for community college facilities, (2) descriptions of community college facilities.
 RA: (1) State education department, (2) .
 local school district.

P: "Science Building," "Library Media Center," "Music/Speech Building," "Student Services Building," "District Administration Building," "College Administration Building," "Social Science Building/Forum Hall," "Language Arts Building," "Art and flome Economics Building," "Business Education Building."

81. Christenberry, J. Reid

Coordinator of Computer Services National Laboratory for Higher Education

Mutual Plaza

\*Durham, North Carolina 27701 SR: (1) Management information systems for small/medium colleges, (2) general ledger budgetaty accounting systems for small/medium colleges, (3) consultation

" tems. s- RA: (1) Federal research grant, (2) independent research organization.

Pr. "NLHE Information System User's Guide," "NLHE Information System Logic Manual," "NLHE General Ledger. System User's Guide," "NLHE General Ledger System Introduction," "Management Information Systems in the Small College Computer Center."

services in management information sys-

82. Christensen, James E.

Assistant Professor of Educational Administration and Foundations EDAF, College of Education Southern Illinois University

Carbondale, Illinois 62901

SR: (1) Analytical inquiry about effective principles for organizing colleges of education, (2) empirical inquiry about extant principles of organization in colleges of education, (3) analytical inquiry about effective principles for naming courses in colleges of education. RA: University department.

83. Cistone, Peter J.

- Associate Professor of Educational Administration
- Ontario Institute for Studies in Education
- 252 Bloor Street West

Toronto, Ontario, Canada M5S 1V6 SR: (1) Politics of education, (2) school board member recruitment and socialization.

RA: Provincially supported research and development institute.

84. Clark, Karen E.

- Program Associate, Management Systems
- Battelle Memorial Institute 505 King Avenue

Columbus, Ohio 43201

SR: (1) Management by objectives, (2) planning, programming, budgeting, evaluation system, (3) computer instruction, (4) affective objectives-curriculum development.

RA: (1) Independent research organization, (2) foundations.

85. Clear, Delbert K.

Associate Professor of

Administrative Leadership 645 Enderis

University of Wisconsin at Milwaukee Milwaukee, Wisconsin 53201

AR: (1) Instructional supervision, (2) staff relationships, (3) simulation in supervisor training, (4) legal aspects of educational administration.



KEY: SR = Subjects of research; RA = Research affiliation; P = Available publications

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P: "Legitimacy of Administrative Influence," "Skills of Supervision," "Skills of Teaching."

 Cober, John G.
 Director of Applied Research Pennsylvania Department of Education Box 911

Harrisburg, Pennsylvania, 17126 SR: (1) Year-round schools, (2)' school finance.

RA: State research grant,

34

P: "Better Schools for Less Money: An Analysis of 50 Recently Built School Buildings," "Cost of Teaching Different Subjects," "Analysis of Pennsylvania School Construction Costs for 1970-71," "Year-Round School Research" (procedure to compare costs' of a year-round school plan and a new building program), "Investment Practices of Local School Districts."

87. Cochran, Glen V.

Associate Professor of Educational Administration College of Education 241 Graduate Education Building University of Arkansas Fayetteville, Arkansas 72701 SR: School plant planning. RA: University department. P: "A Guide for School Plant Planning and Management" (with others).

 Coffey, Warren C.
 Director, Organizing for Change Component Research for Better Schools, Inc.

1700 Market Street

Philadelphia, Pennsylvania 19103 SR: (1) Organizational analysis and executive development, (2) educational program innovation; (3) educational change, (4) interagency and regional planning, (5) educational management systems. RA: Federally funded regional laboratory. P: "School District Planning Guide for Change," "Role Structuring," "Administrator Training Program; IPI Reading and Mathematics," "How to Inventory Organizational Needs," "Organizational Communication."

89. Colton, David L.

Director

Center for Educational Field Studies Box 1483

Washington University

St. Louis, Missouri 63130

SR: (1) Educational policies and policymaking processes at the state and national levels, (2) administration at the building level.

RA: University research bureau.

90. Conrad, M. J. Associate Chairman Educational Administration Faculty 310 Ramseyer Hall 29 West Woodruff Avenue The Ohio State University Columbus, Ohio 43210

SR: (1) Educational facility planning, (2), comprehensive educational planning, (3) planning information system (4) enrollment projections, (5) modular computer scheduling.

RA: University department.

P: "A Data System for Comprehensive Planning in Education," "Annotated Bibliography on Educational Facility Planning," "Carpeting and Learning," "Technique for Determining the Capacity of Secondary School Buildings," "School Building Evaluator Profile."

91. Cornell, Francis G.

President

Educational Research Services, Inc, 196 Beverly Road

White Plains, New York 10605 SR: (1) Identification and accommodation of disadvantaged and handicapped students in community colleges, (2) evaluation of educational programs, (3) school building maintenance assessment, (4) school facilities planning. RA: Independent research organization.

92. Corwin, Ronald G. Professor of Sociology Department of Sociology 1775 South College Road The Ohio State University Columbus, Ohio 43210
SR: (1) Organizational innovation, (2) organization-client relationships, (3) organizational conflict.
RA: (1) University department, (2) professional association.
P: "Reform and Organizational Suryival."

93. Coté, Ron Assistant Professor of Educational Administration College of Education Bowling Green State University Bowling Green, Ohio 43403

SR: Development of CAP (Complementary Abilities Pattern) administration system to relate administrators' abilities, characteristics, and preferences to school system problems from trends, agitation, and discontinuities for ad hoc and temporary solution committees. RA; (1) Local school district, (2) university, (3) consultation service, P: "Administration, Education, and Change" (with L. Chamberlin). 94. Crawford, George J.

Assistant Professor of

Educational Administration

- 12-1 Bailey Hall
- University of Kansas

Lawrence, Kansas 66044

SR: Identification and testing of selected computerized decision models appropriate for use in planning open-space schools. RA: University.

P: "Planning Educational Programs: The Advocate Approach" (with others),

95. Crockett, Campbell

McMicken College of Arts and Sciences 1/19 McMicken Hall

University of Cincinnati

Cincinnati, Ohio 45221

SR: Organizational development in higher education.

RA: (1) University department, (2) university research bureau, (3) professional association, (4) consultation service.

96. Cuff, William A,

Associate Professor

School of Educational and Community Services

Montclair State College

Upper Montclair, New Jersey 07043

SR: (1) Middle schools, (2) organizational

culture.

RA: University.

97. Cunningham, Luvern L.

Professor of Education and

Policy Science

111 Oxley Hall

1712 Neil Avenue

The Ohio State University

Columbus, Ohio A3210

SR: Testing new approaches to problemsolving in a large city 1973-74, including efficient and effective forms of citizen involvement, staff development, and better information bases for decisionmaking.

RA: (1) Federal research grant, (2) local school district, (3) university.

P: "Educational Leadership: The Science and the Art Today" (with William Gephart).

98. Curtis, Vames P.

Professor

College of Education

Box 378,1

University of Alabama

University, Alabama 35486

SR: (1) School plant planning, (2) educational planning, (3) leadership.

RA: (1) University research bureau, (2) federally supported research center, (3) federally supported regional laboratory, (4) school district.

99. Cusick, Philip A. Associate Professor **College of Education** 409 Erickson Hall Michigan State University East Lansing, Michigan 48823 SR: Biracial interaction in a large urban secondary school. RA: Federal research grant. P: "Some Student Groups and Their School Perspective," "Biracial Interaction in an Urban, Secondary School." 100. Cutting, Guy Don Assistant Professor of Administration and Supervision College of Education University of Houston Houston, Texas 77004 SR: (1) Perceptions of data processing courses for credit taken by public school administrators, (2) value systems of educational administrators. RA: University. P: "A Handbook for Teachers, Supervisors, and Administrators: Systematic Problem Solving and Decision Making." 101. Cyphert, Frederick R. . Dean School of Education University of Virginia Charlottesville, Virginia 22903 SR: (1) Methods of obtaining client consensus concerning goals for schools-the Delphi Technique, (2) concerns of effective and ineffective university deans. RA: University research bureau. P: "Do Deans Make a Difference?" 102. Davis, Robert H. Assistant Provost **Educational Development Program** Office of Provost 426 Administration Building Michigan State University East Lansing, Michigan 48823 SR: (1) Program evaluation, (2) learning system design. RA: Educational Development' Program, MSU. 103. Davison, Ronald G. Associate Professor of **Educational Administration** Title IV (Civil Rights Act) Institute Program Corbin Education Center Wichita State University Wichita, Kansas 67208 SR: (1) Educational planning, (2) student activism, (3) inservice program development.

**RA: (1)** Federally supported research center, (2) university department.

104. Dederick, Warren E. Associate Professor of Educational Administration and Supervision

School of Education CUNY Brooklyn College

Brooklyn, New York 11210 SR: (1) Competencies of the school ad-

ministrator: development of criteria, (2) program development for preparation of educational administrators, (3) learning modules.

RA: University research bureau. P: "Competencies of the School Administrator," "Responding to Problem Situations" (a competency-based module for preparation of school administrators).

105. Deever, R. Merwin

Director

Bureau of Educational Research and Services College of Education Arizona State University

Tempe, Arizona 85281

SR: (1) Population data and alternative organizational patterns for Arizona State University, (2) design for effective and efficient school district administration, (3) study of classified personnel. RA: (1) School district, (2) university. P: "Differentiated Teaching Personnel: A Model for the Secondary School," "Criteria for a Teacher Selection Based upon a Comparison of Pre-Graduation Performance and Teaching Success."

106. Deiseach, Donal F.

Research Officer

Canadian Education Association

252 Bloor Street West, 8th Floor

Ontario, Canada M5S 1V5

SR: Collection and dissemination of information on all aspects of education in Canada.

RA: Provincially supported national education office.

P: "A Selected Bibliography of Educational Administration: A Canadian Orientation" (with others).

107. Delon, Floyd G.

Professor and Associate Dean College of Education

107 Hill Hall

University of Missouri at Columbia

Columbia, Missouri 65201 SR: (1) School law-teacher and pupil rights, school property, personal liability of school board members and administrators, (2) secondary school administration.

RA: (1) Federally supported regional laboratory, (2) business firm.

P: "This Year's Decisions on Contracts for Probationary Teachers," "New Restrictions on the School's Authority to Suspend or Expel Students?," "Board Policies on Student Marriages and School Girl Pregnancies May Be Unconstitutional," "Personal Liability of School Board Members," "Women's Rights: An Area of Concern for School Boards."

108. Demars, Ellis T.

**Professor of Educational** 

Administration

- College of Education
- University of Utah

Salt Lake City, Utah 84112 SR: (1) Leadership, competencies of secondary school principals, (2) competency-

ondary school principals, (2) competencybased training for secondary school principals.

RA: (1) State education department, (2) local school district, (3) Utah Association of Secondary School Principals.

P: "A Functional Program of<sup>7</sup>Training for. Secondary School Principals Providing Leadership in My School."

109. Demeke, Howard J.

Associate Professor of Educational Administration

Bureau of Educational Research and Services

/ College of Education

 Arizona State University Tempe, Arizona 85281

SR: (1) Determination of areas of administrative competence, with particular reference to the school administrator, (2) administrative theory and systems theory.
(3) development of a model for review and evaluation of Indian boarding schools, (4) innovative experimental model for revamping the operation of Indian boarding schools,

RA: (1) Federally supported research center, (2) university department, (3) university research bureau, (4) independent.

P: "Guidelines for Evaluation:" The School Administrator-Seven Areas of Competence," "Study Guide for the Seven Areas of Competence," "A Systems Approach to Educational Administration," "Performance-Based Criteria for Teacher Education."

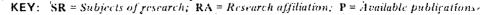
110, Dempsey, Richard A.

Professor Box U-33

University of Connecticut Storrs, Connecticut 06268 SR: Differentiated staffing. RA: Independent.

111. de Peyster, Joseph B.

Director School Effectiveness Project



National Association of Independent Schools S 4 Liberty Square

Boston, Massachusetts 02192 SR: Independent school operations-including budget analyses, faculty utilization, and the effects of student-facultyadministration ratios on operating costs. RA: Consultation service.

112. Derr, C. Brooklyn

Assistant Professor

Harvard Graduate School of Education

Larsen Hall, Appian Way Harvard University

Cambridge, Massachusetts 02138

SR: Interinstitutional relations, internships, organizational theory.

RA: (1) Federally supported research center, (2) federal research grant, (3) professional association, (4) consultation service. "An Organizational Contingency **P**: Theory for Educalion," "Educational Planning .with Organizational Development: A People-Involving Approach to Systemic Planning," "Essay Review for Urban Educational Administrators: Organization Development in Schools," "A Report on the Five City Entry Study: University-Urban School Relations," "Entry (Reconsidered) for Organization Development in Urban School Systems," "Managing Organizational Conflict: A Contingency Theory."

### 113. DeVries, David L.

Associate Research Scientist Center for Social Organization of Schools

Johns Hopkins University

Baltimore, Maryland 21218

SR: (1) Classroom reward structures, (2) classroom task structures, (3) faculty satisfaction and participation, (4) faculty roles, (5) education managerial techniques using operant conditioning principles. RA: Federally supported research center. P: "Faculty Participation in Departmental Decision-Making" (with another), "Operant Conditioning Principles Extrapolated to the Theory of Management" (with another), "Games and Teams: A Winning Combination" (with another), "Learning Games and Student Teams: Their Effects on Classroom Process" (with another).

114. Doherty, Victor W. Assistant Superintendent for Evaluation Portland Public Schools 631 N.E. Clackamas Street Portland, Oregon 97208 SR: (1) Goal-based planning and evalua-

tion, (2) developing a full PPBS evaluation component.

RA: (1) Federal research grant, (2) state education department, (3) association of school districts. P: "Goals and Objectives in Planning and Evaluation: A Second Generation" (with Walter E. Hathaway). 115. Doi, dames I. Piofessor and Dean

College of Education University of Rochester Rochester, New York 14627 SR: The "Ed School"-its functions within the American university. RA: University department.

116. Downie, Willard A. Associate Professor of Education School of Education University of Kedlands Redlands, California 92373 SR: Functional school management based

on general systems theory.

117. Dressel, Paul L.

Assistant Provost for Institutional Research

**331** Administration Building Michigan State University

East Lansing, Michigan 48824 SR: (1) Doctor of Arts programs, (2) Ph.D. programs in higher education, (3) departmental budgeting procedures, (4) innovative instructional and 'curricular programs. RA: University research bureau.

118. Duncan, Merlin G.

**Executive** Director

Southern Region School Boards Research and Training Center, Inc. Box 6124

University, Alabama 35486

SR: (1) Research on the training and orientation of board members, (2) management audit techniques, (3) delivery systems in education.

RA: (1) Independent research organization, (2) professional association.

119. Duncan, Robert C.

Assistant Professor

241 School of Education

Indiana University at Bloomington Bloomington, Indiana 47401 SR: (1) The school organization, (2) per-<sup>1</sup> sonalizing the learning program. RA: (1) Local school district; (2) independent.

120. Duryea, E. D. Professor of Higher Education 16 Foster Annex State University of New York at Buffalo Main Street Buffalo, New York 14214

SR: Corporate basis for college and university organization-historical study of (a) corporate basis for establishment ofgoverning boards for higher education institutions in this country (completed-see publication below) and (b) the erosion of this corporate authority in the twentieth century; intended as background material for studies dealing with the relationships of colleges and universities with state governments to the question of institutional autonomy and accountability. RA: Private foundation."

P: "University Autonomy and Its Corp rate Origins."

121. Duvall, Elven E,

Professor of Educational

Administration Executive Secretary, Michigan

Congress of School

Administrator Associations

129 Boone Hall 🧳

Eastern Michigan University

Ypsilanti, Michigan 48197 SR: (1) Michigan school administrators \* salary survey-1973-74, (2) role of the superintendent in team management

school administration. P: "Trends and Patterns in the Development of Administrator Bargaining Units in Michigan Public Schools," "Management Team Approach to School Administration," "The Management Team for Schools-A Concept for Enlightened Decision Making."

122. Edington, Everett D.

Professor of Educational

Administration

Director, ERIC Clearinghouse on Rural Education and Small Schools /

Box 3AP, University Park

Las Cruces, New Mexico 88003

SR: (1) Vocational and technical education and administration, (2) administration of small schools, (3) administrative aspects of career education.

RA: (1) University research bureau, (2) consultation service.

P: "Career Education Handbook for Rural School Administrators."

123. Edwards, Graynle D.

Research Component Director-ACP 427 Middletown Trace Apartments Langhome, Pennsylvania 19047

SR: (1) Assessing levels of implementation of innovative classroom productsindividualized learning products, (2) assessing levels of implementation of innovative classroom products in relationship to a variety of contextual and socioeconomic conditions, (3) assessing school administrators' impact on the adoption,



implementation, and diffusion of innovative classroom products. RA: Federally funded regional laboratory.

124. Eidell, Terry L. Director

**Appalachia Educational** Laboratory, Inc.

P.O. Box 1348

Charleston; West Virginia 25325 SR: (1) The organizational structure and socioculture of schools as these attributes relate to innovativeness, (2) the development and evaluation of instructional materials for preservice and inservice training of school administrators.

RA: Federally funded regional laboratory.

125. Elford, George

Director of Research National Catholic Educational

Association

One Dupont Circle, Suite 350 Washington, D.C. 20036

SR: (1) Relation of Catholic school philosophy to practice, (2) management information for Catholic schools, (3) trend analyses for public-nonpul lic school cooperation, (4) new patterns in lay-managed Catholic schools, (5) legal incorporation .. of Catholic schools.

RA: (1) Professional association, (2) University Council for Educational Administration.

P: "The Legal Incorporation of Catholic Schools-A Speculative Inquiry," "The Lay Catholic School-A Study Report."

126: Elkind, Joel

Research Director

Grandview School

Monsey, New York 10977

SR: (1) Middle school organization, (2) intermediate and metropolitan educational services, (3) legal qualifications for school board membership.

RA: (1) Local school district, (2) independent research organization.

127, Elliott, William E.

Dean

School of Education University of San Diego San Diego, California 92110

SR: (1) Catholic schools and school systems, (2) school district organization. RA: Independent.

P: "A Model for Diocesan School Systems," "History of American Catholic Schools."

128. Ellis, W. E. Director Office of Research State Department of Education 1203 Rutledge Building Columbia, South Carolina 29201

SR: (1) School district surveys of buildings, organization and administration, curriculum, etc., (2) rankings of counties and school districts.

RA: State education department.

129. Erickson, Edsel

Professor of Sociology and Education Center for Sociological Research Western Michigan University Kalamazoo, Michigan 49001

SR: (1) Organizational structure and student alienation, (2) the development and effects of teacher and administrator credibility.

RA: (1) University research bureau, (2) independent research organization.

P: "Forecasting Student , Dropouts," "Organizational Structure and Student Alienation," "Structural Effects on School Behavior: A Comparison of Middle and Junior High Programs."

130. Eurich, Javin C.

President

Academy for Educational Development, Inc. . . 680 Fifth Avenue

New York, New York 10019

SR: (1) Long-range planning for education, (2) improving the management of colleges and universities, (3) communications, (4) international education. RA: Nonprofit, tax-exempt planning organization.

131. Everhart, Robert B.

**Research** Associate

Northwest Regional Educational Laboratory

313 South 129th Street

Facoma, Washington 98444 SR: (1) Role determinants in innovative schools, (2) socialization and educational change, (3) examining individualized instruction: what do students "do"? RA: (1) Federally supported research center, (2) federally supported regional

laboratory,

132. Faber, Charles F.

Professor and Chair nan Department of Administration

and Supervision

**College of Education** University of Kentucky

Lexington, Kentucky 40506

SR: (1) Collective negotiations, (2) evaluation of instruction, (3) personnel practices in education.

RA: University research bureau.

P: "Collective Negotiations in Australian Education."

133. Farnsworth, Alton U.

- **Executive Director**
- **Capital Area School Development** Association

School of Education

135 Western Avenue

State University of New York at Albany Albany, New York 12222

SR: (1) Financial statistical study (annual) for the schools in an elevencounty area, (2) program development survey.

RA: (1) Local school district, (2) university department, (3) school study council.

134. Farguhar, Robin H.

Assistant Director

**Ontario Institute for Studies** in Education 🔺 📊

252 Bloor Street West

Toronto, Ontario, Canada M5S 1V6

SR: (1) Preparatory programs in educational leadership, (2) nonpublic schools, (3) interinstitutional cooperation in higher education, (4) international approaches to the study of educational administration,

(5) recruitment of educational leaders,

(6) creativity, futurism, and educational leadership.

RA: Provincially supported research and development institute.

135. Farrall, Clayton G.

Professor of Education **Reading and Learning Disability** Center

SUNY College at Potsdam .

Potsdam, New York 13676 SR: Cooperative educational planning for learning disability training program. RA: (1) Local school district, (2) university, (3) school study council. P: "A Cooperative Approach to a Learning Disability Program" (with another).

136. Faust, Claire E.

Professor and Director Center for Advanced Professional

Proficiency

School of Education

Mankato State College

Mankato, Minnesota 56001

SR: (1) Competency-based programs for administrators, (2) management by objectives in application, (3) teacher evaluation models.

RA: College department.

137, Fawcett, Claude W.

Professor of Education University of California at Los Angeles Los Angeles, California 91324

SR: (1) School communications, (2) school personnel administration, (3) school administrative theory,

**KEY:** SR = Subjects of research; RA = Research affiliation; P = 4vailable publications

RA: University department. P: "School Personnel Administration," "School Communications."

138. Featherstone, Richard L.

Professor 430 Erickson Hall Michigan State University East Lansing, Michigan 48823

SR: (1) The development of planning and management systems for the academic department, (2) data needed for decisionmaking in an academic department.

RA: (1) Federally supported research center, (2) university department. P: "The Development of Management Systems for the Academic Department."

139. Fisher, James E.

Assistant Professor of Educational Administration and Foundations EDAF, College of Education Southern Illinois University Carbondale, Illinois 62901

SR: (1) Analytical inquiry about effective principles for organizing colleges of education, (2) empirical inquiry about extant p:inciples of organization in colleges of education, (3) analytical inquiry about effective principles for naming courses in colleges of education.

RA: University department.

140. Fisk, Robert S. Professor of Educational Studies Faculty of Educational Studies
119 Foster Halk J State University of New York at Buffalo
Buffalo, New York 14221
SR: (1) Statewide planning for education,
(2) collective bargaining in education, (3)

policy-making for American education. RA: University department.

141. Ford, Richard W. President Richard Ford Associates, Inc.
2100 East Genesee Street Syracuse, New York 13210
SR: (1) Psychological health and leader-

ship behavior, (2) organizational climate of schools, (3) career education- secondary school student attitudes. RA: (1) State education department, (2) local school district, (3) business firm.

142. Foster, Gofdon Professor of Educational Administration Director, Florida School Desegregation Consulting Center School of Education University of Miami Coral Gables, Florida 33124 SR: (1) School desegregation processes, (2) school integration processes, (3) minicourse inservice programs for EMR teachers.

RA: (1) Title 111 center, (2) university, (3) consultation service.

P: "Desegregating Urban Schools: A Review of Techniques," "School Desegregation: Problem or Opportunity for Urban Education," "Desegregation Study: Dayton Public Schools," "Evaluation Reports on T.3 Minicourse Projects."

143. Fox, G. Robert Chairman Graduate Division Stetson University DeLand, Florida 32720

SR: (1) Adjustment problems of beginning teachers, (2) educational administration in East European school systems. RA: Independent.

144. Francis, Bruce

Assistant Professor of Higher Education

Project Director, Analysis of Courses and Teaching

16 Foster Annex State University of New York at Buffalo

Buffalo, New York 14214

SR: Analysis of courses and teaching (ACT);

RA: University.

P: "ACT Interpretation Manual," "ACT Technical Manual."

145. Franklin, David L.

Associate Professor of Educational Administration Shepard Road

Sangaman State University Springfield, Illinois 62703

SR: (1) Student's rights and responsibilities in public schools (legal constraints) on student personnel management practices), (2) teacher's rights and responsibilities in public schools (legal constraints on teacher personnel management practices).
RA: (1) Federal research grant, (2) university research bureau, (3) independent.

146. Friet, James E.

Educational Consultant, Xerox Corporation Affiliate Professor of Education Western Washington State College 400% 108th Street, N.E., Suite 303 Bellevue, Washington 98004 SR: (1) School finance, (2) school organization, (3) school curriculum. RA: (1) Federal research grant, (2) university. P: "Evaluation Report of the Planning Project for a Community Learning Center."

147. Fuller, William S.

Assistant Commissioner Office of Planning in Higher Education State Education Department 1904 Twin Towers Building 99 Washington Avenue Albany, New York 12210

SR: (1) Regional planning, (2) statewide planning for postsecondary education, (3) higher education resource allocation (a series of data summaries with limited analysis).

RA: (1) Federal research grant; (2) state education department.

P: "A Regional Plan for Higher Education: Report from New York City," "The Regents' Statewide Plan for the Development of Post Secondary Education."

148. Gaddy, Dale

Assistant Director

Educational Research Service, Inc.

1815 North Fort Myer Drive

Arlington, Virginia 22209

SR: (1) Student activism, (2) school and college law, (3) micrographics.

RA: (1) Federal research grant, (2) independent research organization.

P: "The Scope of Organized Student Protest in Junior Colleg.'s," "A Microform Handbook."

149. Gall, Joyce P.

Senior Developer

Educational Management Program

Far West Laboratory for Educational Research and Development

1855 Folsom Street

San Francisco, California 94103

SR: Organizational structures for instructional planning. RA: Federally funded regional laboratory.

150. Garms, Walter I.

Associate Professor of Education College of Education University of Rochester

Rochester, New York 14627

SR: (1) Measurement of educational need, (2) state school finance reform, (3) relative effort by states for higher and lower education, (4) computerized simulation for training educational administrators.

RA: University department.

P: "An Approach to the Measurement of Educational Need," "State-Local Governmental Support for Education: The Balance between Higher and Lower Education," "Thoughts on the Financing of Community and Junior Colleges in the 1970's."



151. Garrison, X. L. Associate Professor of Administration and Supervision School of Education Box 8177 Georgia Southern College Statesboro, Georgia 30458
SR: (1) Use of time by administrators, (2) tasks of administrators, (3) teacher evaluation.
RA: University department.

152. Gauerke, Warren E. Professor of Educational Leadership 385(S) College of Education Wayne State University Detroit, Michigan 48202

SR: (1) School law, (2) legal aspects of pupil control, (3) pupil rights and responsibilities.

RA: Independent.

P: "Some Legal Concerns of School Counselor: of Adolescents," "What Educators Should Know about School Law."

153. Gaynor, Alan K.

Associate Professor Department of System Development and Adaptation School of Education 704 Commonwealth Avenue Boston University

Boston, Massachusetts 02215 SR: (1) Construct validation of a task analysis profile for school principals, (2) investigation of patterns of interpersonal perceptions of educational beliefs, values, and attitudes in secondary schools, (3) dynamic modeling of a school system. RA: University department.

### 154. Gephart, William J.

Director of Research Service Phi Delta Kappa, Inc. Box 789

Bloomington, Indiana 47401

SR: (1) Leadership, (2) educational evaluation and decision-making, (3) educational planning process, (4) system design procedures.

RA: Professional association.

155. Gibson, Raymond C.
Professor of Higher Education
School of Education

Indiana University at Bloomington Bloomington, Indiana 47401 SR: Principles of management for higher

education. **PA**: (1) University (2) Invinces firm

RA: (1) University, (2) business firm.

156. Gilberts, Robert D. Dean College of Education University of Oregon Eugene, Oregon 97403 SR: (1) Conflict management, (2) collective bargaining, (3) school buildings, (4) organizational design (5) planning and operational systems, (6) personnel selection.

RA: University.

157. Gilliland, John W. Director Center for Educational Facilities College of Education University of Florida \* Gainesville, Florida 32601

SR: (1) School planning, (2) school plant management, (3) selection and care of carpeting in schools, (4) environment for learning.

RA: (1) Independent research organization, (2) Educational Facilities Laboratories, Inc.  $\sim$ 

158. Giuliani, Betty

Director

Continuing Education Research 22 Kellogg Center

Michigan State University

East Lansing, Michigan 48824

SR: Activity analysis of continuing education faculty, staff, and administrators. RA: University research bureau.

159. Glasman, Naftaly S.

Associate Professor and Associate Dean

Graduate School of Education University of California at

Santa Barbara

Santa Barbara, California 93106

SR: (1) Governance and politics of education, (2) program and personnel evaluation as administrative functions, (3) comparative educational administration, (4) cross-cultural reorganization of ministries of education, (5) information flow in teachers organizations, (6) influence of educational legislation on school principals in California, (7) public funds and private institutions: toward the balance between extent of funding and accountability, (8) merit pay for teachers.

RA: (1) Title III center, (2) local school district, (3) university, (4) consultation service, (5) independent.

P: "Values and Facts in Educational Administrative Decisions," "The Rise of a Junior High School Movement: American and Israeli Experiences Compared," "Bargaining and Its Effects on Administration and Policy," "Planning and Evaluation as Administrative Functions in Education."

160. Glick, Oren Associate Professor School of Education University of Puget Sound

Tacoma, Washington 98416 SR: (1) Evaluation of a program for training women in higher educational administration (Project: Upward Mobility), (2) investigation of differences in behavior norm characteristics for male and female administrators in institutions of higher education.

RA: (1) Federal research grant, (2) university.

161. Goddard, Suzette

Staff Associate

National Center for Higher Education Management Systems

Western Interstate Commission for • Higher Education

P.O. Drawer P

Boulder, Colorado 80302

SR: Dictionary of data elements for uses

in higher education management systems.

RA: Federally supported research center.

P: "Data Element Dictionary II" (with others).

162. Goldarbit, Zbigniew

Senior Scientist Center for the Study of Evaluation

145 Moore Hall

University of California at Los Angeles Los Angeles, California 90024

SR: (1) Statistical and test analysis for school decision-making, (2) dissemination of design and analysis procedures; (3) federally supported regional laboratories. RA: (1) Federally supported research center, (2) university.

P: "Quaternian Item Analysis: Its Theory and Practice," "The Uses of the Contraharmonic Mean in Educational Evaluation," "Educational Evaluation: All There is to Know."

163. Goldman, Harvey

Associate Professor

Department of Administration, Supervision, and Curriculum

College of Education

University of Maryland

College Park, Maryland 20742

SR: Assessing the effectiveness of public school systems using the "Organizational Status Survey," an instrument developed for this purpose, based on the conceptual framework of Bertram Gross and considering perceptions regarding six organizational characteristics.

RA: (1) University department, (2) independent.

P: "The Measurement of Organizational Performance" (with Bette Coplan), "Secondary School Principals Assess Their School Systems" (with Bette Coplan). 164. Goldschmidt, Steven M. Assistant Professor of Educational Administration Member, Center for Educational Policy and Management

University of Oregon

1472 Kincaid Street

Eugene, Oregon 97401

SR: Teacher rights: monograph for preand inservice teacher personnel. RA: ERIC Clearinghouse on Teacher Education.

165. Gomberg, William

Professor of Management

Deitrich Hall, 37th and Locust Walk University of Pennsylvania, W-195

Philadelphia, Pennsylvania 19174

SR: (1) The impact of collective bargaining on the freedom to innovate and experiment in education, (2) problem of due process in educational management. RA: Federal research grant.

166. Goodwin, Harold I.

Chairman

Department of Educational Administration

606 Allen Hall

West Virginia University

Morgantown, West Virginia 26506 SR: Collective negotiations in higher education.

RA: (1) University department, (2) university research bureau.

P: "Collective Bargaining in Higher Education: Contract Content-1973."

### 167, Gorman, Burton W.

Professor of Education and Educational Administration

George Peabody College for Teachers Nashville, Tennessee 37203

SR: Challenges of the future to educational leadership.

RA: (1) University, (2) consultation service, (3) independent.

P: "Change in the High Sciool: Why and How?"

168. Grant, Robert T.

Professor of Educational

Administration

415 College of Education

University of Arizona

Tucson, Arizona 85721

SR: (1) Wage and salary classification systems for public schools and community colleges, (2) policy manuals for public school systems, (3) strategy model for educational sector bargaining, (4) arbitration in educational and public, sectors.

RA: (1) Local school district, (2) university research bureau, (3) professional association.

P: "A Negotiations Model: A Form for Private and Public Sector Bargaining" (with others).

169. Greenfield, T. Barr Associate Professor
Department of Educational Administration
Ontario Institute for Studies in Education
252 Bloor Street West
Toronto, Canada M5S 1V6

SR: (1) Policy analysis for school systems, (2) decision-making in school systems.

RA: Provincially supported research and development institute.

P: "Developing Accountability in School Systems," "Developing and Assessing Objectives for School System Planning," "The Structure and Process of Decision-Making in a School System," "Relating Educational Objectives, Programs and Resources: Policy Analysis for School Systems," "Policy Analysis in Education: Looking at the Alternatives," "Organizations as Social Inventions: Some Considerations for Those Who Would Design Schools to Serve Human Enus."

170. Greenfield, William D., Jr.

Assistant Professor of Educational Administration School of Education 103 Waverly Avenue Syracuse University

Syracuse, New York 13210

SR: (1) Administrator preparation processes occurring in university settings and those occurring in aspirant's on-the-job setting, (2) organizational analysis of management practices in institutions of higher education, (3) competency-based training of administrators, (4) socialization processes affecting adults in formal organizational settings.

RA: (1) University, (2) consultation service, (3) independent.

171. Greer, John T. Chairman Department of Educational Administration
33 Gilmer Street, S.E. Georgia State University Atlanta, Georgia 30303
SR: Competency-based training program for educational administrators.
RA: Local school district.
172. Griffith, Francis

Professor of Educational Administration Hofstra University Hempstead, New York 11550 SR: (1) Open space schools, (2) organizational climate, (3) communication.
RA: University department.
P: Abstracts of dissertations on three topics listed above.

173. Griffith, William F.

Chairman, Department of Education Director of Graduate Studies Colgate University

Hamilton, New York 13346

SR: Innovation and change in education. RA: (1) State education department, (2) university research bureau, (3) Charles F. Kettering Foundation.

P: "A Study of Innovation and Change in Education."

174. Griffiths, Daniel E.

<sup>(2</sup>Dean School of Education

Washington Square

New York University

New York, New York 10003

SR: Governance of education.

RA: Ford Foundation study grant. P: "The Inner London Education Authority."

175. Griggs, Norman M.

Associate Professor and Director Center for Educational Administration and Physical Facilities

410 College of Education

University of Akron

Akron, Ohio 44325

SR: "(1) Curriculum development, (2) school district demographic surveys, (3) development of educational specifications, (4) policy review and development, (5) evaluation studies.

RA; University Field Service.

P: "An Innovative Program for Individual Student—A Program Designed for a Very Small High School in Bratenahl, Ohio," "Changes in the Physical Plant Required to House the Educational Program for

Dover City High School, Dover, Ohio."

176. Grinstead, Kenneth

Professor of Educational

Administration College of Education

101 Boone Hall

Eastern Michigan University

Ypsilanti, Michigan 48197

SR: The Michigan teacher and tenure, RA: University department.

177. Guba, Egon G,

Associate Dean, Academic Affairs School of Education Indiana University at Bloomington Bloomington, Indiana 47401



SR: Design of level 111 evaluation for the Experimental Schools Program.
RA: Federal research grant.
P: "The Design of Level III Evaluation for the Experimental Schools Program" (with others).

178. Gue, L. R.

Associate Professor Department of Educational Administration

The University of Alberta

Edmonton, Alberta, Canada TGG 2E1 SR: (1) Administration of intercultural and international education programs, (2) value orientations in the administrative process.

RA: (1) University, (2) Canadian International Development Agency, (3) independent.

**P:** "When is a School Comprehensive?" "Educational Reorganization in Thailand: The Diversification of Secondary Education."

179. Gulko, Warren W.

Associate Professor of Higher Education

Director, Budgeting and Institutional · · Studies

304 Whitmore Administration Building University of Massachusetts, Amherst Amherst, Massachusetts 01002

SR: (1) Program classification structures,
(2) resource requirements prediction models,
(3) management information systems,
(4) program planning and budgeting.
RA: University.

P: "Program Classification Structure."

180. Guthrie, James W.

Associate Professor

Director, School Governance Project 3659 Tolman Hall

University of California at Berkeley Berkeley, California 94707

SR: (1) School finance, (2) school governance, (3) school budgeting, (4) accountability, (5) school effectiveness; (6) legislative behavior.

RA: (1) Federally supported research center, (2) Title III center, (3) federal research grant, (4) state research grant, (5) local school district, (6) university, (7) consultation service.

181. Hackett, Marie Gannon

Manager

Educational Management Program -

Far West Labo\*atory for Educational Research and Development

1855 Folsom Street

, San Francisco, California 94103

SR: (1) Performance-based, criterionreferenced diagnostic and mastery assessments for classroom management in reading, (2) performance-based, criterionreferenced diagnostic and mastery assessments for classroom management in social studies, (3) management of change, (4) educational management products, (5) management by objectives, (6) training and support "resources for instructional planning.

RA: (1) Federally supported regional laboratory, (2) university, (3) business firm, (4) consultation service, (5) independent.

182. Hageny, William J. • • Distinguished Service Professor Department of Educational Administration Grimm House

SUNY College at New Paltz

New Paltz, New York 12561

SR: Community college trustees.

RA: University.

P: "Handbook on New York State Education Law."

183. Hale, Jim

Associate Professor

College of Education

University of New Mexico

Albuquerque, New Mexico 87106 SR: (1) School finance, (2) economics of education, (3) training research administrators.

**RA:** (1) State Department of Finance and Administration, (2) independent, (3) federal research grant.

P: "Supply and Demand for Educational Personnel--The Teacher Case under Oligopoly."

184. Hall, John W.

Associate Professor of Education

Department of Education

St. Lawrence University Canton, New York 13617

SR: Organizational climate.

RA: Independent.

P: "A Comparison of Halpin and Croft's Organizational Climates and Likert and Likert's Organizational Systems."

185. Haller, Emil J.

Associate Professor' Department of Education 103 Stone Hall Cornell University

tibaca New York 1

Ithaca, New York 14850 SR: (1) Effects of school organization on norms and attitudes of children, (2) consequences of PPB implementation in schools, (3) political socialization in schools.

RA: (1) Federally supported research center, (2) state research grant, (3) independent, P: "Political Efficacy of Children: Classroom Effects."

186. Halpin, Andrew W. Research Professor

College of Education University of Georgia

Athens, Georgia 30602

SR: Organizational climate of schools. RA: University department.

187. Hamilton, David L.

Program Director

Management Systems

**Battelle Memorial Institute** 

505 King Street

Columbus, Ohio 43201

SR: (1) Management by objectives, (2) planning, programming, budgeting, evaluation system, (3) computer instruction, (4) affective objectives-curriculum development.

RA: (1) Independent research organization, (2) foundations.

188. Hamilton, James T.

Director of Graduate Studies Waldemere Hall

University of Bridgeport

Bridgeport, Connecticut 06430 SR: (1) Educational administrators and their level of self-actualization, (2) personality characteristics of counselors and educational administrators. RA: Independent.

189. Hammond, Robert L.

Associate Professor of Education Director of Evaluation Unit, Research

and Development Division (CASEA)

Center for Educational Policy

anci Management

University of Oregon

1472 Kincaid Street

Eugene, Oregon 97401

SR: Evaluation of two research programs: (1) Management Utilizing Staff Training (MUST), developing seli-instructional training kits to help school personnel in their transition to coordinated planning and cooperative teaching, (2) School Planning, Evaluation, and Communication (SPECS)--organizational and client consequences of one kind of PPBS in schools, RA: Federally supported research center.

190. Hammond, Russell I.

- Associate Dean

Education Hall

University of Wyoming

Laramic, Wyoming 82070

SR: (1) Funding cocurricular activities in Wyoming high schools and suggested accounting procedures, (2) teacher employment practices.

RA: Professional association.

P: Publications on above topics.



**KEY:** SR = Subjects of research; RA = Research affiliation; P = Available publications

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### 191. Hanson, Mark

Assistant Professor of Education and Administration School of Education

University of California at Riverside Riverside, California 92502

SR: (1) Systems theory as a predictor of educational change, (2) organization and administration of Latin American ministries of education, (3) school organization and the education of Mexican-Americans. RA: University.

P: "Management Information Systems and the Control of Educational Change."

192, Harris, Ben M.

Professor of Educational

Administration and Supervision

College of Education

F-38 Education Annex

University of Texas at Austin

Austin, Texas 78712

SR: (1) Definition and validation of combetency specifications for leadership personnel in instruction, (2) systems analysis approaches to instructional program evaluation.

RA: (1) State education department, (2) local school district, (3) professional association.

P: "A Developmental Program Evaluation Report--A Systems Analysis Approach," "Developing a School District Instructional Evaluation System" (with Carl R. Ashbaugh), "Instructional Leadership Competencies for Supervisors of Special Education."

193. Harrison, Forrest W.

Specialist, Statistics of Educational Finance

U.S. Office of Education

400 Maryland Avenue, S.W.

Washington, D.C. 20202

SR: Projections of statistics of elementary and secondary schools and higher education funcilment, high school graduates and earned degrees, teachers, expenditures (including salaries, construction and other capital, and interest), and student charges. RA: Federal government.

P: "Profiles in School Support, 1969-70."

### 194. Hartley, Harry J.

De an

School of Education

Box U-64

University of Connecticut

Storrs, Connecticut 06268

SR: Planning-programming-budgeting systems (PPBS).

RA: (1) State education department, (2) local school district, (3) university, (4) consultation service.

195. Hatley, Richard V. Assistant Professor of Educational Administration School of Education University of Kansas Lawrence, Kansas 66045

SR: (1) Educational fiscal planning--PPBS implementation strategies, (2) systems theory as an operational model for program revision, (3) role conflict resolution behavior of high school principals, (4) organizational change-practitioner training in R & D skills and through organizational development intervention, (5) teachers' motivation, organizational incentives, job satisfaction, and primary life interests. RA: (1) Federal research grant, (2) university department, (3) independent. P: "Optimal Utilization of Limited Educational Resources," "Coordination of Economic and Educational Criteria in Budget Development," "A Systems Model as a Guide to Program Revision."

196. Hawkins, Harold L.

Head

Department of Educational Administration College of Education Texas A & M University

College Station, Texas 77843 SR: (1) Synergistics and administrative behavior, (2) proposal for a simulationbased educational administration resource center.

RA: Independent.

197. Heck, James B.

Director and Professor of Education 1680 University Drive

The Ohio State University Mansfield Campus

Mansfield, Ohio 44906

SR: (1) Collegiate organization in higher education, (2) inational study of branch and regional campuses.

RA: University.

P: "Summary of National Study of Branch/Regional Campuses" (with Arlene S. Mechan).

198. Heding, Howard W.

Professor of Education

College of Education

204 Hill Hall

University of Missouri at Columbia Columbia, Missouri 65201

SR: (1) Educational systems, (2) costeffectiveness mobiel development in selected areas of public elementary and secondary education.

RA: (1) State education department, (2) university department.

199. Hedlund, Dalva E. Assistant Professor Department of Education Stone Hall Cornell University

Ithaca, New York 14850

SR: (1) Placement services in two-year colleges, (2) models of decision-making for occupational education curriculum development in two'year colleges.

RA: (1) State research grant, (2) university research bureau.

P: "Placement Services in New York State Two-Year Colleges."

200. Heller, Melvin P.

Professor and Chairman Department of Administration and Supervision College of Education

820 North Michigan Avenue

Loyola University Chicago, Illinois 60611

SR: (1) Development of modular schedules, (2) activism and effects on decisionmaking, (3) leadership roles of administrators, (4) inservice programs for teachers, (5) innovations, (6) feasibility studies on extended school year programs in selected school districts.

RA: (1) State education department, (2) school study council, (3) local school district, (4) consultation service, (5) independent.

201. Halsel, A. Ray

Associate Professor of Education Department of Educational Adminis-

tration and Supervision

2124 General Office Building

Southern Illinois University

Edwardsville, Illinois 62025

SR: (1) Value orientation and pupil control ideology of public school educators, (2) status obeisance and pupil control ideology, (3) socialization in a heteronomous profession: public school teaching, (4) influence of innovation characteristics on teachers' acceptance of change, (5) development and test of an instrument to measure pupil control behavior, (6) the school and pupil control behavior. RA: University research bureau.

P: "Toward Definition and Measurement of Pupil Control Behavior," "Personality and Pupil Control Behavior."

202. Helwig, Carl Associate Professor School of Education Old Dominion University Norfolk, Virginia 23508

SR: (1) Organizational climate-openclosedness as a viable concept in school organization, (2) innovation, (3) educational philosophy, history, and management, (4) teacher accountability.



RA: (1) University research bureau, (2) university department.

203. Hencley, Stephen P.

Dean

Graduate School of Education 225 Milton Bennion' Hall University of Utah Salt Lake City, Utah 84112

SR: Educational leadership. RA: Professional association.

204. Henderson, Robert A.

Professor of Special Education 1005 West Nevada University of Illinois, Urbana Campus

Urbana, Illinois 61801 SR: (1) Evaluation of local and intermediate school district systems of delivery of services to handicapped children, (2) financing programs of special educational services for handicapped children, (3) state and federal internships in the preparation, of administrators of special education,

RA: (1) Federal research grant, (2) university department, (3) Education Commission of the States.

205. Hensarling, Paul R.

Professor of Educational Administration

College of Education

Texas A & M University

College Station, Texas 77843

SR: (1) Organization and administration of special school services, (2) public relations, (3) administrative internship.

RA: (1), University research bureau, (2), independent research organization, (3) independent.

P: "Handbook for the Supervision of Administrative Interns," content administrative handbooks on the following subjects: textbooks, guidance, safety, adult and continuing education, special education, maintenance, health, high school policymaking, office management, library, attendance, cafeteria, transportation, perf sonnel management.

206. Hentschke, Guilbert O. Assistant Professor Teachers College, Bax 85 Columbia University

New York, New York 10027 SR: (1) Computer simulation of school

district operations, (2) economic analyses of 45-15 plans, (3) network mapping of budgetary processes. RA::(1) Local school district, (2) univer-

sity, (3) foundation.

207. Hereford, Karl T. Dean College of Education 2089 Derring Hall Virginia Polytechnic Institute and State University

Blacksburg, Virginia 24061

SR: Statè education agency evaluation.RA: (1) Federal research grant, (2) state education department.P: "New Approaches to Federal Funding

of Elementary and Secondary Education," "A Forward Plan for Education."

208. Herriott, Robert E. Senior Social Scientist ABT Associates, Inc. 55 Wheeler Street

Cambridge, Massachusetts 02138 SR: (1) Social context and the school, (2) the school as a complex organization. RA: Independent research organization. P: "A Summary of Plans for a Study of Experimental Schools Projects in Small Schools Serving Rural Areas."

209. Hickcox, Edward S.

Associate Professor of

Educational Administration School of Education 1400 Washington Avenue State University of New York at Albany Albany, New York 12222

SR: (1) Organizational structure in Ontario school systems, (2) inservice programs for school board members and administrators.

RA: Provincially supported research and development institute.

P: "Educational Conferences and Workshops: Some Approaches to Evaluation," "A Liberation Movement for Principals," "Assessment of Senior Officials," "Understanding School Board Operation in Ontario," "Trustees and Administrators: The Case for a Working Relationship."

210. Hickey, Howard W.

Director Mott Institute for Community Improvement College of Education 517 Erickson Hall Michigan State University East Lansing, Michigan 48824 SR: (1) Community school, (2) differentiated staffing, (3) educational leadership, (4) teacher preparation. RA: Mott Foundation.

P: "The Use of School Volunteers."

211. Hickrod, G. Alan Professor of Educational Administration Illinois State University Normal, Illinois 61761
SR: School finance and the economics of education--state grant-in-aid models, concept of equity or equalization, optimum size, productivity and efficiency, politics of school finance, etc.

RA: (1) State education department, (2) university.

P: "Definition, Measurement, and Application of the Concept of Equalization in School Finance," "Final Report of the Superintendent's Advisory Committee on School Finance" (State of Illinois).

212. Hicks, Samuel I.

Executive Secretary

SEOKWA Council for Administrative Leadership

College of Education

Ohio University

Athens, Ohio 45701

SR: Improvement of decision-making by chief school administrators. RA: (1) University department, (2) school study council.

213. Higginson, George M.

Director NEEDS Division

**Educational Development** 

Corporation

2813 Rio Grande

Austin, Texas 78705

SR: (1) Change processes in education,(2) long-range educational planning.

RA: Federally funded regional laboratory.

214. Hillman, Larry W.

**Professor of Educational** 

. Leadership

389 College of Education

Wayne State University

Detroit, Michigan 48202

SR: Development of a metropolitan desegregation plan for Detroit.

RA: State education department.

P: "Bussing, Taxes and Desegregation."

215. Hixon, Lawrence B.

Professor of Educational Administration • 103C Stone Hall Cornell University Ithaca, New York 14850

SR: (1) Review of impact of paraprofessionals, (2) paraprofessional/leacher interaction and relations.

RA: (1) Federal research grant, (2) state research grant, (3) university research bureau.

P: "New York State Junior College School Paraprofessional Programs," "The Salaried Instructional Paraprofessional: Conditions, Hierarchy and Nomenclature."

216, Hobbs, Philip J.

Assistant Chairman Division of Education 902 North Meridian Street Indiana University – Purdue

**KEY:** SR = Subjects of research; RA = Research affiliation; P = Available publications

University at Indianapolis

Indianapolis, Indiana 46204 SR: School administrator perceptions of community structures related to his tenure.

RA: University department.

P: "Perception of the Community Power Structure by the Public School Administrator as Related to His Effectiveness."

217. Hobbs, Walter C.

Assistant Professor of Higher Education

16 Foster Annex

State University of New York at Buffalo

Buffalo, New York 14214

SR: (1) Dispute process in higher education, (2) organization of academic departments, (3) organizational roles of university committees, (4) the law and higher education, (5) faculty philosophies of higher education.

RA: (1) University department, (2) university research bureau.

P: "An Academic Dispute-Settlement Commission: A Proposal," "The Operation of Academic Departments" (with another).

218. Hoepfner, Ralph

Director

Evaluation Technologies Program Center for the Study of Evaluation 145 Moore Hall

University of California at Los Angeles Los Angeles, California 90024

SR: (1) Assessing consensual school needs, (2) test selection, (3) program planning.

RA: Federally supported research center.

219. Holland, John W.

Associate Professor

Ontario Institute for Studies in Education

Foucation

252 Bloor Street West

Toronto, Ontario, Canada M5S 1V6 SR: (1) Manpower forecasting and educational policy, (2) public policy and manpower development, (3) effects of the distribution across municipalities of centralized (federal, provincial, state) educational expenditures, (4) overlap of policy problems related to public policy, public education, and personal choice. RA: Provincially supported research and development institute.

220. Hooker, Clifford P.

Professor of Educational Administration College of Education 218 Health Services Bullding University of Minnesota, St. Paul St. Paul, Minnesota 55101 SR: Supply and demand of school administrators.

RA: University.

P: "The Supply and Demand of School Administrators in Minnesota."

### 221. Horen, Ian Ronald

Assistant Director of Labor Relations New Jersey School Boards Association 383 West State Street

Trenton, New Jersey 08605 SR: (1) Analysis of negotiated agreements between boards of education and teachers, (2) analysis of selected terms of employment of administrative and supervisory school district personnel, (3) development of a data retrieval capability for each of the aforementioned programs, (4) analysis of selected terms of employment of noncertificated personnel. RA: State school boards association.

RA: State school boards'association. P: "Analysis of Negotiated Agreements" '73-'74, "Salary and Fringe Benefit Survey of School District Administrative and Supervisory Personnel" '73-'74.

222. Horne, Nancy O.

Program Associate (Researcher) The National Laboratory for Higher Education

Mutual Plaza

Durham, North Carolina 27701 SR: (1). Institutional research in higher education, (2) adult socialization processes in educational research. RA: (1) Federal research grant, (2) inde-

pendent research organization.

223. Hubbard, Ben C.\*

Chairman

Department of Educational

Administration

College of Education Illinois State University

Normal, Illinois 61761

SR: Urban education.

RA: School Problems Commission (Illinois).

P: "Report of School Problems Commission, Number 12 (Illinois), June 15, 1973."

224. Huckfeldt, Vaughn E.

Senior Staff Associate

National Center for Higher Education Management Systems

Western Interstate Commission for Higher Education

-P.O. Drawer P

Boulder, Colorado 80302

SR: (1) A national planning model for postsecondary education, (2) institutional optimization planning models, (3) forecast of changes in postsecondary education, (4) methodology for large scale Delphi studies. RA: Federally supported research center.<sup>4</sup> P: "A Forecast of Changes in Postsecondary Education," "Change in Higher Education Management," "Documentation of Large-Scale Delphi System Software," "A Federal Planning Model for Analysis of Accessibility to Higher Education: An Overview," "A Design for a Federal Planning Model for Analysis of Accessibility to Higher Education," "Preliminary Operating Instructions for a Federal Model for Analysis of Accessibility to Higher Education," "Preliminary Data for a Federal Planning Model for Analysis of Acccessibility to Higher Education."

225. Hughes, Larry W.

Professor of Educational Administration

College of Education

220 Henson Hall

University of Tennessee at Knoxville, Knoxville, Tennessee 37916

SR: (1) Interpretive study of research and development relative to educational cooperatives, (2) attitudes and orientations of rural groups and effect on educational decision-making and innovation in rural school districts, (3) an analysis of the internal operation of the Florida Desegregation Center, (4) organizational climate and innovation, (5) evaluation of a program to prepare administrator/change agents.

RA: (1) Federal research grant, (2) university, (3) independent.

P: "An Analysis of the Internal Opera-: tion of the Florida Desegregation Center."

226. Hull, Ronald

Associate Professor

Teacher Education Research Center SUNY College at Fredonia Fredonia, New York 14063

SR: (1) Training modules: (a) differentiated staffing, (b) selected systems of individualized instruction, (2) inservice education of teachers, (3) teacher performance and evaluation, (4) teacher concerns. P: "A Model for In-Service Education of Teachers," "Teacher Performance: Do We Know What We Are Evaluating," "Falconer Summer School Programs," "Student Strike: A Career Decision for Student Teachers," "An Evaluation of the '72 Workshop on Individualized Instruction."

227. Hull, William L.

Program Director Center for Vocational and Technical Education 1960 Kenny Road Columbus, Ohio 43210

SR: (1) Change process in vocational and technical education, (2) underlying dimensions of innovation diffusion.

44

45

RA: Federally supported research center. P: "A Conceptual Framework for the Diffusion of Innovations in Vocational and Technical Education," "The Classification and Evaluation of Innovations for Vocational and Technical Education."

### 228. Hummel, Errett

Professor of School Administration School of Education P.O. Box 751 Portland State University Portland, Oregon 97207 SR: Activity programs and costs: junior

high schools and middle schools.

229. Hunnicutt, H. B.

Associate Dean, Graduate College Director, Office of Research Grants and Contracts Arizona State University Tempe, Arizona 85281

SR: (1) Administrative preparation programs, (2) educational planning, (3) policy

formulation.

RA: (1) University, (2) university department.

230. Ignatovich, Frederick R. Associate Professor Department of Administration and

Iligher Education

416 Erickson Hall

Michigan State University,

East Lansing, Michigan 48823 SR: (1) Leadership theory, (2) organizational climate, (3) evaluation and planning.

RA: (1) Local school district, (2) university research bureau.

P: "Management of Organizational Conflict Resulting from Adoption of New Planning-Evaluation Strategies," "Role Expectations and Performance of Turkish School Principals-Empirical Findings and Comparative Implications."

231. Immegart, Glenn L.

Professor of Education

College of Education

University of Rochester

Rochester, New York 14627 SR: (1) Use of simulation in administrator preparation, (2) survey of attitudes toward schools, (3) cross national study of actininistrative perspectives.

RA: (1) University department, (2) consultation service.

P: "A Case Study of Simulation Use" (with Lloyd A. DuVall), "Survey of Citizens, Students and Staff Attitudes toward the Schools in a Rural New York Community."

232. Irvine, David J. Chief Bureau of School Programs Evaluation State Education Department / Albany, New York 12224

SR: (1) Evaluation of educational programs, (2) development of educational performance indicators, (3) educational change, (4) the relation of technology and humanism

RA: State education department. P: "Quality Evaluation through Nomographs."

233. Jacobson, Paul B. Dean and Professor Emeritus 130B College of Education University of Oregon Eugene, Oregon 97403 SR: The principalship. RA: Independent.

234. Jenkins, Jerry A. Research Analyst Institute for Educational Research 1400 West Maple Avenue

Downers Grove, Illinois 60515 SR: (1) PPBS implementation in education, (2) multi-grade, 'multi-age grouping for instruction, (3) computer-managed instruction systems, (4) team teaching, (5) evaluation for individualized instruction, (6) cost-effectiveness analysis of educational practices, (7) open classroom evaluation, (8) compressed day.

RA: Independent research organization. P: "Planning for Classroom Evaluation of Educational Programs," "The Interpretation and Use of Criterion Referenced Tests in Managing Instruction by Objectives."

235. Jenks, Charles L.

Program Director

Educational Management Program

Far West Laboratory for Educational

Research and Development

1855 Folsom Street

San Francisco, California 94103 SR: Training and support resources for instructional planning.

RA: Federally funded regional laboratory.

236. Johns, R. L. Director
National Educational Finance Project 1212 Fifth Avenue, S.W., No. 5 Gainesville, Florida 32601
SR: Educational finance.
RA: Federal research grant.

237. Johnson, Heward M. Associate Director Bureau of School Service and Research 144. Lewis Annex (DV-10) University of Washington Seattle, Washington 98195 SR: (1) Administrative salary programs in education, (2) career and vocational education programs.

RA: University research bureau.

238. Johnson, Richard Executive Associate Center for New Schools 431 South Dearborn, Suite 1527 Chicago, Illinois 60605

SR: (1) Alternative educational practices,
(2) new evaluation methodologies for program assessment, (3) student participation in school governance, (4) use of community resources in educational programs.
RA: (1) Federal research grant, (2) state education department, (3) local school district, (4) independent research organization.

P: "Planning for a Change; A Resource Catalogue," "Strengthening Alternative Schools," "Decision-Making in Alternative Secondary Schools," "Decision-Making at Adams," "A Proposal for Completion of Research on the Development of an Alternative School," "The Metro School," "Do Too Many Cooks Spoil the Broth? Student-Teacher-Parent Participation in Decision-Making in Alternative Schools."

239. Johnston, Archie B.

Director of Research and Systems " Tallahassee Community College 444 Appleyard Drive

Tallahassee, Florida 32304 SR: (1) Cost analysis for community colleges, (2) planning, programming, budgeting and evaluation system, (3) needs analysis.

RA: State and locally supported community college.

240. Jones, John E.

Project Coordinator

Center for Educational Policy and Management

University of Oregon

1472 Kincaid Street

Eugene, Oregon 97401

SR: (1) Organizational implications of instructional change, (2) development of staff training materials, (3) managing team teaching and differentiated staffing. RA: Federally supported research center. P: "An Elementary School under Conditions of Planned Change."

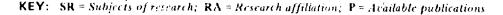
241. Jordan, K. Forbis

Professor of Educational Administration Institute for Educational Finance College of Education

41212 Fifth Avenue, S.W., No. 6 University of Florida

Gainesville, Florida 32601

- SR: (1) State school finance programs,
- (2) development of cost differential



indices for inclusion in state school support programs, (3) state funding of capital outlay in school construction projects, (4) intradistrict allocation systems, (5) extended school year cost analyses, (6) program and cost center budgeting.

RA: (1) Federal research grant, (2) state education department, (3) local school district, (4) university research bureau, (5) consultation service.

P: "Public School Administration" (with others), "School Business Administration," "Constitutional Reform of School Finance" (with others), "Planning to Finance Education" (with others), "Financing the Public Schools: A Search for Equality" (with others).

242. Kaiser, Dale E.

Associate Professor of Educational Administration

College of Education -

Southern Illinois University

Carbondale, Illinois 62901

SR: (1) Responsibilities of school business administrators in small school districts, (2) the effect of federal programs on small school districts, (5) cooperative purchasing-warehousing distribution for school districts.

RA: (1) University department, (2) professional association.

243. Kaplan, Lawrence

Associate Professor

Executive Secretary, New Jersey School Development Council

Graduate School of Education Rutgers University at New Brunswick

New Brunswick, New Jersey 08903 SR: (1) Financial data study, (2) schoolcommunity communications, (3) criteria for teacher tenure and promotion to administration contrasted, (4) continuing teacher education, (5) middle school task force.

RA: (1) School study council, (2) federal research grant, (3) school district, (4) consultation service.

P: "The Middle School-An Idea Whose Time Has Come."

244. Kaufman, Roger

Professor of Psychology and Human Behavior Graduate School of Human Behavior

8655 Pomerado Road United States International

University

San Diego, California 92124

SR: (1) Needs assessment, (2) system analysis, (3) educational system planning, (4) educational evaluation, (5) educational management tools and techniques, (6) integration/désegregation using a system approach, (7) accountability policies and

ERIC Prull Eact Provided By ERIC procedures, (8) organizational and management development-transactional life cycle theory.

RA: (1) Local school district, (2) university, (3) consultation service.

245. Kelsey, Roger R. Professor of Higher Education College of Education University of Maryland

College Park, Maryland 20742

SR: Faculty activity analysis integrated with WICHE-NCHEMS systems.
RA: (1) University department, (2) professional association, (3) independent.
P: "AAHF Bibliography on Higher Education" (1968-1972).

246. Kennedy, V, J.

Director

Bureau of Education Research and Services

3801 Cullen Boulevard

-University of Houston

Houston, Texas 77004

SR: (1) Open concept schools, (2) administrative personnel.
RA: (1) University research bureau, (2) school study council, (3) federal research grant, (4) school district.

247. Kenney, James B.

Associate Provost

Old College

U., versity of Georgia

Athens, Georgia 30602

SR: (1) Organizational Climate Description Questionnaire, (2) computers and their application to educational management, (3) educational planning (facilities and scheduling) using computers.
RA: (1) University research bureau, (2) federally supported research center, (3) federally supported regional laboratory, (4) Charles F. Kettering Foundation, (5) federal research grant.

248. Kerensky, V. M. Charles Stewart Mott Professor Center for Community Education College of Education Ed No. 1, Building 23, Room 111 Florida Atlantic University Boca Raton, Florida 33432
SR: Community education. RA: (1) Mott Foundation, (2) U.S. Sugar Charitable Trust.
P: Occasional papers on community education.

249. Kesselheim, A. Donn Professor School of Education University of Massachusetts, Amherst Amherst, Massachusetts 01002 SR: (1) Teacher preparation for urban alternative schools, (2) preparation for the role of community educator, (3) clinical experience for educational administrators.

RA: (1) University department, (2) Outward Bound, Inc.

250. Keyek, Eugene J.

Associate Director

Management Information New Jersey School Boards Association

P,O. Box 909

Trenton, New Jersey 08605 SR: Functions, duties, and responsibilities

of boards of education. RA: State association of school boards. P: "New Jersey Public Schools Fact Sheet."

251. King, James C.

Associate Professor of Education College of Education University of Akron Akron, Ohio 44325

SR: Professional renewal.

RA: Professional association.

252. Kirschling, Wayne Robert

Assistant Program Director, Research and Development Unit

National Center for Higher Education Management Systems

Western Interstate Commission for Higher Education

P.O. Drawer P

Boulder, Colorado 80302

SR: (1) Financing of higher education, (2) planning models.

RA: (1) Federally supported research center, (2) federal research grant.

P: "General Institutional Assistance--A Scheme That Depends on the Educational Efforts of the States and the Attendance Choice of Students" (with Rudy Post-, weiler), "A Federal Planning Model for Analysis of Access to Higher Education" (with others).

253, Klein, Stephen

Director, Evaluation Technologies Program

Center for the Study of Evaluation 145 Moore Hall

University of California at Los Angelts Los Angeles, California 90024

SR: (1) Educational evaluation, (2) educational evaluation auditing, (3) evaluation theory and procedures, (4) accountability.

RA: (1) Federally supported research center, (2) university department, (3) consultation service.

P: "On Going Evaluation of Educational Programs," "Issues and Procedures in the Development of Criterion-Referenced Tests."

254. Kline, Charles E.

Assistant Professor of Education Department of Education Purdue University

West Lafayette, Indiana 47907

SR: (1) Administrator morale, assessment of subordinates, (2) administrator morale, assessment of superintendents, (3) feedback usage in instructional improvement, (4) institutionalization of management team concept, (5) attitude toward self and school induced by environmental change.

RA: (1) Federal research grant, (2) university department, (3) university research bureau, (4) independent research organization, (5) professional association.

255. Knezevich, Stephen J.

Professor of Educational Administration Educational Sciences Building 1025 West Johnson Street University of Wisconsin at Madison Madison, Wisconsin 53706

SR: (1) PPBS, (2) systems techniques as applied to education, (3) staff evaluation, (4) continuous professional development of school administrators, (5) productivity of educational institutions, (6) supply and demand of administrative personnel with earned doctorates (manpower needs), (7) management by objectives, (8) organization development. RA: (1) University department, (2) inde-

pendent research organization.

256: Koelling, Charles H. Professor of Education, School of Education Director, Continuing Professional Education
101 Hill Hall University of Missouri at Columbia Columbia, Missouri 65201

SR: (1) Model for inservice teacher education, (2) intercampus cooperation in a university system, (3) educational improvement. RA: University department.

257. Kohler, E. T.
Director
Office of Institutional Research
Drawer EY
Mississippi State University
Mississippi State, Mississippi 39762
SR: (1) Credit hour production, (2) factorial data and the second se

ulty workload, (3) faculty evaluation, (4) information systems development. RA: (1) University, (2) university research bureau. 258. Kolodny, Jules
Professor of Educational

Administration

Four Washington Place

New York University

New York, New York 10003

SR: (1) School law, (2) collective nego-

tiations, (3) conflict resolution, (4) power systems and school district relationships. RA: (1) School district, (2) independent.

259. Komoski, P. Kenneth

President and Director Educational Products Information Exchange Institute (EPIE) 463 West Street,

New York, New York '10014 (1) Technology in education

SR: (1) Technology in education, (2) quality of educational materials. (3) materials selections procedures, (4) development of evaluations techniques.

RA: (1) Federally supported regional laboratory, (2) state education department, (3) local school district, (4) university research bureau, (5) independent research organization, (6) professional association.

260. Kowitz, Gerald T. Assistant Dean, College of Education Professor of Educational Psychology and Guidance
820 Van Vleet Oval University of Oklahoma Norman, Oklahoma 73069
SR: (1) Training evaluation, (2) informa-

tion systems.

RA: (1) School study council, (2) federal contracts for evaluations.

P: "Evaluation of Training Programs in Federal Prison System."

261. Kraft, Richard H. P.

Associate Professor Division of Educational Management Systems College of Education Florida State University Tallahassee, Florida 32306 SR: (1) Management information systems,

(2) cost-benefit analyses of vocationaltechnical education, (3) manpower projections.

**RA**: (1) State education department, (2) local school district, (3) consultation service.

P: "Adjusting to Modern Technology: Educational Planning as a Vehicle for Systems Change," "Cost-Utility and the Efficiency of Government," "Technological Change and Educational Management in Perspective," "Cost-Effectiveness Analysis of Vocational-Technical Education Programs," "Cost-Benefit Analysis of Vocational-Technical Programs." 262. Krchniak, Stefan P.

Associate Dean for Graduate Studies School of Education Southern Illinois University

Edwardsville, Illinois 62025 SR: (1) Organizational socialization of public school teachers, (2) competencybased instructional systems for administrators.

RA: University research bureau.

263. La Morte, Michael W.

Assistant Professor

College of Education

University of Georgia

Athens, Georgia 30602

SR: (1) School law, (2) economics of education, (3) governance and politics of education.

**RA:** (1) University department, (2) Georgia Educational Improvement Council.

264. Lamp, Robert G.

Assistant Professor

Director, Educational Planning Laboratory

School of Education

University of San Francisco

San Francisco, California 94117

SR: (1) Human relations, (2) career opportunities program evaluation, (3) model

neighborhood community project, (4) primary learning center.

RA: (1) Federal research grant, (2) local school district.

265. Lampshire, Richard H.

 Associate Professor of Education College of Education

25th and University

Drake University

Des Moines, Iowa 50311

SR: Alternative school structures for Iowa (organizational patterns). RA: Independent.

266. Lang, Gerhard

Professor of Psychology and Education

 Leader, Educational Research and Evaluation Team

Montclair State College

Upper Montclair, New Jersey 07043 SR: (1) Personnel in Jewish schools, (2) profile of the Jewish educator.

RA: (1) American Association for Jewish Education, (2) university, (3) consultation service.

P: "Salary Scales for Full-Time Teaching" (Jewish Schools), "National Census of Jewish Schools."

267. Lawton, Stephen B.

- Assistant Professor of Educational Administration
- Office of the Coordinator of Graduate Studies

**KEY:** SR = Subjects of research; RA = Research affiliation; P = Available publications

48

Ontario Institute for Studies in Education

252 Bloor Street West

Toronto, Ontario, Canada M5S 1V6 SR: (1) Distribution of federal school aid funds, (2) social, economic, and organizational factors affecting the promotion rate of administrators, (3) distribution of minority administrators in Berkeley, (4) cllocation of educational resources in Detroit, (5) ethnic segregation of students in Detroit and Toronto, (6) voting analysis of Metro Toronto school boards, (7) survey of provincial grant plans for education. RA: Provincially supported research and development institute.

P: "Black Schools, White Schools: A Descriptive Analysis of School Attendance Patterns in Detroit," "Survey of Provincial Grant Plans."

### 268. Layton, Donald H.

Associate Professor School of Education

1400 Washington Avenue

State University of New York at Albany

Albany, New York 12222

SR: (1) Comparative study of decisionmaking of California State Board of Education and New York State Board of Regents, (2) politics of education, (3) intergovernmental relations, (4) state educational administration, (5) nonpublic education.

**RA:** Spencer Foundation grant.

P: "Education Commission of the States: Experiment in Interstate Cooperation."

269. Leonard, B. Charles

Director

Center for Educational Improvement 408 Hitt Street

University of Missouri at Columbia Columbia, Missouri 65201

SR: (1) Effects of inquiry upon instructional improvement, (2) case study implementation of /I/D/E/A/'s IGE program at Ridgeway Elementary School, (3) assessment of teacher evaluation practices, (4) effects of a pretutorial computer-compiled instructional program, (5) development of a computer-based management system for /I/D/E/A/'s IGE high schools.

RA: (1) Federal research grant, (2) state research grant, (3) state education department, (4) local school district, (5) Kettering Foundation and its affiliate /I/D/E/A/. P: "Evaluation of Statewide Drivers Education Program," "Evaluation of Statewide Drug Education Program," "Evaluation of Statewide Vocational Education Program."

270. Lesher, Merle R. 🕑

Associate Professor of Education Northwest Missouri State University Maryville, Missouri 64468 SR: Teacher employment practices. RA: University department.

271. Levin, Malcolm A:

Associate Professor Department of Educational Administration

Ontario Institute for Studies in Education

252 Bloor Street West

Toronto, Ontario, Canada M5S 1V6 SR: (1) Alternative learning environments project, (2) program development and evaluation in innovative and alternative schools, (3) community involvement in education, (4) decision-making in alternative schools, (5) conceptualizing learning environments.

RA: Provincially supported research and development center.

P: "The Development and Evaluation of an Alternative, High School: A Report on S.E.E." (School of Experiential Education), "The Creation of Educational Settings: A Developmental Perspective," "The Irrationality of Rationalized Program Development," "Directory of Canadian Innovative and Alternative Education."

272. Levine, Daniel U. 👘

Professor of Education

5100 Rockhill Road

University of Missouri at Kansas City Kansas City, Missouri 64110

SR: (1) Use of census data to predict school achievement in Chicago, (2) evaluation-of Model Cities Parent Participation Project at two inner-city schools. RA: (1) Federally supported regional laboratory, (2) university department, (3) university research bureau, (4) independent research organization, (5) Model Cities Agency.

273. Levy, Stanley R.

Assistant Professor of Higher Education

Assistant Vice Chancellor, Campus ~ Affairs

310 Student Services Building University of Illinois, Urbana Campus Urbana, Illinois 61820

SR: (1) PPBS applications for college and university administrators and administration, (2) taxonomy on student services, (3) cost-benefit analyses of student services.

RA: University department.

274. Lewis, Arthur J.

Chairman

Department of Curriculum and Instruction

College of Education

University of Florida Gainesville, Florida 32601

SR: Change process in schools. RA: State education department.

275. Lieberman, Myron

Director, Teacher Leadership Program Office of Teacher Education

City University of New York 1411 Broadway New York, New York 10018

SR:, (1) Education and urban development, (2) collective negotiations, (3) education and new communities, (4) accountability, (5) academic senates and faculty representation, (6) identification and evaluation of legal constraints on educational productivity.

RA: Federai research grant.

Pi "Education and New Communities."

276. Lindman, Erick L.

Professor of Education

Graduate School of Education

405 Hilgard Avenue

University of California at Los Angeles Los Angeles, California 90024

SR: (1) Financing vocational education in public schools, (2) equalization of public school resources within states.

RA: Federally supported research center.

277. Link, A. D.

Head Supervisor, Management

Information Unit

Office of Research

Rutledge Building

Columbia, South Carolina 29201 SR: (1) Management information interactive systems, (2) relationship of quality education indicators, (3) enrollment and finance projections, (4) computer simulation of state finance environment, (5) data retrieval methods, (6) applications of APL to education management.

RA: (1) State education department, (2) independent.

278. Lipham, James M.

Professor of Educational

Administration School of Education

1161G Educational Sciences Building 1025 West Johnson Street

 University of Wisconsin at Madison Madison, Wisconsin 53706

SR: (1) Organizational-individual relationships in IGE Schools, (2) role of the principal, (3) role of the unit leader, (4) decision-making skill development. RA: (1) Federally supported research

center, (2) university.

279. Livingston, James A.

Associate Professor of Educational Administration

California State University, Sacramento



Sacramento, California 95918 SR: (1) Educational goals and objectives, (2) PPBS, (3) evaluation of state department of education projects, (4) needs of public school business officials. RA: (1) State education department, (2) professional association, (3) independent.

280. Lombardi, John

Research Educationist

ERIC Clearinghouse for Junior Colleges

96 Powell Library

University of California at Los Angeles

Los Angeles, California 90024

SR: (1) Junior college finance, (2) midmanagement (department/division chairmen).

RA: ERIC Clearinghouse for Junior Colleges.

P: "The Financial Crisis in the Community College," "Prospects for Middle Management," "Moratorium on New Junior Colleges," "Critical Decade for Community College Financing."

281. Lonsdale, Richard C.

Professor of Educational Administration Four Washington Place, Room 277

New York University

New York, New York 10003

SR: Educational decision-making in and concerning the New York City public schools.

RA: Consortium of five universities, under grant from the Danforth Foundation.

282. Low, Harvey L.

Associate Professor of Education College of Education 261 Cleveland Hall Washington State University Pullman, Washington 99163 SR: Administrative problems of ungraded secondary patterns. RA: University.

283. Lowell, C. Duane
Assistant Division Chairman
Associate Professor of BusinessEconomics
16101 North Greenwood Avenue
Shoreline Community College
Seattle, Washington 98133
SR: Small group decision-making and behavioral outcomes.
RA: (1) Federally supported research center, (2) independent.

284. Lows, Raymond L. Assistant Professor of Educational Administration School of Education Southern Illinois University Edwardsville, Illinois 62025 SR: PPBS.

RA: (1) State education department, (2) local school district, (3) consultation service.

285. Lutz, Frank W. Professor of Education Co-Director, Philadelphia-Pennsylvania State Leadership Project College of Education 303A Rackley Building

The Pennsylvania State University University Park, Pennsylvania 16802

SR: (1) Urban school leadership, (2) decision-making behavior of the New York City Board of Education.

RA: (1) Federal research grant, (2) local school district, (3) Danforth Foundation.

286. Lynch, Patrick D.

Professor and Head Department of Educational

Administration 318 Rackley Building

The Pennsylvania State University

University Park; Pennsylvania 16802 SR: (1) Educational policy planning, (2) administration in multicultural settings, (3) educational planning in Latin America. RA: (1) USAID, (2) Ministry of Education of Ecuador.

P: "Multi-Cultural Administration and Cultural Change."

287. Lynn, Georgianna

Associate Dean, School of Education Associate Professor of Educational

Policy Sciences

Morris Avenue

Newark State College Union, New Jersey 07083

SR: (1) Organizational climate, (2) performance evaluation in teacher education, (3) evaluation of teacher education programs for NCATE and NASDTEC. RA: (1). Federal research grant, (2) state education department.

P: "The Relationship of Socio-economic Background and Program Placement to Student Personality Structure and the Organizational Characteristics of Select Public Secondary Schools."

288. Magisos, Joel H. Associate Director for Information Services
Center for Vocational and Technical Education
1960 Kenny Road The Ohio State University Columbus, Ohio 43210
SR: (1) Information dissemination systems, (2) information user needs, (3) career education.
RA: (1) Federally supported research con-

RA: (1) Federally supported research cen-

ter, (2) federal research grant, (3) university, (4) professional association. P: "Interpretation of Target Audience Needs in the Design of Information Dis-

scmination Systems for Vocational-Technical Education," "Career Education: Answers to Questions."

289. Maidment, Robert

Associate Professor of Educational

Administration

School of Education

College of William and Mary Williamsburg, Virginia 23185

SR: (1) School board-consultant relationships, (2) ombudsman in education, (3) year-round schools, (4) personnel management, (5) organization development. RA: (1) University research bureau, (2) business firm, (3) school district, (4) state research grant.

290. Manji, Ashraf S.

Project Manager Simu-School, Center for Urban

Educational Planning

Chicago Board of Education

28 East Huron Chicago, Illinois 60611

SR: (1) Facilities planning, (2) urban educational planning.

RA: Federal research grant.

P: "Simulation for Educational Facility Planning: Review and Bibliography."

291. Mann, Dale

Assistant Professor and Research Associate

Teachers College

Columbia University

New York, New York 10027

SR: (1) Politics of community representation, (2) politics of high school administration.

RA: University research bureau:

292. Mansergh, Gerald G. Assistant Professor of Education,

University of Michigan Adjunct Associate Professor of

Education, Wayne State University Executive Director, Metropolitan Detroit Bureau of School

Studies, Inc.

5029 Old Second Avenue " Wayne State University

Detroit, Michigan 48202

SR: (1) Systems techniques, (2) collective negotiations, (3) management teams in school administration, (4) school finance.

RA: School study council. P: "Busing, Taxes, and Desegregation."

**KEY:** SR.= Subjects of research; RA = Research affiliation;  $\mathbf{P} = Available publications -$ 



293. Marcum, R. Laverne

Professor of Educational Administration Department of Education, Box 59 Idaho State University Pocatello, Idaho 83201

SR: Organizational climate and the adoption of innovation.

RA: (1) State education department, (2) local school district.

P: Conference summary reports: "Role and Responsibility of School District Clerks," "Leadership in School Administration," "School Boardsmanship."

294. Martin, David V.

Associate Professor of Education Duke University

Durham, North Carolina 27706 SR: (1) Educational organization, (2) law and education.

RA: University department.

### 295. Martin, Michael

Bureau of Educational Field Services Hellems Annex

University of Colorado

Boulder, Colorado 80302

SR: (1) Case studies in educational management, (2) training and development for educational managers, (3) preparatory programs for educational managers, (4) role conflict and adaptation.

**RA**: (1) University, (2) university research bureau, (3) consultation service.

P: "Simulation or Stimulation: The Difference Is Important," "New Developments in Preparing Educational Leaders," "Role Conflict and Deviant Adaptation as Related to Educational Goal Attainment."

### 296. Martinez, Robert P.

Assistant Executive Director and General Counsel

New Jersey School Boards Association P.O. Box 909

Trenton, New Jersey 08605 SR: Functions, duties, and legal responsibilities of boards of education. RA: State school boards association. P: "Basic School Law."

297. Mauch, James E. Professor of Education Director, Office of Research and Field Services 2901 Cathedral of Learning University of Pittsburgh Pittsburgh, Pennsylvania 15260

SR: (1) Differentiated staffing, (2) school desegregation, (3) teacher corps, (4) inservice training evaluation.

RA: (1) Federally supported research center, (2) Title III center, (3) federal research grant, (4) state research grant, (5) state education department, (6) local school district, (7) university, (8) university research bureau, (9) school study council. P: "Educational Vouchers, Some Policy Issues," "Evaluation of Pittsburgh Teacher Corps."

298. Mayhew, Thomas H.

Coordinator

Southwest Regional Center for

Community School Development 415 Farmer Education Building

Arizona State University

Tempe, Arizona 85281

SR: Community education and administration.

RA: Mott Foundation.

299. McBride, James C.

McBride and Associates Education Consultants

9 Perimeter Place, Suite 940 Atlanta, Georgia 30339

SR: (1) Educational planning, (2) curriculum development based on behavioral objectives, (3) evaluation, (4) leadership. RA: (1) Title III center, (2) state education department, (3) independent research organization, (4) business firm, (5) consultation service.

300. McCann, Walter J.

Associate Professor and Chairman Programs in Administration, Planning, and Social Policy

 Harvard Graduate School of Education 406 Gutman Library, Appian Way Harvard University

Cambridge, Massachusetts 02138 SR: (1) Effects of Supreme Court and other legal decisions on educational policy, (2) legal and educational aspects of cultural pluralism.

RA: University department.

301. McCleary, Lloyd E. Professor

Depărtment of Educational Administration University of Utah, 339 MBH

Salt Lake City, Utah 84112

SR: (1) Competency-based curricula for training teachers, supervisors, and educational administrators, (2) communications structures in large secondary schools. RA: (1) Independent research organization, (2) state research grant. P: "Computency Based Educational Ad-

P: "Competency Based Educational Administration and Applications to Related Fields," "Competencies of the Secondary School Principal: A Need Assessment Study."

302. McCoy, Marilyn Staff Associate National Center for Higher Education Management Systems

Western Interstate Commission for Higher Education

P,O. Drawer P

Boulder, Colorado 80302

SR: (1) Institutional enrollment measures, (2) student information for planning and management, (3) human capital models research.

RA: Federally supported research center. P: "Report of a Survey of Higher Education Institutional Practices Related to the Determination of Full-Time Equivalent (FTE) Enrollment."

303. McCoy, Zane

Associate Professor of Educational Administration

College of Education Marshall University

Huntington, West Virginia 25701 SR: Distribution of state school building funds.

RA: Professional association.

P: "Alternatives for the Distribution of State School Building Funds."

304: McGuffey, C. W.

Professor and Director

Educational Planning and Development Studies

University of Georgia

Athens, Georgia 30602

SR: (1) Educational buildings, (2) costeffectiveness analysis, (3) educational planning.

RA: (1) Local school district, (2) university department, (3) consultation service. P: "Systematic Planning for Educational Facilities," "Educational Facilities Survey-Atlanta Public Schools."

305. McIntire, Wayne F.

Professor of Education Chairman, Department of Education Administration-Supervision and Higher Education

18111 Nordhoff Street

California State University Northridge, California 91324

SR: (1) Educational administration and supervision, (2) elementary and secondary schools, (3) special schools. RA: Federal research grant.

306. McLaughlin, James N. Senior Staff Associate 1 National Center for Higher Education Management Systems
Western Interstate Commission on Higher Education
P.O. Drawer P Boulder, Colorado 80302

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SR: Statewide postsecondary planning and management-emphasis on appropriate measures and structures that might be utilized.

RA: Federally Supported research center. P: "Role of Business Management in the Community College: With a Study of Selected Michigan Community Colleges," "Statewide Measures-An Inventory of Information Relevant to Statewide Postsecondary Education Planning and Decision-Making.'

307. McLure, John

Assistant Professor of Education

College of Education

University of Iowa

Iowa City, Iowa 52240

SR: Curriculum patterns of middle schools in Iowa.

RA: University research bureau.

308. McLure, William P. Director Bureau of Educational Research

288 Education Building. University of Illinois, Urbana Campus Urbana, Illinois 61801

SR: Measurement of need in-financing educational opportunity.

**RA**: University research bureau.

309. McNamara, James F.

Associate Professor of Educational Administration

**College** of Education

Texas A & M University College Station, Texas 77843

SR: (1) Socioeconomic planning, (2) operations research in education, (3) economics of public education, (4) resource allocation models.

RA: (1) Independent research organization, (2) local school district, (3) university research foundation.

P: "Operations Research and Educational Planning," "Mathematics and Educational Administration,"

310, McPartland, James

Assistant Director Center for Social Organization of

Schools

Johns Hopkins University

Baltimore, Maryland 21218

SR: (1) Analysis of effects of open school organization on student attitudes and behavior, (2) decision making processes in high schools: description and effects. RA: Federally supported research center. P: "Student Participation in High School Decisions" (with others), "Student Reactions to the Transition from Open Elementary Schools to Junior High Schools: A Case Study" (with others).

311. Meierhenry, W. C. **Professor** of Education 105 Henzlik Hall University of Nebraska Lincoln, Nebraska 68508

SR: Evaluation of "Right-to-Read" Program.

RA: (1) Title III center, (2) independent research organization.

P: "Evaluation of 'Right-to-Read' Program, a Title III Project in Bellevue, Nebraska!"

312. Metos, Thomas H.

Professor, College of Education Director of Research Services, Bureau of Educational Research and Services Arizona State University Tempe, Arizona 85281

SR: (1) Curriculum development and evaluation, (2) educational planning and forecasting, (3) system techniques and approaches to administration.

RA: University research bureau.

P: "An Accountability Approach Using Expectancy Criteria."

313. Micek, Sidney S.

Senior Staff Associate

National Center for Higher Education Management Systems

Western Interstate Commission for **Higher** Education

P.O. Drawer P

Boulder, Colorado 80302

SR: (1) Development of tools and techniques for identifying, measuring, and evaluating the outcomes of postsecondary education institutions and their programs, (2) incorporation of PSE outcome information in the planning and management processes,

RA: Federally supported research center. P: An Introduction to the Identification and Uses of Higher Education Outcome Information" (with another), "Outcome-Oriented Planning in Higher Education: An Approach or an Impossibility" (with another).

314. Michaels, James W., Jr.

- Associate Research Scientist
- Center for Social Organization of Schools
- Johns Hopkins University
- Baltimore, Maryland 21218

SR: (1) Determinants and consequences of academic achievement, (2) operant analyses and modification of behavior in schools, (3) effects of task structure and reward structure (individual vs. group) on academic achievement.

RA: (1) Federally supported research center, (2) university.

315. Michel, George J.

Assistant Professor of Educational Administration

323 School of Education

1400.Washington Avenue

State University of New York at Albany Albany, New York 12222

SR: (1) Policies for federal aid, (2) educational systems analysis, (3) politics of education.

RA: (1) University department, (2) university research bureau, (3) professional association, (4) consultation service, (5) independent.

P: "Are School Districts' Applications for Federal Aid Predictable."

### 316, Miklos, Erwin

Professor and Chairman, Department of Educational Administration The University of Alberta

Edmonton, Alberta, Canada T6G 2E2 SR: (1) Planning and coordination in postsecondary education, (2) preparation programs for educational administrators.

RA: (1) Federal research grant, (2) professional association.

P: "Perspectives on Educational Planning" (with others), "Training-In-Common for Educational, Public, and Business Administrators."

317. Miller, Randall L.

Director

Iowa Center for Research in School

Administration Lindquist Center for Measurement University of Iowa

lowa City, Iowa 52240

SR: (1) Financial accounting, (2) school insurance programs.

RA: (1) Federal research grant, (2) state research grant, (3) local school district, (4) university research bureau.

318. Millett, John D.

Vice President and Director. Management Division

Academy for Educational

Development, Inc.

1424 Sixteenth Street, N.W.

Washington, D.C. 20036 SR: Ways administrators of colleges and universities can improve education while \* keeping down costs, including cooperation among institutions, student-teacher ratios, uses of faculty time and talents, student housing, and managing institutional assets. RA: Nonprofit, tax-exempt planning eorganization.

319. Mills, Robert C. Associate Professor 109 Ronan Hall Central Michigan University

Mt. Pleasant, Michigan 48858



**KEY:** SR = Subjects of research; RA = Research affiliation; P = Available publications

SR: Preparing teachers for the middle school, junior high: a survey and a model." RA: University

P: "Preparing Teachers for the Middle School, Junior High: A Survey and a Model" (with Thomas E. Gafewood).

### 320. Miskel, Cecil G.

Associate Professor of Educational -Administration

School of Education

University of Kansas

Lawrence, Kansas 66044

SR: (1) Work attitude), leadership, and organizational effectiveness, (2) training programs for change agents.

**RA: (1) Federal research grant, (2) university, (3) federal training grant.** 

321. Miyataki, Glenn K.

Staff Associate III 5

National Center for Higher Education Management Systems

Western Interstate Commission for Higher Education

P.O. Drawer P

Boulder, Colcrado 80302

SR: (1) PPBS concepts—program structure and information categories (program measures) that describe programs and their components, (2) planning and management aids for higher education departmental administration.

RA: Federally supported research center. P: "Program Measures: Technical Report 35" (with another).

322. Mood, Alexander M.

Research Policy Analyst

Public Policy Research Organization University of California at Irvine Irvine, California 92664

SR: National and state educational policy. RA: University research bureau.

323. Moody, Lamar -

Professor and Head

Department of Educational Administration and Community

College Education

Drawer LH

Mississippi State University

Mississippi State, Mississippi 39762 SR: (1) Curriculum development, (2) flexible scheduling.

RA: (1) School study council, (2) local school district.

P: "Assessment of Selected Innovative Practices by Professional Educators" (with another), "A Comparison between the Academic Achievement of Elementary Pupils Paught through Team Teaching, Flexible Scheduling, Open Classrooms, and Individualized Instruction and Elementary Pupils Taught through a Departmentalized, Fixed Schedule Structure" (with another).

### 324. Moore, Arnold

Dean

School of Education Youngstown State University

Youngstown, Ohio 44511 SR: (1) Teacher attitudes toward educational research, (2) learning environment as a predictor of the academic selfconcepts of ninth-grade mathematics stu-

dents. RA: University.

325. Moore, Donald R.

Executive Associate

Center for New Schools 431 South Dearborn, Suite 1527 Chicago, Illinois 60605

SR: (1) Alternative educational practices;
(2) new evaluation methodologies for program assessment, (3) student participation in school governance, (4) use of community resources in educational programs.
RA: (1) Federal research grant, (2) state education department, (3) local school district, (4) independent research organization.

P: "Planning for a Change: A Resource Catalogue," "Strengthening Alternative Schools," "Decision-Making in Alternative Secondary Schools," "Decision-Making at Adams," "A Proposal for Completion of Research on the Development of an Alternative School," "The Metro School," "The Second Semester," "The Third Semester," "Do Too Many Cooks Spoil the Broth? Student-Teacher-Parent Participation in Decision-Making in Alternative Schools."

326. Moore, Harold E.

Professor Emeritus

College of Education

Arizona State University

Tempe, Arizona 85281

SR: (1) Personnel administration, (2) community school, (3) administrative competencies.
RA: (1) University, (2) independent re-

search organization, (3) consultation service.

P: "Administrative Competencies, Seminar The Identification and Development of Administrative Competencies," "A Tripartite Model for a Competency-Based Program in Educational Administration."

### 327. Moore, J. William

🔬 Chairman 👘

Department of Education Bucknell University Lewisburg, Pennsylvania 17837 SR: (1) Evaluation of systems for evaluating and modifying selected behaviors of inservice classroom teachers, (2) evaluation of changes in teaching behavior as a function of experience. RA: (1) Title III center, (2) intermediate

education district.

328. Morgan, Don Alva

Associate Professor of Educational Administration and Higher

Education

College of Education

University of Minnesota, St. Paul

St. Paul, Minnesota 55101

SR: Roles, competencies, and skills of three administrative positions within the Upper Mississippi Valley region of twoyear colleges to create a competency-based set of modular units for three graduate seminars geared for the preparation of two-year college administrators.

RA: University.

P: "The Two Year College Student and a Student Personnel Services."

329. Moseley, Howard F.

Head

Department of School Administration and Supervision

Box 8143, Landrum Center

Georgia Southern College

Statesboro, Georgia 30458

SR: Identification of behavioral tasks for

school principals. RA: Independent.

330. Moser, Richard H.

Member, Rescarch and Development Division (CASEA)

Center for Educational Policy and

Management

University of Oregon

1472 Kincaid Street

Eugene, Oregon 97401

SR: (1) Site coordination of team teaching project, (2) politics of schoolcommunity relations in a Puerto Rican community.

RA: Federally supported research center,

331. Moser, Robert P.

Professor of Educational Administration

12631, ESU 1

1025 West Johnson Street

University of Wisconsin at Madison

Madison, Wisconsin 53706

SR: Administrative internship (preparation programs),

RA: University department.

P: "The Administrative Internship: Tri-Dimensional Accountability," "Summary and Analysis of 1972-73 Evaluation--Administrative Internship."

ERIC

Personnel

### 51

332. Moses, Morgan Professor and Head

Department of Secondary Education Box 3018--SFA Station Stephen F. Austin State University Nacogdoches, Texas 75961

SR: (1) Identification of professional personnel concerns whereby inservice programs may be developed that are reasonable and realistic, (2) identification of conflicts between administrators, teachers, parents, students, university students, and student teachers concerning expectations of educational personnel and programs.<sup>o</sup> RA: University research bureau.

P: "Cooperative Action for Greater Intellectual Impact on Educational Programs in the Public Schools of East Texas."

### 333. Mueller, Van D.

Professor and Chairman Division of Educational Administration 218 Health Scrvices Building

University of Minnesota, St. Paul St. Paul, Minnesota 55101

SR: (1) Competency-based administrator preparation program, (2) school district administrative and organizational planning, (3) state school finance planning.
RA: (1) State education department, (2) local school district, (3) university.
P: "An Organizational Structure and Administrator Compensation Plan for the Bloomington Public Schools," "Minnesota School Finance Task Force Report."

### 334. Mullen, David J.

Professor

Department of Educational Administration University of Georgia

Athens, Georgia 30602

**3R:** (1) Priority evaluator for educational goals—"Bonanza Game," (2) diagnosing human organization in schools, (3) "Win-Win" administration—an inservice approach.

RA: (1) Federal research grant, (2) university department, (3) independent. P: "School Program Bonanza Game," "Diagnosing Human Organization in Schools," "Administration in the 1970's."

335. Murray, John S. Academic Director, Study of Educational Facilities Metropolitan Toronto School Board 155 College Street

Toronto, Ontario, Canada M5H 1G9 SR: (1) Open plan schools, (2) open style (informal) education, (3) systems building, (4) renovation/replacement of facilities. RA: Local school district.

336. Musella, Donald Associate Professor Ontario Institute for Studies in Education

252 Bloor Street West

Toronto, Ontario, Canada M5S 1V6 (SR: (1) Simulation, (2) open education, (3) evaluation of programs, (4) evaluation of staff.

RA: (1) University, (2) Ministry of Education.

P: "Closure on Openness" (with others), "Evaluation of Open Education" (with others), "Conflicting Attitudes and Change Implementation," "Teacher Evaluation" (with others), "Leadership Development through Simulation" (with others), "Improving Teacher Evaluation," "Teacher Effectiveness Research."

### 337. Musemeche, Richard A.

Associate Professor of Education 251 Peabody Hall Louisiana State University Baton Rouge, Louisiana 70803 SR: Bidding procedures on materials, equipment, and labor. RA: Independent.

338. Nagle, John M.

- Associate Professor of Educational Administration
- Director, SPECS Program, Research and Development Division
- (CASEA)
- Center for Educational Policy and Management
- University of Oregon

1472 Kincaid Street

Eugene, Oregon 97401

SR: (1) Group problem-solving in educational organizations, (2) SPECS (School Planning, Evaluation, and Communication System), a type of PPB system for schools--its development, pilot-testing, field-testing, and research.

RA: (1) Federally supported research center, (2) federal research grant, (3) local school district, (4) university, (5) university research bureau, (6) school study council, (7) business firm.

P: "Group Problem Solving: The DAP Approach" (with James H. Balderson), "SPECS and the SPECS Program at CASEA."

339. Nasstrom, Roy

Assistant Professor

Department of Education

👔 Purdue University

West Lafayette, Indiana 47907 SR: (1) Professional organizations in education, (2) collective negotiations, (3) impact of teacher training, (4) political aspects of educational finance. RA: (1) University department, (2)<sup>2</sup> independent. 340. Neal, James R.

- Dean, School of Education
- Tuskegee Institute
- Tuskegee Institute, Alabama 36088

SR: (1) Classroom interaction analysis, (2) sociology of education.

341. Nelson, Gerald E.

- Professor of Education Principal, Laboratory School
- Birchmont Drive Bemidji State College

Bemidji, Minnesota 56601

SR: Use of management by objectives with team leaders and special personnel. RA: Independent.

- 342. Nesper, Paul W.
- Professor and Chairman
- Department of Educational
- Administration'
- 915 Teachers College
- Ball State University

Muncie, Indiana 47306 SR: (1) Followup of students who borrowed funds through student guaranteed loan programs, (2) analysis of educational opportunities in Indiana penal institutions, (3) analysis of procedures for selection and placement of educational administrators in public school systems. RA: (1) University department, (2) university doctoral program.

343. Newell, Clarence A.

**Professor of Educational** 

**Administration** 

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College of Education

University of Maryland

College Park, Maryland 20742

SR: (1) Human relationships, (2) organizational climate, (3) communications in organization.

RA: (1) University research bureau, (2) school district.

344. Newport, Donald L.

Director, Mountain-Plains Community College Leadership Program

431 Hellems Annex

School of Education

University of Colorado

Boulder, Colorado 80302

SR: (1) Needs analysis of mountain-plains community colleges, (2) determining an effective instructional climate in community colleges. (3) staffing of mountainplains community colleges--a three-year projection.

RA: (1) Federally supported research center, (2) local school district, (3) university, (4) consultation service. P: Publications on above three topics.

345. Nickens, John M.

Associate Director

Florida Community Junior College



53

Interinstitutional Research Council College of Education University of Florida

Gainesville, Florida 32601.,

SR: (1) Input/output analysis of student personnel services, (2) institutional research needs; (3) faculty evaluation. RA: (1) State research grant, (2) consultation service, (3) consortia of colleges.

· 346. Nolte, M. Chester

Chairman

Department of Educational Administration

School of Education

- University of Denver
- Denver, Colorado 80210

SR: (1) School law, (2) school-community relations, (3) student activism, (4) nonretention of teachers, (5) collective bargaining, (6) accountability as it affects school administration.

RA: (1) Federal research grant, (2) state research grant, (3) state education department, (4) local school district, (5) university, (6) university research bureau, (7) school study council, (8) professional association, (9) consultation service, (10) National Organization on Legal Problems, of Education.

### 347. Norris, Robert Bayless

Professor of Education 106 Gentry School of Education, U-32 University of Connecticut

Storrs, Connecticut 06268

SR: (1) Summer tasks of school administrators, (2) personnel actions for new top man to take with tenured subordinates: RA: Independent.

348. North, Stewart D.

Chairman

Department of Administration

and Supervision

College of Education

University of Houston

Houston, Texas 77004

SR: (1) Needs assessment of American overseas schools (NESA), (2) administrative competencies, (3) administratorschool board relations.

RA: (1) Local school district, (2) university department, (3) school study council.

P: NESA needs assessment study.

### 349. Nunnery, Michael Y.

Professor of Educational Administration College of Education University of Florida

Gainesville, Florida 32601

SR: (1) Status and relative cost of extended school year plans, (2) voter opinion surveys for local school districts, (3) administrative salary studies for local school districts, (4) evaluation of innovative procedures in doctoral preparation . program.

RA: (1) State education department, (2) local school district, (3) federally funded training program.

350. O'Fallon, O. K.

Professor and Assistant Coordinator, Fjeld Services

Bureau of Educational Research and Service

College of Education

University of Tennessee at Knoxville Knoxville, Tennessee 37916

SR: (1) Cost analysis of secondary school vocational-technical education programs,
(2) feasibility study of need for vocational-technical training, East Tennessee Region.
KA: University research bureau.
P: "Report of Cost Analysis of Secondary

School Vocational-Technical Education Programs."

351. Olds, Robert

Vice President, Western Operations School Management Institute 2046 Alameda Padre Serra Santa Barbara, California 93103

SR: (1) Performance evaluation, (2) program budgeting, (3) school-community relations, (4) management by objectives, (5) human relations.
RA: Consultation service.

352. O'Leary, Edwin J.

Professor

Department of Education

221 North Grand Boulevard

St. Louis Univeršity

St. Louis, Missouri 63103

SR: (1) School size, (2) professional negotiations.

RA: University department.

353. Ollenburger, Alvin W.

Professor and Chairman Division of Education and Psychology

University of Minnesota, Duluth

Duluth: Minnesota 55812 SR: (1) Management information systems, (2) education unit management system by basic student data.

RA: (1) University, (2) independent.

354. Olson, Leroy C. Professor of Educational

Administration

**College of Education** 

344 Ritter Hall

Temple University

Philadelphia, Pennsylvania 19122 SR: Status and future of the administrative internship. RA: (1) University department, (2) University Council for Educational Administration.

### 355. Olson, Martin N.

Assistant Professor and Coordinator of Education, Utica College of Syracuse University

Vice President, VINCENT and OLSON School Evaluation Services

2629 Genesee Street

Utica, New York 13501

SR: (1) Measurement of quality in classroom instructional process, (2) evaluation of innovative program effectiveness, (3) school productivity and output as measured by tandem achievement-intelligence a fests, (4) evaluation of competency-based teacher education-preservice and ....service.

RA: (1) Local school district, (2) university, (3) business firm, (4) consultation service, (5) independent.

P: "Signs of Good Teaching," "Guide to the Interpretation of Scores: Indicators of Quality," "Measuring School Quality," "Measurement of School Quality and Its Determiners," "The Quality Inventory: A Guide to Self-Appraisal of School Practices."

356. Osborn, William

Assistant Professor

Department of Psychology California State University, San Jose

San Jose, California 95114 SR: School counselors as agents of institutional management and change. RA: University.

357. Ostrander, Kenneth H.

Associate Professor College of Education University of Washington Seattle, Washington 98105 SR: Concerns of local community leaders in school affairs.

RA: Local school district.

358. Otto, Henry J.

Professor Emeritus 3414 Mt. Barker Drive Austin, Texas 78731

SR: (1) Nongradedness, (2) preparation of principals for disadvantaged schools. RA: (1) University research bureau, (2) federally supported research center.

359. Owens, Robert G.

Professor School of Education CUNY Brooklyn College Brooklyn, New York 11210 SR: (1) Organizational behavior in urban schools, (2) change processes in organizations, (3) organization development.

RA: Consultation service.

3FO. Packard, John S.

- Program Director, Research and Development Division (CASEA)
- Center for Educational Policy and Management

University of Oregon

1472 Kincaid Street

Eugene, Oregon 97401

SR: (1) Administration and organization of schools, (2) implementation of planned change.

RA: Federally supported research center. P: "The Process of Planned Change in the School's Instructional Organization" (with others), "Project Report No. 2: Management Implications of Team Teaching."

### 361. Paltridge, James G.

**Research Educator and Assistant** Director

Center for Research and Development in Higher Education

2150 Shattuck Avenue, No. 551 Berkeley, California 94704

SR: (1) Decision patterns of boards of trustees (four-year public colleges and universities), (2) critical incidents ("crises") in trustee decision-making.

RA: (1) Federally supported research center, (2) professional association, (3) Association of Governing Boards.

P: "Decision Patterns of Boards of Trustecs."

362. Parker, Floyd G.

Assistant Director **Continuing Education Service** 46 Kellogg Center Michigan State University East Lansing, Michigan 48824 SR: Michigan Career Education Facilities

Project, involving development of a coordinated package of planning, designing, construction, and utilization options for the purpose of improving career education programs and facilities in Michigan. RA: State education department.

### 363. Patterson, Wade N.

Associate Professor of School Administration **School of Education** California State University, Hayward Hayward, California 94542

SR: (1) Evaluation of the effectiveness of organizational development in educational organizations, (2) development of flexibility in training administrators. RA: (1) Federal research grant, (2) university.

### 364. Peccolo, Charles M. Director, Bureat of Educational

**Research and Service** 

**College of Education** 

213 Claxton Education Building University of Tennessee at Knoxville Knoxville, Tennessee 37916

SR: (1) Thermal environment, (2) administrative characteristics, (3) curriculum development.

RA: (1) State education department, (2) local school district, (3) university research bureau.

P: "Tennessee Teacher Supply and Demand," "Thermal Environment and Education," "A Combined Evaluation of Three Separate Research Projects on the Effects of Thermal Environment on Learning and Performance" (with others).

### 365, Pedersen, K. George Dean

Faculty of Education JUniversity of Victoria

Victoria, British Columbia, Canada

SR: (1) Economics of education and educational finance, (2) career patterns of classroom teachers and administrators. RA: (1) State education department, (2) local school district, (3) university. P: "Teacher Migration and Attrition."

366. Pellegrin, Roland J. Professor and Head Department of Sociology The Pennsylvania State University University Park, Pennsylvania 16802, SR: (1) Schools as work organizations, (2) innovation process in schools, (3) differentiated staffing.

RA:(1) Federally supported research center, (2) university department.

### 367. Penfield, Kathleen

Assistant Professor of Education Graduate School of Education Rutgers University at New Brunswick New Brunswick, New Jersey 08903 SR: Analysis of the management of adult secondary diploma and equivalency programs, considering curriculum, administration, finance, politics, policies, and evaluation at the state level.

RA: Federal research grant.

### 368. Peseau, Bruce A.

Area Head

Administration and Higher Education P.O. Box Q

University of Alabama

University, Alabama 35486

SR: (1) Educational planning, (2) longrange technological forecasting, (3) international education, (4) educational management.

RA: (1) University department, (2) independent.

369. Peterson, LeRoy J.

Professor Emeritus, University of Wisconsin at Madison Senior Consultant, Education

Associates

19300 Grannis Road

Bothell, Washington 98011

SR: (1) Measure of equity in school finance, (2) statewide negotiation of teacher salaries.

RA: University department. P: "Centralized Negotiation of Salaries of Professional Staff in Education."

370. Peterson, Marvin W.

Associate Professor of Higher Education

Center for the Study of Higher Education

University of Michigan

Ann Arbor, Michigan 48104

SR: (1) Institutional/assessment of a new upper division university in its opening year, (2) patterns of interinstitutional cooperation at the doctoral program level, (3) impact of increased black enrollments in predominantly white institutions, (4) case studies of the emergence of institutional planning in three different settings, (5) process of introduction of technologybased management system and its organizational impacts.

RA: (1) State research grant, (2) university department.

P: "The Department: Old and New Motifs," "Some Organizational Implications of a Management Information System."

371. Peterson, Sylvester

Program Associate National Laboratory for Higher Education **Mutual Plaza** 

Durham, North Carolina 27701

SR: (1) Management by objective training guide, (2) assessment of research management capabilities in small and developing institutions, (3) planning guide for administrators in higher education.

RA: (1) Federal research grant, (2) independent research organization.

372, Pharis, William L.

**Executive Director** National Association of Elementary School Principals

1801 North Moore Street

Arlington, Virginia 22209

SR: (1) Elementary school principalship, (2) assistant principalship in public elementary schools.

RA: Independent research organization.



**KEY:** SR = Subjects of research; RA = Research affiliation; P = Available publications

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373. Phay, Robert E. Associate Professor of Public Law and Government

Assistant Director, Institute of Government

Box 990

University of North Carolina

Chapel Hill, North Carolina 27514

SR: Public school and higher education law-student conduct, teachers, finance, school board and board of trustee operations, etc.

RA: (1) University department, (2) consultation service.

P: "N. C. Statutory Law Respecting Higher Education," "Suspension and Expulsion of Public School Students," "Student Misconduct and Procedural Codes," "Guidebook for Public Library Trustees," "The Courts and Student Rights Procedural Matters," "N. C. School Finance: Responses to Serrand-Rodriquez," "Grievance- Procedure for Public School Employees," "Teacher Dismissal and Nonrenewal of Teacher Contracts."

374. Phillips, Ray C.

Director

First Year Teacher Pilot Program

in Alabama

3072 Haley Center

Auburn University

Auburn, Alabama 36830

SR: Pilot program involving Auburn University, state department of education, and ten school systems, designed to provide assistance to and increase the probability of success of beginning teachers.
RA: State education department.
P: "First Year Teacher Pilot Program Implementation Guide."

375. Piele, Philip K.

O Associate Professor of Educational Administration

Associate Director, Center for Educational Policy and Management

Director, ERIC Clearinghouse on Educational Management University of Oregon Eugene, Oregon 97403

SR: (1) Voting behavior in school financial elections, (2) constitutional issues in the control and use of school buildings, (3) politics of school finance reform.
RA: (1) Federally supported research center, (2) university.

376. Pierce, Lawrence C.

Associate Professor of Petitical Science

Member, Research and Development Division Center for Educational Policy and Management University of Oregon 1472 Kincaid Street Eugene, Oregon 97401 SR: (1) Educational decision-making, (2) educational finance, (3) responsiveness of public schools to their clientele, (4) reform of school finance system in Oregon. RA: (1) Federally supported research center, (2) independent.

377. Prator, Ralph

President Emeritus

223 Monterey Hall California State University, Northridge Northridge, California 91324

SR: Student role in administration policymaking.

RA: Independent.

378. Pratt, Linda K.

Research Associate, Evaluation Division .

National Laboratory for Higher Education

Mutual Plaza

Durham, North Carolina 27701 SR: (1) Educational development officer role, (2) institutional goals and objectives, (3) simulation as a training method, (4) planned change in higher educationimpact evaluation.

RA: (1) Federal research grant, (2) independent research organization.

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379. Pratzner, Frank C.

Associate Professor, College of Education

Research and Development Specialist, Center for Vocational Education

1960 Kenny Road

The Ohio State University ( Columbus, Ohio 43210

SR: New methods for identification and

selection of critical instructional content for vocational, technical, career education programs.

RA: Federally supported research center. P: "Programmatic Research and Development in Education: Positions, Problems, Propositions" (with Jerry P. Walker).

380. Provus, Malcolm

Professor of Education Director, Evaluation Research Center 164 Rugby Road

University of Virginia

Charlottesville, Virginia 22903 SR: (1) The administrator as a nondirective group discussion leader in an inservice training program, (2) evaluation needs of big-eity school systems, (3) model for the evaluation of school programs. RA: (1) Federally supported research center, (2) state education departments, (3) university, (4) Office of Education, (5) National Institute of Education. P: "Discrepancy Evaluation."

381. Puckett, Myron L.

National Staff Member

National Program for Educational

Leadership

1712 Neil Avenue

The Ohio State University

Columbus, Ohio 43210

SR: (1) Student activism--administrator response, (2) innovative programs, (3) leadership training.

RA: Federally supported Program to Prepare Educational Leaders.

P: "Innovations in Secondary Education: A Description of Five Programs," "Limitations, Placed on Protest, Groups by the Social System."

382. Quetchenbach, Raymond Thomas

Dean of the Graduate School

Director, Divine Word Research Center Divine Word University

Tacloban City, Leyte I-246

Philippines

SR: (1) Adaptation of the University Council for Educational Administration simulation materials to a Philippine high school situation as a means for training school administrators, (2) preparation of similar materials for principals of public elementary schools,

RA: University research bureau.

383. Randles, Harry E.

Associate Professor and Chairman Area of Educational Administration

and Supervision

School of Education

103 Wayerly Avenue

Syracuse University

Syracuse, New York 13210

SR: (1) Attitudes of school board members and professional staff toward labor and management, (2) creative potential and leadership.

RA: (1) School study council, (2) university department.

384. Rath, Gustave J.

Professor and Chairman

Design and Development Center

The Technological Institute

Northwestern University Evanston, Illinois 60201

SR: (1) Design, planning, and evaluation of PPBS, (2) administrative experiments and social experimentation, (3) design, planning, and evaluation of a nontraditional university.



RA: (1) State research grant, (2) local school district, (3) university department, (4) independent research organization, (5) consultation service.

385. Reid, Octavius T., Jr.

**Director of Governmental Relations** New Jersey School Boards Association 383 West State Street P.O. Box 909

Trenton, New Jersey 0861'8 SR: Board members' guide to planning and development of school facilities. RA: Professional association.

386. Reitz, Donald J.

Professor of Education Department of Education 4501 North Charles Street Loyola College

Baltimore, Maryland 21210 SR: (1) Relationship of existential philosophy and administrative theory, emphasizing social theory and policy-making activity, (2) ethical responsibility and school management.

RA: Independent.

387. Renkiewicz, Nancy K.\* -Staff Associate I National Center for Higher Education Management Systems Western Interstate Commission for Higher Education

P.O. Drawer P

Boulder, Colorado 80302

SR: (1) Information exchange procedures, (2) program, planning, and budgeting systems for student affairs.

RA: Federally supported research center. P: "Information Exchange Procedures Manual-Phase I'' (with others).

### 388. Resnick, Jerome J. General Manager **Educational Facility Planners**

Consultants

3848 Campus Drive, Suite 210

Newport Beach, California 92660 SR: (1) School financing concents; (2) futurology in facility planning, (3) master planning or financial considerations, (4) rehabilitation and modernization studies. RA: (1) Local school district, (2) university.

P: "Guide for the Evaluation of Educa-tional Facilities," "Thermal Design Criteria," "Educational Specifications for the Classroom Thermal Environment," "Educational Program Evaluation."

### 389. Rissetto, Henry J. Professor of Education **Teachers** College

525 West 120th Street

Columbia University

New York, New.York 10027 SR: (1) Prekindergarten school facilities, (2) elementary, intermediate, secondary, and collegiate facilities, (3) analysis of needs for facilities, (4) implementation models for facilities.

RA: (1) Local school district, (2) university department, (3) consultation service, (4) independent, (5) A.I.D., (6) foreign ministries of education.

390. Roach, Stephen F.

Professor

School of Education

Boston College

Chestnut Hill, Massachusetts 02167 SR: Determination of cases decided in higher state and federal courts, and analysis of judicial opinions, for significant implications affecting operation of public and private schools, colleges, and universities in eastern, north-central, and western states.

RA: Publication of School Law Review. P: Eastern, north-central, and western editions of School Law Review.

391. Robbins, Jerry

Chairman-

Department of Educational Administration School of Education University of Mississippi University, Mississippi 38677

SR: (1) Personnel policies, (2) substitute teachers, (3) school board policies, (4) legislation and case law affecting children and schools in Mississippi, (5) prediction of quality education programs in Mississippi and Georgia.

RA: (1) Local school districts, (2) university department, (3) consultation service, (4) Governor's office.

392, Robbins, Melvyn Paul

Associate Professor

Ontario Institute for Studies in Education

252 Bloor Street West

Toronto, Ontario, Canada M5S 1V6 SR: (1) School law, (2) future context of educational activity, (3) teaching of law at the elementary and secondary levels. RA: Provincially supported research and development institute.

393. Romine, Stephen

Professor of Higher Education School of Education University of Colorado Boulder, Colorado 80302 SR: (1) Response of Colorado legislators and collegiate trustees to selected issues in higher education, (2) significant attributes of effective collegiate instructional climate, (3) defining, assessing, and improving community junior college instructional climate.

RA: Professional association. P: Publications on above topics.

394. Romney, Leonard C.

Assistant Director **Research and Development Unit** 

National Center for Higher

**Education Management Systems** Western Interstate Commission for **Higher Education** 

P.O. Drawer P

Boulder, Colorado 80302

SR: (1) Facilities planning, (2) facilities inventory, (3) faculty activity analysis, (4) information exchange procedures. RA: Federally supported research center. P: "Higher Education Facilities Planning and Management Manuals" (with others), "Faculty Activity Analysis: Overview and Major Issues," "Information Exchange Procedures," "Facilities Inventory and Classification Manual," "Faculty Activity Analysis Procedures Manual" (with another).

395. Roney, Robert K.

Associate Professor

Department of Educational

Administration

University of Tennessee at Knoxville Knoxville, Tennessee 37916

SR: (1) Evaluation of career education, (2) school personnel administration, (3) staff evaluation.

RA: (1) University, (2) university research bureau, (3) school study council.

396. Rose, James S.

Associate Professor

Director, Organization Development Program for the Management of

Change .

254 Stadium

University of Colorado

Boulder, Colotado 80302

SR: (1) Probe of perceived training needs for elementary administrators in a large urban school district, (2) constraints to effective leadership in two Colorado school districts.

RA: (1) State education department, (2) local school district, (3) consultation service.

397. Ross, R. Danforth

Assistant Professor of Sociology Department of Sociology University of Rochester Rochester, New York 14627

SR: (1) Governance of colleges and universities, (2) change and innovation in

colleges and universities. RA: (1) Federal research grant, (2) university department. P: "Decentralization of Authority in Colleges and Universities," "Hierarchical Position and Perceptions of the Distribution of Organizational Influence," "Paculty Qualifications and Collegiality: The Role of Influence in University Decision-Making." 398. Rossmiller, Richard A. **Professor of Educational** Administration Director, Wisconsin Research and **Development Center for Cognitive** Learning 782 Educational Science Building 1025 West Johnson Street University of Wisconsin at Madison Madison, Wisconsin 53706 SR: (1) Financing education, (2) resource allocation processes in education, (3) costeffectiveness analysis in education. RA: (1) Federally supported research center, (2) state education department, (3) local school district, (4) university. 399. Roueche, John E. Professor of Educational Administration **Education Annex** University of Texas Austin, Texas 78712 SR: (1) Accountability, (2) instructional systems dévelopment. RA: (1) Federally supported regional laboratory, (2) federal research grant. P: "Toward Instructional Accountability" (with another). 400. Routh, Steven M. Systems Analyst ' National Laboratory for Higher Education Mutual Plaza Durham, North Carolina 27701 SR: (1) Management information systems for small educational institutions, (2) computerized general ledger accounting systems for small educational institutions, (3) consulting services in computerized accounting and management information systems. RA: (1) Federally supported regional laboratory, (2) federal research grant, (3) in-

dependent research organization. P: "NLHE General Ledger System-User's Guide," "NLHE Information System-User's Guide," "NLHE Information System-A Guide for College Administrators."

401. Rowe, H. Gerard, Jr. Associate Professor of Education School of Education, Box U-32 University of Connecticut Storrs, Connecticut 06268 SR: (1) Danish public education, (2) major issues confronting American elementary public schools.

RA: University research bureau.

402. Runkel, Philip J.

Professor of Psychology Professor of Community Service and Public Affairs

Member, Research and Development. Divison (CASEA)

Center for Educational Policy and Management University of Oregon

1472 Kincald Street

Eugene, Oregon 97401

SR: Social psychology of work groups and organizations in education, with special attention to organizational development. RA: (1) Federally supported research center, (2) local school district, (3) university department.

403. Sagan, Edgar L.

Assistant Dean for Administration College of Education University of Kentucky Lexington, Kentucky 40506 SR: (1) Planning and establishment of higher education consortia, (2) characteristics of clerical personnel employed in higher education, (3) differential analyses

of higher education, (5) onterentiar a of higher education consortia. RA: Independent.

404. Sage, Daniel D.

Associate Professor Coordinator, Special Education

Administration Program Division of Special Education and Rehabilitation 805 South Crouse Avenue Syracuse University

Syracuse, New York 13210.

SB: Finance of special education and Head Start programs, including current cost data and policy recommendations.

RA: (1) Federal research grant, (2) university department.

405. St. John, Walter D. Chairman Department of Education Keene State College

Keene, New Hampshire 03431 SR: Effective administrator communication in pressure situations and under stress. RA: University.

P: "A Guide to Effective Communication."

406. Sales, M. V. Chairman Division of Educational Administration P.O. Box 839

 Arkansas State University State University, Arkansas 72467

SR: (1) Legal aspects of school management, (2) characteristics of Arkansas school superintendents: professional dimensions, work, and issues in school management, (3) policy formation-the role of the school board.

RA: (1) Local school district, (2) university research bureau, (3) Arkansas School Boards Association.

P: "The Arkansas School Superintendent."

### 407. Sanders, Donald P.

Professor

Columbus, Ohio 43210

SR: (1) Educational planning and development, (2) experimental schools.
RA: (1) Center for Human Resource Research, (2) University, (3) e local school district.

408. Sanders, John R.

Diffusion Specialist Appalachia Educational Laboratory Box 1348

Charleston, West Virginia 25235 §R: (1) Managing the diffusion of R & D products and processes, (2) managing instructional development projects. RA: Federally funded regional laboratory. P: "A Paradigm for Designing Diffusion Strategies for Educational Research and Development Outputs."

409. Sarlos, Beatrice E.

Assistant Professor of Education Graduate Division '4501 North Charles Street Loyola College Baltimore, Maryland 21215 SR: (1) Accountability-implementation problems, (2) open schooling. RA: University department.

410. Sarthory, Joseph A.

Director, Project Kansas 76 Kansas State Department of Education 120 East Tenth Street

Topeka, Kansas 66612

SR: (1) Leadership development, (2) educational planning, (3) needs assessment, (4) personnel evaluation, (5) collective negotiations.

RA: State education department. P: "An Inclusive, Process-Oriented Model



of Leadership Development," "Professional Improvement and Staff Evaluation," "The Development of Accountability Procedures in Kansas School Districts."

## 411. Sasse, Edward B. Chairman Department of Educational Administration and Foundations 322 Wham Building Southern Illinois University Carbondale, Illinois 62901 SR: Organizational strategies for the extended school year. RA: University. 412, Saxe, Richard W.

Associate Dean Chairman, Department of Administration and Supervision University of Toledo Toledo, Ohio 43606

SR: (1) Leadership role of teachers, (2) public school principalship, (3) citizen participation in the public schools, (4) supervision in multiunit schools.

RA: (1) Federal research grant, (2) state research grant.

P: "Alternative Strategies of Citizen Participation," "Multiunit Schools and Their Communities."

413. Scanlon, Robert G. Executive Director

Research for Better Schools, Inc. 1700 Market Street

Philadelphia, Pennsylvania 19103 SR: (1) Introduction of innovations in schools: change mechanisms, (2) training needs of administrators and teachers. RA: Federally funded regional laboratory. P: "Strategies for the Implementation of Innovations-Individualized Learning Programs," "Bringing about Change in the Schools, A Case Study."

414. Schmidt, Arthur

Assistant Program Director, Management Systems

Battelle Memorial Institute 505 King Avenue Columbus, Ohio 43201

SR: (1) Management by objectives, (2) planning, programming, budgeting, evaluation system, (3) affective objectives—curriculum development, (4) computer instruction.

RA: (1) Independent research organization, (2) foundations.

415. Schmuck, Richard A.

Professor of Educational Psychology Program Director, Research and Development Division (CASEA) Center for Educational Policy and Management University of Oregon 1472 Kincaid Street Eugenc, Oregon 97401

SR: (1) Inservice training in classroom group processes for teachers, (2) organizational training for school faculties and school district staffs, (3) training of school staffs, students, and parents for the open school, individualized instruction, and freedom to learn, (4) training of counselors and school psychologists as organization development consultants, (5) preparation of internal school district cadres of OD consultants.

RA: Federally supported research center. P: "Group Processes in the Classroom" (with another), "Organization Development in Schools" (with another), "Handbook of Organization Development in Schools" (with others), "Some Uses of Research Methods in OD Projects," "Using OD to Bring Students and Parents into School Management," "Organization Development: Building Human Systems in Schools" (with others), "Classroom Peer Relationships: What the School Psychologist Can Do."

416. Schoppmeyer, Martin W.

**Professor of Educational** 

Administration

College of Education 244 Graduate Education Building University of Arkansas

Fayetteville, Arkansas 72701 SR: (1) Multidistrict-consortium-management accountability system based on comnunication networks, (2) multidistrict management system for delivery of vocational education in rural areas, (3) systems approach to drug abuse.

RA: (1) Title III center, (2) local school districts.

417. Schroeder, Glenn B.

Associate Professor of Educational Administration

Associate Director, Educational Planning Service

University of Northern Colorado Greeley, Colorado 80639

SR: Studies as contracted by local educational agencies, e.g., alternative high school evaluation, role expectations in educational accountability.

RA: (1) Féderal research grant, (2) state research grant, (3) state education department, (4) local school district.

418. Schwartz, Anthony N. Professor and Coordinator Graduate Programs in Administration and Supervision SUNY College at Plattsburgh

Plattsburgh, New York 12901 SR: (1) Teacher assessment, (2) administrator assessment, (3) administration and the alcohol problem.

RA: (1) University, (2) independent.

419. Sciortino, Philip T.

Assistant Professor (on leave) Department of Graduate Studies in Education

2012 Mosher Drive

service, (4) independent.

Orlando, Florida 32810

SR: Organization development. RA: (1) University department, (2) university research bureau, (3) consultation

420. Scribner, Jay D.

Associate Professor, Graduate School of Education

Chairman, Urban Educational Policy and Planning Program

Project Director, Development of Managers for Educational Change 405 Hilgard Avenue

University of California at Los Angeles Los Angeles, California 90024

SR: (1) Politics of education, (2) administrative theory, (3) research design, (4) school management, (5) impact of federal policy on state departments of education, (6) political systems analysis of school boards and central staffs, (7) adaptability of schools to change, (8) school district reorganization, (9) school committee relations, (10) administrator preparation program.

RA: (1) University research bureau, (2) independent research organization, (3) school district.

421. Sebastian, Beatrix

Director, School Building Service American Association of School Administrators

1901 March Massa

1801 North Moore Street Arlington, Virginia 22209

SR: Collection and exhibition of outstanding new educational facilities.

RA: Professional association.

P: "New Forms for Community Education-1974" (with others).

422. Sederberg, Charles H.

Director, Bureau of Field Studies and Surveys

300 Health Services Building

University of Minnesota, St. Paul

St. Paul, Minnesota 55101 SR: (1) Educational cost accounting sys-

tem, (2) school census and enrollment forecasting system, (3) evaluation system using performance objectives, (4) educational planning and budgeting system, (5)



**KEY:** SR = Subjects of research; RA = Research affiliation; P = Available publications

evaluation of racially integrated programs. RA: Local school districts.

423. Seger, John E.

Professor of Educational Administration University of Alberta

Edmonton, Alberta, Canada

SR: (1) Use of computerized institutional models in resource planning, (2) problems in policy development of professional associations, (3) problems in educational planning in developing countries.

RA: (1) - State research grant, (2) university department, (3) professional association.

424. Seiferth, John C. Coordinator School Administration and Supervision Program

Queens College

Flushing, New York 11367

SR: Goal ambiguity-climate and organizational structure.

RA: (1) University, (2) university research bureau, (3) consultation service.

P: "Relationships between Formal Organizational Structure and Organizational Climate in Selected Urban and Suburban Schools" (with others).

### 425. Seligman, Richard

Associate Director

Center for the Study of Evaluation UCLA Graduate School of Education 145 Moore Hall

<sup>4</sup>University of California at Los Angeles Los Angeles, California 90024

SR: (1) Educational program auditing, (2) objectives-based assessment systems, (3) evaluation of school systems and instructional programs, (4) evaluation theory, (5) accountability in education, (6) product evaluation.

RA: Federally supported research center. P: "Perspectives on Educational Accomplishment Auditing," "Review of College Guidance Program," "Faculty and Curriculum as Measures of the College Environment," "Student and Administrator "Perceptions of Campus Discipline."

426. Selinger, A. D.

Assistant Professor Ontario Institute for Studies in Education

252 Bloor Street West

Toronto, Ontario, Canada M5S 1V6 SR: (1) Open concept programs in open area schools, (2) collective bargaining 'training for educators, (3) attitudes of Ontario school teachers to some aspects of professional negotiations.

RA: Provincially supported research and development institute.

427. Sergiovanni, Thomas Professor of Educational Administration and Supervision College of Education 322 Education Building University of Illinois, Urbana Campus Urbana, Illinois 61801 SR: (1) Characteristics, opinions, beingfs

SR: (1) Unaracteristics, opinions, beligts of principals and supervisors in wealthy suburban, black city, midwestern city, and Catholic city school districts in Illinois,
(2) organizational, human, and educational characteristics of overachieving and underachieving elementary schools, (3) redefining the organizational and educational leadership role of the high school department chairman.

RA: (1) Local school district, (2) university department, (3) independent. P: "Synergistic Evaluation,"

428. Service, Allan L. Senior Staff Associate National Center for Higher Education Management Systems Western Interstate Commission on Higher Education

P.O. Drawer P

Boulder, Colorado 80302 SR: (1) Outcomes of postsecondary education, (2) measurement of benefit. RA: Federally supported research center. P: "Systems Evaluation of Social Agencies" (with S. J. Mantel, Jr. and A. Reisman), "Quantification in the Human Services: Potential and Issues," "Operations Research as a Social Science."

429. Seymour, John C.

Professor of Higher Education University of Alabama P.O. Box 5431

University, Alabama 35486

SR: (1) Simulation in management skill development, (2) developing student advisory systems, (3) evaluation of faculty effectiveness. RA: University.

430. Shaffer, Robert H.

Professor of Education and Chairman Department of Higher Education 326 School of Education Indiana University at Bloomington Bloomington, Indiana 47401

SR: (1) Organizational behavior, (2) organizational psychology, (3) student involvement in higher education governance, (4) evaluation.

RA: (1) University research bureau, (2) university department.

P: "The Emerging Role of Student Personnel: Contributing to Organizational Effectiveness." 431. Shake, Mwamburi

Program Associate

National Laboratory for Higher Education

Mutual Piaza

Durham, North Carolina 27701 SR: Developing measurable objectives (administrative objectives). RA: (1) Federal research grant, (2) independent research organization.

432. Showkeir, James R. Professor of Education Director, Center for Community Education Development 354 McGuffey Hall Miami University

₽.

Oxford, Ohio 45056

**SR:** (1) International education in Ohio high schools, (2) community education and its effect on learning climate. **RA:** (1) Foundation, (2) independent.

433. Shuff, Robert V.

Professor and Chairman Department of Administration and Supervision

College of Education

310 AAEC Building

Eastern Illinois University Charleston, Illinois 61920

SR: (1) Reorganization studies, (2) public attitude toward education, (3) organizational climate in a dying organization, (4) decentralization of university program.
RA: (1) State education department, (2) . local school district, (3) university.

434. Silverman, Robert J.

Associate Professor of Education Editor, Journal of Higher Education

- 353 Arps Hall
- 1945 North High Street
- The Ohio State University

Columbus, Ohio 43210

SR: (1) "Gatekeeper" role in educational journal publishing, (2) interorganizational relationships in higher education-the management of consortia. RA: Federal research grant.

435. Simpsón, George C.

Professor of Educational

Administration and Supervision 101-E Main Building

CUNV College Marine

SUNY College at New Paltz New Paltz, New York 12561

SR: Administrative studies and Scandinavian administrative studies.

RA: (1) School study council, (2) independent research organization, (3) school district, (4) state research grant; (5) Swedish government.

P: "Trouble for the Gatekeepers," "Swedish Folk Schools-Alternative Schools." 436. Sinicropi, Anthony V.
Professor and Chairman College of Business Administration University of Iowa Iowa City, Iowa 52240
SR: Collective negotiations and labor relations.
RA: University research bureau.

437. Sinks, Thomas A. Professor of Education School of Education Mankato State College Mankato, Minnesota 56001
SR: (1) Individualization of instruction, (2) nongraded curriculum plan, (3) fivestate upper midwest middle school survey. RA: University research bureau.

438. Snyder, Fred A.

Professor of Education Indiana State University

Terre Haute, Indiana '47809

SR: (1) Comparative evaluation of an experimental program for preparation of school principals, (2) Sunnyside Elementary School simulation materials project, (3) theories related to the educational administrative process—a systems analysis. RA: (1) University department, (2) university research bureau.

P: "Dynamics of Elementary School Administration" (with another), "Supervisory Responsibilities of Principals," "Teachers Perceptions of Paraprofessionals," "Supervisory Roles of Elementary Principals," "The Thorton Elementary School Project—An Investigation of Pupil Attitude toward School and Perceived Influence of Parental and Teacher Roles."

439. Sommerville, Joseph C.

- Associate Professor of Administration and Supervision
- Director of Administrative Internships
   College of Education
   University of Toledo
- Toledo, Ohio 43606

SR: Administrative field experience.

RA: University department.

P: "Administrative Field Experience Group Analyses: Summary of Interesting Problems."

440. Spencer, Ralph L.
Dean
Division of Professional Studies, 101 Sheldon Hall
SUNY College at Oswego
Oswego, New York 13126
SR: (1) Attitudes toward administrators,
(2) manpower planning for teacher

education.

441. Spiess, John Professor and Division Director

College of Education University of Toledo Toledo, Ohio 43606

SR: (1) Intermediate units (regional educational service agencies), (2) community

analysis, (3) accountability, (4) the school superintendency, (5) multiunit school administration.

RA: (1) Federai research grant, (2) state education department, (3) local school district, (4) university department, (5) university research bureau.

P: "Community Power Study Applications to Educational Administration."

442. Spinner, Arnold

Assistant Dean, School of Education Director, Center for Educational Research and Field Services School of Education

32 Washington Place, Room 51 New York University

New York, New York 10003

SR: (1) Decision-making behavior of four large-city school boards and their superintendents, (2) use of educational assistants (paraprofessionals), (3) evaluation of Manpower Development Training Act program.

RA: University department.

443. Splawn, Robert E.

Professor of Education College of Education Box 34, West Texas Station West Texas State University Canyon, Texas 79016

SR: (1) School boards, (2) school safety. RA: University department.

P: "A Study of Boards of Education in Texas-The Makeup of Boards and the Perceptions of Board Members," "Boards of Education Members' Perceptions of the Role of the Board and the Role of the Superintendent and the High School Principal."

444. Spuck, Dennis W.

- Assistant Professor of Educational Administration
- Principal Investigator, Wisconsin Research and Development Center for Cognitive Learning
- 1025 West Johnson Street--1161-E University of Wisconsin at Madison Madison, Wisconsin 53706

SR: (1) Research methods in educational administration, (2) computer applications in educational administration, (3), computer-managed instruction, (4) computer-based simulation,

RA: (1) Federally supported research center, (2) university, (3) university department. P: "Statistical Program Documentation for Descriptive Statistics, Test Item Analysis and Reliability, and Ortogonal and Oblique Factor Analysis Programs."

### 445. Staaf, Robert J.

Senior Staff Associate

- National Center for Higher Education Management Systems
- Western Interstate Commission for Higher Education

P.O. Drawer P.

Boulder, Colorado 80302

SR: (1) Student choice, (2) human capital, (3) individual and collective choice in education, (4) economics of education. RA: (1) Federally supported research center, (2) federal research grant, (3) university department, (4) consultation service.

446. Stark, Harry F.

Research Professor of Administration University Extension Division Rutgers University at New Brunswick New Brunswick, New Jersey 08903

SR: (1) Organization and administration of higher education, (2) impact of collective negotiation on decision-making in higher education.

RA: University research bureau.

447. Stark, Thomas F.

- Executive Secretary 💪
- Educational Research and

Development Council of the Twin Cities Metropolitan Area

221 Student Health Services Building University of Minnesota, St. Paul

St. Paul, Minnesota, 55101

SR: (1) Evaluation of modular flexible study programs, (2) municipal overburden, (3) administrative salaries, (4) effects of class size on pupil achievement, (5) strategies to cope with burgeoning enrollments, (6) differentiated staffing, (7) computerassisted classroom evaluation. RA: University.

448. Statler, Charles R.

Head Supervisor

Evaluation and Testing Unit Educational Assessment Section 1204 Rutledge Building State Department of Education Columbia, South Carolina 29201

SR: (1) Statewide testing program, (2) major objectives for South Carolina public schools.

RA: State education department.

449. Steel, Carolyn

Assistant Director

- Sturt College of Advanced Education
- Sturt Road
- Bedford Park 5042, South Australia

ín.

SR: Change in educational organizations. RA: University.

450. Steele, Marilyn H.

Director, Planning Services

The Charles Stewart Mott Foundation

510 Mott Foundation Building

Flint, Michigan 48504

SR: Planning and evaluation for community education program, Grand Rapids Public Schools.

RA: (1) Federally supported research center, (2) local school district, (3) private foundation.

### 451. Steinhoff, Carl R.

Associate Professor of Educational

Administration

School of Education,

New York University

Four Washington Place

Washington Square, New York 10003 SR: (1) Organizational climate in administrator training programs, (2) intervention strategies for organizational development, (3) leadership training for changing educational systems.

RA: (1) Federal research grant, (2) local school district, (3) university department, (4) university research bureau.

452. Stenzler, Yale

Specialist in Educational Facilities Public School Construction Program State Department of Education 6510 Elkridge Landing Road

Linthicum, Maryland 21090 SR: Guide for effective involvement of students in planning public secondary educational facilities.

RA: Independent.

453. Stephens, E. Robert Professor and Chairman

Department of Administration, Supervision, and Curriculum College of Education University of Maryland

College Park, Maryland 20742

SR: (1) School-intergovernmental relations, (2) regional educational service agencies, (3) multijurisdictional use of physical facilities and staff, (4) state education. agencies, (5) veterans education, (6) coa-'lition (public-private) planning.

**RA**: (1) Federal research grant, (2) state research grant, (3) state education department.

P: "A Model Bill for the Establishment of Regional Educational Service Agencies.," "Recommended Statutory Provisions for the Establishment, Governance, Organization, and Operation of Regional Educational Service Agencies," "Toward Improved School-Municipal Relations in Iowa," "The Development of a Model for the Allocation of Educational Functions in a State School System: Some Conceptual and Methodological Considerations," "A Profile of Exemplary Regional Educational Service Agencies."

454. Stephens, Kent G.

Professor

130 McKay Building Brigham Young University Provo, Utah. 83601

SR: (1) A fault-tree analysis of educational systems, (2) nuances of the managerial grid between the public and private sectors, (3) alternate forms of project management for ESEA projects, (4) analysis and development of various career education models, (5) analysis and development' of educational planning and decision process design techniques, (6) failure of educational programs (vocational) to graduate students with sufficient-skills to enable them to be employed in entry level jobs with potential for \*allvancement, (7) formative and operative evaluation methodology.

RA: (1) Federally funded regional laboratory, (2) Title 111 center, (3) state research grant, (4) state education department, (5) local school district, (6) university department, (7) independent research organization, (8) consultation service.

P: "A Fault Tree Approach to Analysis An Overview," "A Fault Tree Approach to Analysis of Communication Systems," "A Fault Tree Approach to Analysis of Behavioral Systems," "Fault Tree Analysis A Management Science Technique for Educational Planning and Evaluation."

455. Stepp, Ermel, Jr.

Educational Hevelopment Specialist

Box 1348

Appalachia Educational

Laboratory, Inc.

Charleston, West Virginia 25325 -SR: (1) Planning models, (2) evaluation models, (3) decision methodology, (4) design of regional educational service agencies, (5) system theory, (6) Appaiachian educational structure.

RA: (1) Federally funded regional laboratory, (2) university.

P: "General Systems Decisions in Educational Development,". "Planning Educational Systems Control: A State-Space Model of Strategic Factors," "The Educational Cooperative Structure and Process: A. Comprehensive, Bibliography," "An Evaluation Model for a Regional Educational Service Agency." 456. Sterns, Harvey N.

Associate Dean

School of Education

Lock Haven State College

Lock Haven, Pennsylvania 17745

SR: Team teaching.

RA: (1) Local school district, (2) independent.

P: "Team Teaching: Cooperative Organizational Concept."

457. Stewart, L. H.

Professor of Education

<sup>9</sup> School of Education

University of California at Berkeley Berkeley, California 94720 (

SR: School. counselors as agents of institutional management and change. RA: University.

458. Stollar, Dewey H.

Professor and Head

Department of Educational

Administration and Supervision College of Education

221 Henson Hall

University of Tennessee at.Knoxville Knoxville, Tennessee 37916

SR: (1) Cost analysis of educational delivery system - Delaware, (2) cost analysis of educational delivery system - Kentucky,
(3) development of personnel policies for 'standards' of 'quality - Virginia, (4) cost analysis of secondary school vocational education programs.

RA: (1) State research grant, (2) state education department, (3) professional association, (4) consultation service.

459. Stout, Robert T. Dean-

School of Education

California State University, Fullerton Fullerton, California 92634 -

 SR: (1) Socialization of school principals sinto work role, (2) inequities in resource allocation, (3) politics of the desegregation process, (4) reveard structures in schools.
 RA: (1) Federally supported research center, (2) federal research grant, (3) local school district, (4) university research bureau, (5) independent.

460. Strong, Merle E.

Professor of Educational

Administration School of Education 1261C Educational Sciences Unit 1 1025 West Johnson Street University of Wisconsin at Madison Madjson, Wisconsin 53706

SR: (1) Eight-district planning consortium and career preparation delivery system, (2) Project Upgrade: administrative leadership in vocational curriculum development; (3)

Personnel 63

professional development coordination for field services administrators.

**RA:** (1) Federal research grant, (2) state research grant, (3) state education department, (4) university department.

461. Sturge, Harry H. Assistant Professor School of Education Brooklyn College

Brooklyn, New York 11210

**SR**: (1) Decision-making, (2) politics of Title 1 (ESEA), (3) evaluation of Title 1 (ESEA) programs, (4) implementation of PPBS, (5) educational needs assessment. **RA**: (1) Local school district, (2) university, (3) university research bureau, (4) independent.

P: "The Community Action Agency and Educational Authority...."

462. Sullivan, Arthur F.

Associate Superintendent Worcester Public Schools 20 Irving Street

Worcester, Massachusetts 01609 SR: (1) Proposed system of project management, (2) metric education,  $\beta$  proposed cost control system, (4) program budgeting system.

RA: Local school district.

P: "A Proposed Cost Control System for the Worcester Public Schools," "Curriculum, Guide for Metric Education," "Program Budgeting for the Worcester Public Schools."

463. Summerfield, Harry L.

Visiting Assistant Professor of Sociology

University of California

2728 Durant Avenue

Berkeley, California 94704

(On leave from Assistant Professor of Education, Georgia State

University, Atlanta, Georgia)

SR: (1) Anthropology and education study of authority and education, (2) politics of education—the formulation and limits of federal education policy, (3) neighborhood-based politics of education, (4) sociology ~of education—structural analysis.

RA: (1) Federal research grant, (2) state research grant, (3) university, (4) independent research organization.

P: "The Limits of Federal Education Policy," "Before Conant. Beyond Jencks: A Compendium of Education Policy with Projections to 1980."

### 464. Swanson, Austin D. Professor of Educational Administration/

119A Foster Hall State University of New York at Buffalo

Buffalo, New York 14214

SR: (1) . Cost-effectiveness analysis in school systems, (2) design for capital intensive schools, (3) determinants and consequences of variation in teachers' salaries, (4) governance structures for Sinancing and policy determination in public education RA: (1) Federal research gran:, (2) school district, (3) state education department, (4) university.

465. Swanson, James R.

Assistant Chief, Research and Information

Division of Elementary and

Secondary Education Florida Department of Education 255 Knott Building

Tallahassee, Florida 32304

SR: (1) Systematic approach to educational planning and evaluation, (2) program budgeting, (3) development and implementation of state- and district-level educational management information systems.

RA: (1) State research grant, (2) state equcation department, (3) local school district.

466. Tanner, C. Kenneth

Associate Professor of Educational Administration

College of Education 202 Henson Hall

University of Tennessee at Knoxville Knoxville, Tennessee 37916

SR: (1) Program evaluation, (2) program planning, (3). decision-making, (4) management by objectives, (5) cost-effectiveness analysis, (6) forecasting student populations, (7) objectives assessment by PERT and educational planning, (8) Bayesian statistics, (9) pupil-unit cost approach to allocating state and local money. RA: (1) University research bureau, (2) federal research grant.

467. Taylor, Robert E.

Director

Center for Vocational and Technical Education The Ohio State University 1960 Kenny Road Columbus, Ohio 43210

SR: (1) Comprehensive data system for occupational education, (2) state evaluation system for vocational and technical education, (3) management information, system for state departments of vocational education. RA: Federally supported research center. **P**: "A System for Statewide Evaluation for Vocational Education."

468. Temkin, Sanford

Director, Administering for Change Program

Research for Better Schools 1700 Market Street, Suite 1700

Philadelphia, Pennsylvania 19103 SR: (1) Cost-effectiveness theory, (2) dissemination/diffusion practice-oriented research, ) development of training materials for school district administrators to support planned educational change. RA: Federally funded regional laboratory. P: "Planning for Change: Comprehensive Planning."

469: Thiemann; Francis C.

Associate Professor of Educational Administration

Director, MUST Program, Research and Development Division (CASEA)

Center for Educational Policy and Management

. University of Oregon .

1472 Kincaid Street

Eugene, Oregon 97401 SR: Management Utilizing Staff Training (MUST)—the development of training materials for administrators in communications (ERNSTSPIEL), leadership, and planning (ARIOLE). RA: Federally supported research center.

KALTEUCIARY Supported research cent

470. Thrasher, James M. 🛛 🧧

Professor of Educational

Administration

Executive Director, Institute for

Educational Management United States International University 10455 Pomerado Road

San Diego, California 92131

SR: (1) School size, (2) organization, (3) administrative training, (4) educational facilities planning.

facilities planning. RA: (1) Federally supported regional laboratory, (2) state education department, (3) local school district, (4) university research bureau, (5) independent research organization,

P: "School Size Does Make a Difference."

471. Tirion, Peter D. J.

Technical Director, Study of
 Educational Facilities
 Mätropolitan Toronto School Board
 155 College Street

Toronto, Ontario, Car.ada M5H 1G9 SR: (1) School building systems, (2) schools for the retarded, (3) renovation/ replacement study. RA: Local school distanct.

**KEY:** SR = Subjects of research; RA = Research affiliation; P = Available publications

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472. Tjomsland, Arnold C. Professor College of Education A. A. Cleveland Hall Washington State University Pullman, Washington 99163
SR: User requirements for public schools in the state of Washington.
RA: (1) State education department, (2) local school district.

473. Tollett, Daniel J.

Associate Professor of Educational Administration and Supervision College of Education

Box 5217

Tennessee Technological University Cookeville, Tennessee 38501

SR: (1) Organizational climate of Appalachian schools, (2) use of consultants in public schools, (3) educational cooperatives, (4) inservice education.

RA: (1) Federally funded regional laboratory, (2) university, (3) independent.

474. Tonigan, Richard F. Director

Bureau of Educational

Planning and Development

University of New Mexico

Albuquerque, New Mexico 87131 SR: (1) Developing independent schools, (2) expansion and improvement of education in big systems, (3) educational planning, (4) school facilities planning and management, (5) school business management.

RA: (1) State research grant, (2) state education department, (3) local school district, (4) university, (5) university research bureau, (6) school study council, (7) consultation service.

475. Topping, James B.

Staff Associate, Research and Development

National Center for Higher Education Management Systems

Western Interstate Commission on Higher Education

P.O. Drawer P

Boulder, Colorado 80302

SR: Cost accounting in higher education.
RA: Federally supported research center.
P: "Program Measures" (with Miyataki),
"Cost Analysis Manual."

476. Torbert, William R.

Associate Professor of Organization Behavior

Graduate School of Education

Harvard University

Cambridge, Massachusetts 02138

SR: Historical stages in the development

of an Upward Bound program and other alternative schools. RA: University department. P: "An Experimental Selection Process for a Collaborative Organization."

477. Trotte, Charles E., Jr. Director School Planning Laboratory Box 8530, College of Education University of Tennessee at Knoxville Knoxville, Tennessee 37916

SR: (1) Self-insurance program for public schools, (2) differentiated staffing in public schools, (3) environmental hazards as related to systems buildings, (4) acoustical characteristics in educational facilities, (5) learner attitudes toward various teaching arrangements, (6) standards for learning space, (7) state education agency facility planning service. RA: Federal research grant.

P: "State Education Agency Facility Planning Services" (with others), "Use That Campus" (with others), "Modernizing Educational Facilities" (with others), "School Housekeeping" (with others), "What's New in Vocational-Technical Education Facilities," "Recent Trends in Educational Facility Planning," "Environmental Hazards and System's Schools" (with others).

478. Trout, Len L.

Director, Research and Educational Planning Center

College of Education

University of Nevada, Reno

Reno, Nevada 89507

SR: (1) Cooperative education in institutions of higher education, (2) educational needs of community college professional staff.

RA: (1) Federal research grant, (2) state research grant, (3) state education department.

479. Trump, J. Lloyd

Associate Secretary for Research and Development

Director, Model Schools Project National Association of Secondary

School Principals

1904 Association Drive

Reston, Virginia 22091

SR: (1) Developing practical techniques for program evaluation in a group of schools that are committed to a set list of performance goals, (2) assembling and disseminating information about exemplary programs, with emphasis on evaluation, in middle, junior, and senior high schools all over the USA.

RA: (1) Danforth Foundation, (2) professional association. P: "Factors that Facilitate and Limit Change-From the Vantage of the NASSP -Model Schools Project."

480. Tully, G. Emerson Director of Educational Research Office of Academic Affairs, Board of Regents State University System of Florida 107 West Gaines Street Tallahassee, Florida 32304
SR: (1) Higher education feasibility study, (2) enrollment surveys, (3) manpower surveys.
RA: (1) State research grant, (2) state

education department, (3) university.

481. Tuscher, LeRoy J.

Assistant Professor of Educational

Administration

School of Education Lehigh University

Bethlehem, Pennsylvania 18015

SR: (1) Cost-utility analysis: educational evaluation and resource allocation, (2) cost-utility analysis and curriculum selection decisions.

RA: (1) Federally supported regional laboratory, (2) federal research grant.

P: "Budgeting: Levels of Resource Allocation," "Cost-Utility Analysis: A Computerized Model for Educational Program Evaluation and Resource Allochtion," "Curriculum Product Selection: A Decision Model."

482. Van Meter, Eddy J.

Assistant Professor of Educational Administration

College of Education

Kansas State University

Manhattan, Kansas- 66506

SR: (1) Theory construction in reference to administrative and organizational phenomena, (2) application of management by objectives and performance-based learning procedures to educational management improvement.

RA: (1) Federal research grant, (2) university department.

P: "Educational Building Management Improvement Program/A Building Level MBO Procedure," "Theory Development and Educational Administration."

483. Van Voorhees, Curtis

Chairman Department of Educational

<sup>12</sup> Administration and Supervision School of Education

University of Michigan

Ann Arbor, Michigan 48104

SR: Effects of the achievement motivation program on the management team (self-concept, role understanding).



RA: (1) Local school district, (2) university department, (3) independent.

484. Venn, Grant Callaway Professor of Education 33 Gilmer Street, S.E. Georgia State University Atlanta, Georgia 30303 SR: 1973 Leadership Institute for chief state school officers. RA: (1) Federal research grant, (2) professional association.

485. Verbeke, Maurice G.

Chairman Department of Educational Administration 4 Glassboro State College Glassboro, New Jersey 08028 SR: (1) Administrator training programs, (2) year round schools. RA: (1) University department, (2) independent.

486. Videbeck, Richard Professor of Education Box 152, Teachers College 525 West 120th Street **Columbia University** 

New York, New York 10027 SR: Development and testing the effectiveness of administrative decision-making games. RA: Ford Foundation.

487. Vincent, William S. Professor Emeritus of Education President, VINCENT and OLSON **School Evaluation Services** Box 22

Salisbury, Connecticut 06068 SR: (1) Measurement of quality in classroom instructional process, (2) evaluation of innovative program effectiveness, (3) school productivity and output as measured by tandem achievementintelligence tests.

RA: (1) Business firm, (2) consultation service, (3) independent.

P: "Measuring School Quality," "Measurement of School Quality and Its Determiners," "The Quality Inventory: A Guide to Self-Appraisal of School Practices."

488, Von Brock, Robert C. Professor of Education **College** of Education Louisiana State University Baton Rouge, Louisiana 70803 SR: (1) Court cases affecting student dress, (2) student discipline, (3) schoolcommunity relationships. RA: University department.

489. Vrooman, Theodore H. Associate Professor of Education College of Education \* University of Maine, Orono Orono, Maine 04473

SR: (1) Budget expenditures at the local level and their effect on the local economy, (2) survey of nongraded elementary schools in Maine. RA: (1) State education department, (2) local school district, (3) university, (4) independent,

P: "Evaluating Probationary Principals," "Leadership Behaviors of Superintendents and High School Principals," "Local Economics and School Budgets," "Programs in Maine's Non-Graded Elementary Schools."-

490. Wade, D. E.

**Professor of Educational** Administration

SUNY College at Geneseo

Geneseo, New York 14454

SR: (1) Development of regional guidelines for pupil code of conduct regulations, (2) central office staff training in an . urban city in adversary proceedings in personnel administration, (3) application of Maccia's General Systems Model to the development of "Proficiency Review of Performance Procedures in an Urban School System."

RA: (1) State education department, (2) local school district, /(3) university, (4) consultation service.

491. Wade, Stanley Associate Professor of Education Northwest Missouri State University Maryville, Missouri 64468 SR: Teacher employment practices. RA: University department.

492. Waggaman, John S.

Assistant Professor Department of Higher Education Florida State University Tallahassee, Florida 32306

SR: (1) Evaluation of enrollment forecasts, (2) design of simulations for teaching institutional and public finance of. higher education; (3) social indicators for educational policy studies. . RA! University.

493. Waiter, Robert L. **Professor of Educational** Administration 338-B Ritter Hall Broad and Montgomery Temple University Philadelphia, Pennsylvania 19122 SR: (1) Collective negotiations, (2) personnel administration, (3) administration of negotiated agreement. RA: (1) School district, (2) university department, (3) school study council.

P: "Bargaining, Grievances, and the Principal" (video-taped).

494. Walker, Curtis L.

Director **Desegregation and Conflict Center** 4029 Bigelow Boulevard

University of Pittsburgh

Pittsburgh, Pennsylvania 15260

SR: Role perceptions, performance, and characteristics of black administrators. RA: School study council.

495. Walker, Harold E.

Member, Research and Development Division (CASEA)

Center on Educational Policy and Management

University of Oregon

1472 Kincaid Street

Eugene, Oregon 97401

SR: (1) PPBS in education, (2) development and/implementation of SPECS-a form of educational PPBS.

RA: Federally supported research center. P: "Introducing SPECS-School Planning, Evaluation, and Communication System.'

496. Walker, William G.

Professor of Education Dean, Faculty of Education University of New England. Armidale N.S.W. 2351 Australia

SR: (1) Power structures of educational organizations-particularly the way leacher associations seek to exercise power with state legislatures, (2) centralization and decentralization. RA: University Faculty of Education.

497, Wallhaus, Robert A.

Director of Research and Development National Center for Higher Education Management Systems

Western Interstate Commission for **Higher Education** 

P.O. Drawer P

Boulder, Colorado 80302,

SR: (1) Application of management science and operations research to planning and management in higher education, (2), development of definitions and procedures for comparative analyses, (3) modelling higher educational processes. RA: Federally supported research center. P: "An Introduction to the Identification" and Uses of Higher; Education Outcome Information," "A sResource Allocation and Planning Model for Higher Education," "A Description of Postsecondary Education in a Planning and Management Context."

**KEY:** SR = Subjects of research; RA = Research affiliation; P = Available publications

498. Wallin, Jamie H. A. Associate Professor Centre for Studies in Educational Administration University of British Columbia Vancouver, British Columbia Canada V6T 1W5 SR: (1) Policy resource needs of urban

governments and .astitutions, (2) administrator involvement in collective negotiations in selected public agencies - including schools and colleges, (3) citizen participation in public policy development--theory, and processes, (4) improving efficiency in the public services-selected case studies, (5) consequences of totalistic features of public schools, (6) policy development in educational organizations-changing roles of professionals including administrators. RA: (1) Federal research grant, (2) university, (3) university research bureau, (4) independent research organization, (5) professional association.

P: "Policy Development in Selected Public Bureaucracies," "Evaluating Effectiveness in Social Service Agencies."

499. Walters, Donald L.

Professor of Educational

Administration

College of Education

Temple University

Philadelphia, Pennsylvania 19122 SR: (1) Attitudes toward educational administration and administrators, (2) educational resource management systems in the United Kingdom, (3) preparation of school business administrators.

RA.: University.

P: "A Study of Attitudes toward Negative Administrative Stereotypes," "Improving the Training of the School Business. Administrator."

500. Walton, John

Professor of Education

President, Baltimore Board of School Commissioners 134 Gilman Hall Johns Hopkins University Baltimore, Maryland 21218

SR:, Administrative versus educational leadership in educational organizations. RA: Independent.

501. Ward, Cynthia V. L. **Education Research Specialist Rhode Island Department of** Education **199** Promenade Street

Providence, Rhode Island 02908 SR: Statewide funding of elementary and secondary public education in Rhode Island.

RA: State education department.

P: "A Second Step in Statewide Funding," "Computer Simulation Exercise," "The Constitutional Status of the R. 1. Funding System for Public Education," "Implementation Step for Statewide Funding in Rhode Island,"

502. Ward, Darrell L. Associate Director, Field Services and **Special Projects** 

Center for Vocational and **Technical Education** 

1960 Kenny Road

The Ohio State University Columbus, Ohio 43210

SR: (1) State model for personnel development in vocational-technical education, (2) simulation materials for vocational education leadership, training. RA: Federally supported research center. P: "A Model for a Comprehensive State Personnel Development System in Vocational Education."

503. Ward, J. V.

**Coordinator of Facilities Research** and Planning

San Diego Unified School District 4100 Normal Street

San Diego, California 92103 SR: (1) Standard school equipment specifications, (2) educational facilities funding, (3) building needs for school districts, (4) comprehensive development of school district.

RA: (1) State education department, (2) local school district.

504. Warren, P. J.

**Professor** of Educational

Administration

**Faculty of Education** Memorial University

St. John's, Newfoundland, Canada SR: (1) School facilities, (2) school finance. RA: (1) Federal research grant, (2) state research grant, (3) university. P: "Quality and Equality in Secondary

Education in Newfoundland."

505. Wasik, John L.

Research Associate

Center for Occupational Education P.O. Box 5096

North Carolina'State University

Raleigh, North Carolina 27607

SR: Mathematical modelling of educational systems.

RA: Federally supported research center. P: "The Development of a Mathematical Model to Project Enrollment in a Community, College System," "Review and Critical Analysis of Mathematical Models Used for Estimating Enrollment in Educational Systems."

506. Watkins, Richard W.

Director of Planning and Evaluation, Educational Management Program

Far West Laboratory for Educational

**Research and Development** 

1855 Folsom Street

San Francisco, California 94103

SR: Training and support resources for instructional planning.

RA: Federally funded regional laboratory.

507. Watson, Hoyt 🐔

Associate Professor

Education Department North Texas State University

Denton, Texas 76203 SR: Development of a set of competencies that secondary school administrators should possess, from which a program to prepare administrators for this level can be developed.

RA: University research bureau.

508: Watson, Paul E.

Professor of Education

Co-Director, Center for International

Studies

G-7 Mervis Hall University of Pfttsburgh

Pittsburgh, Pennsylvania 15260

'SR! (1) Comparative educational administration, (2) educational planning and implementing mechanisms, (3) roles and tasks of Honduran secondary school directors.

RA: (1) Independent research organization, (2) foreign governments.

509. Wattenbarger, James L.

Director

Institute of Higher Education University of Florida

Gainesville, Florida 32601

SR: (1) Community college finance, (2) state board coordination and administration.

RA: (1) University research bureau, (2) state education department, (3) community college consortium.

P: "State Level Staff Boards for Community Colleges" (with Sakaguchi).

510. Wayson, William W.

Chairman

Faculty of Educational Development

**College** of Education

221 Ramseyer Hall

The Ohio State University

Columbus, Ohio 43210

SR: (1) Organization of urban schools, (2) innovation in higher education, (3) racism in American schools, (4) development of new ways to educate principals. RA: (1) University department, (2) professional association.

Personnel

511. Weischadle, David E.

Associate Professor of Educational Administration Department of Educational Leadership Montclair State College

Upper Montclair, New Jersey 07043 SR: (1) Educational planning (PPBS), (2) research and evaluation, (3) project management system, (4) systems analysis in education, (5) educational finance. RA: (1) Federally supported regional laboratory, (2) state education department, (3) local school district, (4) university. P: "Planning for Change: A Systematic Approach," "Project Management System: Administering Innovations," "Research, Planning, and Evaluation Services," "An Educational Planning System," "EMIS-Decision-Making System."

512. Wendel, Frederick C.

Associate Professor of Educational Administration

P.O. Box 3374, University Station University of Wyoming

Laramie, Wyoming 82071

SR: (1) Cóllege teaching load, (2) introduction of educational accountability practices, (3) open classroom, (4) principals' perceptions and practices of participative theory, (5) administrators' attitudes c toward professionalism.

RA: University research bureau.

P: "An Assessment of Accountability Practices," "The Open Classroom: An Idea or the Ideal?"

513. Wenrich, Ralph C.

Professor of Vocational Education and Practical Arts

1217 Baldwin Avenue

Ann Arbor, Michigan 48104

SR: (1) Administration and administrative leadership of vocational and technical education.

RA: Federally supported research center.

514. White, Bard F.

Associate Director for Management Systems

Budgeting and Institutional Studies University of Massachusetts, Amherst Amherst, Massachusetts 01002

SR: (1) Data base management systemsevaluation, availability, and use, (2) evaluating data base management systems using the Delphi method.

RA: (1) University, (2) College and University Systems Exchange (CAUSE).

515. Whitt, R. L. Professor of Educational Administration College of Education Drake University Des Moines, Iowa 50311 SR: Administrative climate in Des Moines
School District elementary schools.
RA: (1) Local school district, (2) university, (3) university department.
P: "The Community School Director,"
"The Community School Principal-New Horizons."

516. Whorton, David Mr

Assistant Professor of

Educational Administration Box 5774

Northern Arizona University Flagstaff, Arizona 86001

SR: (1) Textbook selection, (2) characteristics and administration of temporary organizations in educational institutions, (3) attitudes of students in teacher education programs regarding administrators. RA: (1) University department, (2) university research bureau.

517. Wicklund, Lee A.

Associate Professor of Educational Administration College of Education University of Wisconsin at Superior

Superior, Wisconsin 54880 SR: (1) Educational planning, (2) management by objectives, (3) project and program evaluation, (4) inservice education for administrators, (5) facility planning and educational specifications, (6) change strategies for curriculum development, (7) organizational development, (8) the elementary principalship, (9) leadership styles, (10) competency-based administrative training programs.

RA: (1) Federally supported regional laboratory, (2) Title III center, (3) state research grant, (4) state education department, (5) local school district, (6) university department, (7) university research bureau, (8) consultation service.

518. Wiggins, Thomas W.

 A Professor of Education and Human Relations College of Education University of Oklahoma Norman, Oklahoma 73069
 SR: (1) Administrative behavior, (2) traintice circulations (2)

ing simulations, (3) organizational development, (4) human relations in administration; (5) administrative evaluation. RA: (1) University research bureau, (2) federal research grant and training grant.

519. Wiles, David K.

- 'Associate Professor
- College of Education
- Virginia Polytechnic Institute and State University

Blacksburg, Virginia 24060

SR: (1) Policy-making/governance in metropolitan school systems, (2) educational administration program development. RA: (1) Local school district, (2) university department, (3) independent. P: "Reversing the Growing Irrelevance of Urban Boards of Education," "Relationships between Resource Availability and Policy Choice within the Educational Institution," "Community Participation Demands and Local School Response in the, Urban Environment."

520. Wiley, Eldon Lee

Director

Bureau of Educational Field Services 309 McGuffey Hall

Miami University

<sup>1</sup> Oxford, Ohio 45056

SR: (1) Politics of education: interest group relationships to state-level educational policy decisions, (2) decisionmaking process of boards of education, (3) economics of obsolete buildings, RA: (1) School district, (2) university research bureau, (3) independent, (4) cooperative studies by educational agencies.

521. Williams, Douglas F.

Assistant Professor and Coordinator of Graduate Programs for Junior College Faculty 2084 Haley Center Auburn University Auburn, Alabama 36830

SR: (1) Organizational procedures for collective negotiations in fifteen Michigan community colleges, (2) chief executive and collective negotiations, (3) law and collective negotiations, (4) educational administration curriculum and competencybased approaches to preparation of educational administrators. RA: University department.

522. Williams, Thornas R.

Acting Chairman Department of Educational Administration

Ontario Institute for Studies in Education

252 Bloor Street West

Toronto, Ontario, Canada M5S 1V6 SR: (1) Operation of a two-tiered metropolitan school system, (2) politics of education in urban school systems, (3) operation of decentralization plans in large citý school systems.

RA: Provincially supported research and development institute.

523. Willower, Donald J.

Professor

**Division of Education Policy Studies** 

College of Education

314 Rackley Building

Pennsylvania State University

University Park, Pennsylvania 16802

SR: (1) The school as a social system. the relation of theory and practice, (2) the teacher subculture--its structure and functions, (3) the school's adaptive response to its environment. RA: Independent.

P: "Some Functions of the Supervisory Role in Educational Organizations," "Pluralistic Ignorance and Pupil Control Ideology."

524. Wilson, Alfred P.

Associate Professor and Head Department of Educational Administration and Foundations College of Education

Kansas State University

Manhattan, Kansas 66502

SR: (1) Educational change, (2) administrative theory, (3) organizational change, (4) personnel.

RA: (1) Title III center, (2) state iesearch grant, (3) state education department, (4) school district, (5) university department, (6) university research bureau, (7) professional association, (8) consultation service. P: "Competency Based Administration," "Valuing Employee Benefits."

### 525. Wilson, Thomas A.

Executive Associate

Center for New Schools

431 South Dearborn, Suite 1527

Chicago, Illinois 60605

SR: (1) Alternative educational practices,
(2) new evaluation methodologies for program assessment, (3) student participation in school governance, (4) use of community resources in educational programs.
RA: (1) Federal research grant, (2) state education department, (3) school district,
(4) independent research organization.

P: "Planning for a Change: 'A Resource Catalogue," "Strengthening Alternative Schools," "Decision-Making in Alternative Secondary Schools," "Decision-Making at Adams," "A Proposal for Completion of Research on the Development of an Alternative School," "The Metro School."

### 526. Wing, Paul

Senior Staff Associate

National Center for Higher Education

Management Systems Western Interstate Commission for

Higher Education

P.O. Drawer P

Boulder, Cololado 80302

SR: Statewide planning and management for postsecondary education, with emphasis on identifying relevant information ways of organizing and displaying this information, and ways of dealing with important state level problems and decisions. RA: Federally supported research center. P: "Statewide Planning for Postsecondary Education: Conceptualization and Analysis of Relevant Information," "Higher Education Enrollment Forecasting, A Manual for State Level Agencies". (with another).

527. Wirt, Frederick M.

Professor of Political Science University of Maryland, Baltimore County

Baltimore, Maryland 21228

SR: (1) Politics of education, (2) politics of school desegregation.

RA: University department.

P: "State Leadership in the Social Change of Desegregation," "The Slender Reed: Limits on LEAs for Achieving Equal Educational Opportunities."

528. Witmer, David R.

Assistant Chancellor 1725 State Street

Universitý of Wisconsin, La Crosse La Crosse, Wisconsin 54601

SR: (1) Benefit-cost analysis of higher education, (2) computer as a management tool, (3) governing boards and administration-history, operations, etc.

RA: University.

P: "Rates of Return on Investments in Education 1890-1968," "Economic Benefits of Universal Higher Education," "Cost Studies in Higher Education," "Critique of Cost Finding Principles and Procedures Project."

529. Wohlers, Arthur E.

Assistant to the Dean--Educational Personnel Placement 1945 North High Street The Ohio State University

Columbus, Ohio 43210 SR: Exploration of faculty attitude toward collective bargaining in selected Ohio higher education institutions. RA: (1) Local school district, (2) consultation service.

580. Wolcott, Harry F. Professor of Education and

Anthropology

Member, Center for Educational

, Policy and Management

University of Oregon

1472 Kincaid Street

Eugene, Oregon 97401 SR: (1) Elementary school principalship studied through an ethnographic approach, (2) ethnographic method in studying schools.

RA: Federally supported research center.

531. Woollatt, Lorne H.

Associate Commissioner for Research, Evaluation, and Educational Communitations State Education Department Albany, New York 12224 SR: (1) Improving cost effectiveness through instructional technology, (2) evaluative research, (3) relating outcomes to objectives, (4) governance of education, (5) extended school year. RA: State education department. P: "Impact of Rescheduled School Year

P: "Impact of Rescheduled School Year on Vocational Training Centers," "Performance Indicators in Education," "A Brief Description of the System for Pupil and Program Evaluation and Development (SPPED)."

582. Wynn, Richard

Professor of Education Acting Executive Secretary, Tri-State Area School Study Council School of Education University of Pittsburgh Pittsburgh, Pennsylvania 15260 SR: (1) Administrative team: theory and practice, (2) administrative response to conflict.

RA: (1) Professional association, (2) school study council.

533. Zaino, William J.

Associate Counsel

New Jersey School Boards Association

383 West State Street

Trenton, New Jersey 08605

SR: School law.

- RA: State school boards association.
- P: "... Basic School Law."

534. Zeigler, L. Harmon

- Professor of Political Science
   Program Director, Research and Development Division (CASEA)
   Center for Educational Policy and Management
  - Management
  - University of Oregon 1472 Kincaid Street
  - Eugene, Oregon 97401
- SR: (1) Control of instructional policy,

(2) politics of education, (3) responsiveness of schools to their clientele.

RA: Federally supported research center.

535. Zude, Byron A.

Associate Professor

Director, Administrative Internship

Program 109 Dyer Hall

University of Cincinnati

Cincinnati, Ohio 45221

SR: (1) Model system for preparation of elementary school principals, (2) leadership training/development program, (3) community education training program. RA: (1) Federal research grant, (2) state education department, (3) university research bureau, (4) independent research organization.

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